THE CHARTER HIGH SCHOOL FOI AND SOCIAL JUSTICE



Board Development: 5:00 pm Mary Grace Eapen-Renewal Application and Expansion

Agenda For The Board of Trustees Meeting January 20, 2022, 6:00 p.m.

In-Person and via Zoom

1. Welcome and Call to Order

(3 minutes)

- 2. Consent Agenda (Items on the Consent Agenda are automatically approved unless a Board member removes an item from the consent agenda. In that event, the item will be subject to Board approval by majority vote.)
- a. Approval of December Minutes

3. Financials- Mr. Burke

(10 minutes)

4. Executive Director

(15 minutes)

5. Chairman Report

(20 minutes)

6. Committee Reports-None

(20 minutes)

- a. Finance Committee-Met 1/18/22
- b. Academic Committee-2/15/22
- c. Fundraising-
- d. Governance-

7. New Business:

(20 Minutes)

RESOLUTIONS OF THE BOARD OF TRUSTEES OF THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE

The Charter High School for Law and Social Justice Board of Trustees, having conducted a thorough criminal history record check via fingerprinting which is deemed acceptable by NYSED, and having discovered no State or federal criminal history, or having provided information regarding such history to NYSED, if found, and having verified that any academic and/or professional credential or qualification presented by the proposed member is genuine, and having reviewed the application in its entirety, has voted to select Socrates Solarno as a member to its Board of Trustees, with a term expiring on [June 30,2022 pending approval by NYSED. The resolution approving Socrates Solano is adopted upon NYSED's approval.

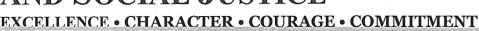


8. Statements from Members of the Public

Any member of the public who signed up to speak may speak in conformity with the School's Open Meetings Law Policy.

- 9. Next Meeting: February 17, 2022, 6:00 pm
- 10. Motion to Adjourn

THE CHARTER HIGH SCHOOL FOR AND SOCIAL JUSTICE







Minutes-Board of Trustees Meeting December 16, 2021, 6:00 p.m.

In-person: John Callahan

By Zoom Conferencing: Denis ORourke, Dan Sang, Janine Azrilliant, Charmone Adams, Linnet Tse, Christian Bannerman., Socrates Solano.

Absent: Rick Marsico, Sarah Fuentes, Jumaane Saunders

In person-Executive Director Richard Burke, Ms. Sharpe, Dir. SPED

Welcome and Call to Order- Mr. John Callahan welcomed and called the Meeting to Order at 6:05 PM, thanked everyone for attending.

Mr. Callahan asked if anyone had any questions about Consent Agenda. Mr. Callahan mentioned that the motion to accept Mr. Solano to the board would be delayed due to confusion on the fingerprint type ordered, and all the documents and fingerprinting would be done for the January meeting.

Mr. Callahan turned it over to Mr. Burke, who moved to review the Financials. He stated that the Finance Committee had met on December 14 and reviewed all the financials.

Financials-

Mr. Burke began reviewing the financials and shared his screen. Mr. Burke said our finances showed we had 134 days of cash. Mr. Burke stated that the November financials showed a deficit but would go back into a favorable position when the additional Federal funds come in and the per-pupil # are reconciled. The per-pupil went back to the original number when the students present were pulled from other schools.

Executive Director Report:

Mr. Burke moved into the Dashboard and reviewed the data. Mr. Burke spoke about the positive culture in the schools and that even though the students are very much behind, especially in 9th grade, each week we are making progress and improving the behavior as the class gets used to high school and our rules. Mr. Burke also spoke about the increased teacher absence and efforts to find substitutes which is problematic. Mr. Burke said he hears from many Principals and Heads of Schools that everyone is experiencing this difficulty.



Chairman Report – Mr. Callahan spoke about Mary Grace Eapen, who will speak at 5 PM on January 20, 2022. Mr. Callahan talked about applying for an expansion in our renewal and his confidence in the educational and school plans. Still, the main concern would be a building that we need to resolve if SED approves an expansion.

Mr. Callahan then called for Committee Reports-

Finance-Mr. Callahan reported that we had discussed the Finance Committee earlier, and there was a meeting this past Tuesday.

Governance- Mr. Callahan said it would meet in January or February, pending further board discussion of the expansion plans.

Academic Committee- held in November will meet in January.

Fundraising Committee-Mr. Burke reported that the Annual Report was finished and is waiting on hard copies. He urged everyone to contact their lists, and he reminded everyone he sent a sample to ask. He reminded everyone he had shared the DonorPerfect link.

New Business: Mr. Callahan asked if there was any new business, and no one presented any.

Mr. O'Rouke moved to adjourn, seconded by Ms. Tse, and approved at 7:40 PM.

1/13/22

Next Meeting: January 20. 2022, 6:00 PM.

John Callahan

THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



EXCELLENCE • CHARACTER • COURAGE • COMMITMENT

Notice of Meeting of Board of Trustees for The Charter High School for Law and Social Justice

Thursday, January 20, 2022, at 6:00 PM

1960 University Avenue, Bronx, NY, 10453

or By Zoom

https://us06web.zoom.us/j/87006017104

Meeting ID: 870 0601 7104

One tap mobile

+16465588656,,87006017104# US (New York) +13017158592,,87006017104# US (Washington DC)

Dial by your location

+1 646 558 8656 US (New York)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 720 707 2699 US (Denver)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

Find your local number:

https://us06web.zoom.us/u/kcB9j6RBfv

All are invited

For more information, please contact admin@CHSLSJ.org or Board Chair Jack Callahan, JCallahan@CHSLSJ.org.

Other Locations

Christian Bannerman - 940 Pearl Drive, San Marcos, CA, 92078
Charmone Adams -66 Hunter Avenue, New Rochelle, NY, 10801
Sarah Fuentes - 59 Sumner Avenue. Yonkers, NY, 10704
Denis O'Rourke - 200 California Road #15, Bronxville, NY, 10708
Jumaane Saunders - DE. 6 Calle de Villas, Cabarete, DR
Linnet Tse - 30 Dante St, Larchmont, NY, 10538
Janine Azriliant - 17 Bridle Path, Remsenburg, NY, 11960
Richard Marsico - 534 Prospect Ave.Mamaroneck, NY, 10543
Dan Sang - 15 West 11th Street, New York, NY, 10011



Financial Report

For the Period Ending December 31, 2021

Fiscal Year 2021-22

with June 30, 2021 and 2020 Statements

Table of Contents

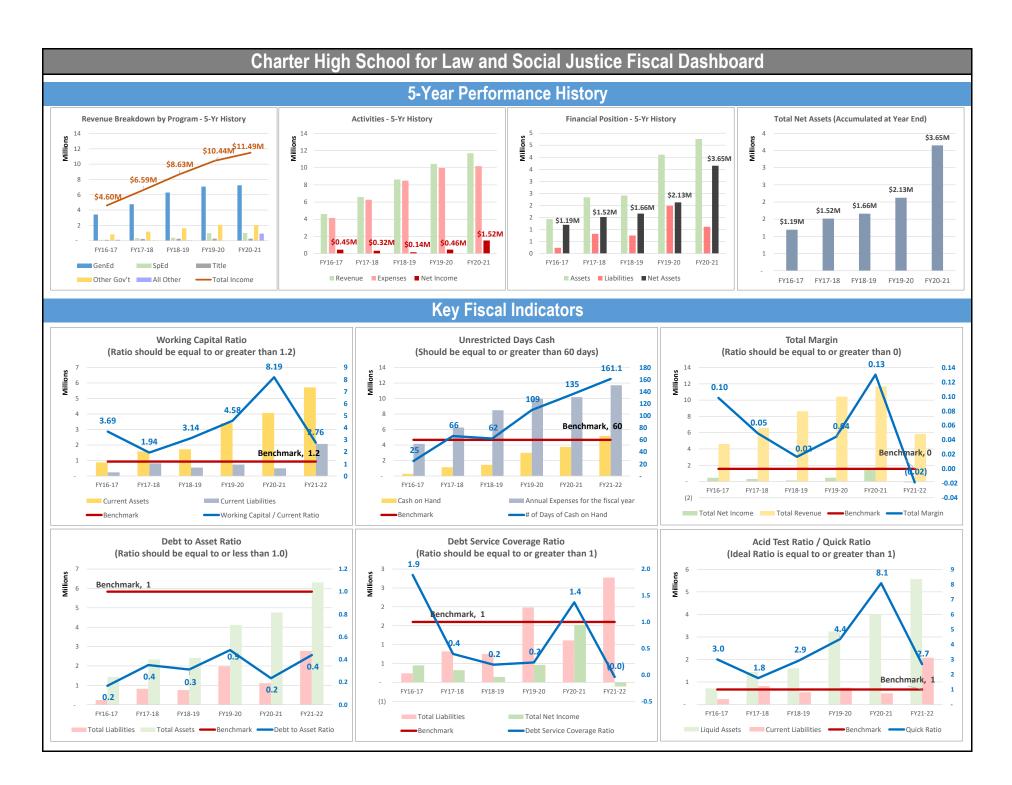
- 1 Financial Report for Period Ending December 31, 2021 (Narrative)
- 2 Statements of Financial Position (Balance Sheet) at December 31, 2021 and June 30, 2021 and 2020
- 3 Summary Statements of Revenue, Support and Expenses at December 31, 2021 ad June 30, 2021 and 2020
- 4 Detailed Statements of Revenue, Support and Expenses at December 31, 2021 and June 30, 2021 and 2020
- 5 Cash Flow Projection

Notes to Financial Report For the Period Ending December 31, 2021

Unencumbered Cash	Unencumbered Cash							
Total Cash and Equivalents	\$	5,269,959	[a]					
Encumberances to Cash								
Restrictions:								
Escrow		100,694						
Unearned Revenue (Advances Received but not Earned)		1,806,432						
		1,907,126	[b]					
Vendor Obligations								
Accounts Payable		264,321	_ [c]					
Total Cash Encumberances		2,171,447	_[d] {[b] + [c]}					
Unencumbered Cash Balance	\$	3,098,512	[a] - [d]					

Days of Cash on Hand					
Total Fiscal Year 2021-22 Budgeted Expenses (excluding Depreciation and Deferred Rent)	\$ 11,710,849				
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 32,085				
Total Cash Available for Operating Use (Total Cash - Escrow)					
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	161.1				

	Limitin Manager		1
	Liquidity Measures		
		At 12/31/21	Benchmark
•	Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one year)	2.8	1.2
	with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity position.		
•	Unrestricted Days Cash	161.1	60.0
•	Debt to Asset Ratio - measures the School's assets that are financed by liabilities, or debts, rather than its equity. Greater	0.4	1.0
	than 1 indicates that the School's liabilities are higher than its assets		
•	Acid Test/Quick Ratio - indicates whether the School has sufficient short-term assets to cover its short-term liabilities.	2.7	1.0



Notes to Financial Report For the Period Ending December 31, 2021

Enrollment

General Education:

The General Ed revenue is based on 433 FTE students. And the projection is based on 443 students.

Special Education:

The Special Ed revenue is base on 71 FTE students. And the projection is based on 71 students with 29 students in 20-60%, 41 in >60% category

Revenue and Support

Tuition & Lease Assistance

- Tuition revenue at Dec 31st totals \$5,224,578 or 49% of the Fiscal Year projection of \$10,586,866
- General Ed revenue totals \$3,676,203 or 49% of the full year projection of \$7,461,892
- Special Ed revenue totals \$527,047 or 49% of the full year projection of \$1,082,319
- Lease Assistance revenue totals \$1021,328 or 50% of the full year projection of \$2,042,655

Title and Other Government Grants:

- The application for the ESSER II grant (\$747,762 multi year) has been approved. A total revenue of \$243,344 have been recognized as of December 31, 2021
- The ARP grant (\$1,679,368 multi year) has also been approved. A total revenue of \$141,082 have been recognized as of December 31, 2021
- The Consolidated Application (Title Grant \$318,564) application have also been approved and a total revenue of \$147,143 has been recognized
 as of December 31, 2021
- IDEA funds for FY2021-22 has been received and it totalled \$74,643, about \$20K more than the budgeted amount
- eRate reimbursements totaling \$17,995 have been appropriately recognized as revenue with the offsetting expenses for a zero net effect.

Expenses

Salaries and Wages:

Salaries and Wages total \$3,09,444 or 50% of the full year projection of \$6,238,372

Payroll Taxes and Fringe Benefits:

• Taxes and Benefits total \$780,128 or 46% of the full year projection of \$1,706,524

Professional Services:

Professional Services total \$137,833 or 49% of the full year projection of \$284,000. Included in this category are legal fees, accounting and audit services, charter renewal consultant, payroll processing charges and benefits administration.

Academic Consultants and Services:

Academic Consultants and Services costs total \$54,563 or 44% of the full year projection of \$125,000. Shared Space, as well as substitute teachers
are included in this category.

Curriculum and Classroom:

Curriculum and Classroom costs total \$131,297 or 26% of the full year projection of \$507,151. This is substantially low due to only four months of full operation.

Recruitment and Development:

• Recruitment and Development costs total \$124,643 or 71% of the full year projection of \$175,000. This is due to spending the funds to recruit upfront.

General Administrative Expenses:

Administrative costs total \$202,322 or 65% of the full year projection of \$310,200. The year-to-date utilization is at 65% due to covid-19 supplies and materials needed to be purchased for the school opening

General Insurance

General Insurance costs total \$66,927 or 89% of the full year projection of \$75,00. The year-to-date utilization is at 89% due to a few upfront payments
and changes in the coverage.

Technology:

Technology costs total \$143,214 or 61% of the full year projection of \$234,415. The year-to-date utilization is at 61% due to the monthly maintenance
cost paid to CTS. The budget included salaries for an IT personnel which was supposed to replace this monthly cost

Occupancy:

Occupancy costs total \$1,109,127 or 50% of the full year projection of \$2,218,254. Included in this category are rent and deferred rent.

Other:

• Miscellaneous and Other costs total \$12,480 or 99% of the yearly projection of \$12,533. This includes the write-off of revenue based on the FY2021 year-end reconciliation

Net Operating Position

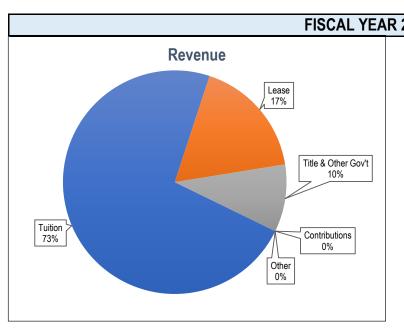
- The School's net operating pointion before GAAP adjustments at December 31st is a deficit of \$ (109,882)
- The School's net operating pointion after GAAP adjustments of \$83,517 at Dec 31st is a deficit of
 (26,364)

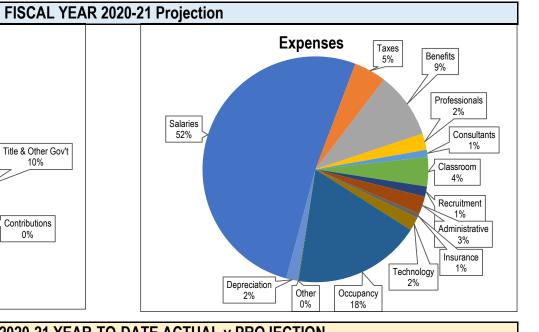
Statements of Financial Position

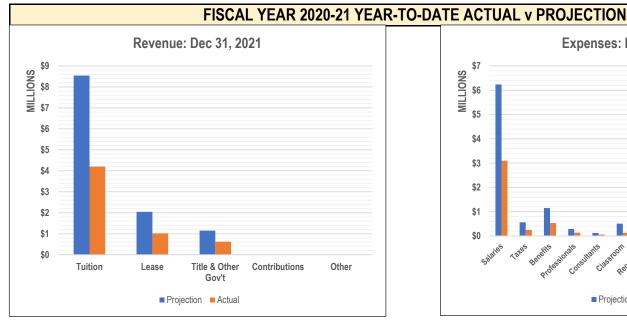
At Current Year-to-Date December 31, 2021, and June 30, 2021 and 2020

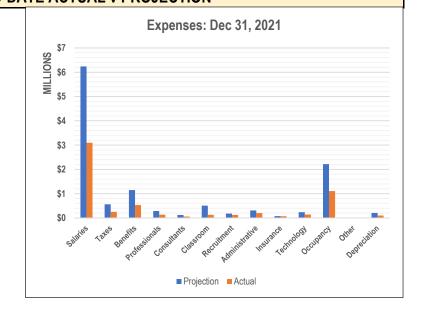
	[unaudited]			Jun	ne 30			
ASSETS		ear-to-Date <u>2/31/2021</u>	[audited] 2021			[audited] <u>2020</u>		
Current Assets:								
Cash and cash equivalents - Unrestricted	\$	5,169,265	\$	3,760,175	\$	2,992,175		
Escrow - Restricted		100,694		100,673		75,605		
Grants Receivable		382,017		179,229		203,885		
Due from FOCHSLSJ		16,623		-		-		
Per Pupil Receivable		14,400		72,141		45,097		
Prepaid Expenses and Other Receivables		32,601		55,578		169,288		
Total current assets		5,715,600		4,167,796		3,486,049		
Fixed assets, Net		597,837		593,555		622,465		
	\$	6,313,437	\$	4,761,351	\$	4,108,515		
LIABILITIES and NET ASSETS								
Current liabilities:								
Accrued Expenses and Other Accounts Payable	\$	264,321	\$	496,585	\$	744,096		
Defered or Unearned Revenue		1,806,432		-		-		
Total current liabilities		2,070,754		496,585		744,096		
Long-Term Liabilities:								
Deferred Rent		703,578		615,778		313,394		
SBA-PPP Loan		-		-		926,019		
Total Long-Term Liabilities		703,578		615,778		1,239,413		
Net assets								
Net Assets without Donor Restrictions		3,648,987		2,125,228		1,661,116		
Change in net assets during current period		(109,882)		1,523,759		463,890		
Total net assets		3,539,106		3,648,987		2,125,006		
TOTAL LIABILITIES and NET ASSETS	\$	6,313,437	\$	4,761,351	\$	4,108,515		

Fiscal Year 2021-22









Summary Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

with Year End June 30, 2021 and 2020 Details

		Cı	urrent Fiscal Year	2021-22 [unaudit	ed]	June 30			
	Year-to-Da	te	Full Year	Full Year	YTD as a %	[audited]	[audited]		
	12/31/202	1	Projection	Budget	of Projection	0004	0000		
					(YTD=50%)	<u>2021</u>	2020		
Total Revenue and Support	\$ 5,848,7		\$ 11,733,333	\$ 12,131,51		\$ 11,699,790	\$ 10,438,138		
Total Expenses	5,958,6		12,091,448	11,442,05		10,176,031	9,974,248		
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$ (109,8 \$ -	_	\$ (358,115) \$ -	\$ 689,46 \$ 509,00		\$ 1,523,759	\$ 463,890		
One-time adjustment Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$ (109,8		\$ (358,115)	\$ 180,46		\$ 1,523,759	\$ 463,890		
GAAP Adjustments, net	83,5		278,647	385,59		331.295	100,850		
Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> GAAP Adjustments	\$ (26,3		\$ (79,468)	\$ 1,075,06		\$ 1,855,054	\$ 564,740		
Enrollment	433	_	443.00	440.0		449.108	435.327		
REVENUE and SUPPORT									
Per Pupil Tuition	\$ 4,203,2								
Lease Assistance	1,021,3		2,042,655	2,042,65		1,915,869	1,904,860		
Title and Other Government Grants	624,		1,146,417	1,634,56		608,211	479,160		
Donations and Contributions		0	0	-	100%		-		
Other		20	50	-	41%	924,622	133		
TOTAL REVENUE and SUPPORT	5,848,7	65	11,733,333	12,131,51	7 50%	11,699,790	10,438,138		
EXPENSES									
Personnel Costs:									
Staff Salaries and Wages	3,098,4	144	6,238,372	5,910,87	4 50%	5,199,836	4,819,640		
Payroll Taxes	251,7		558,886	577,17			455,222		
Fringe Benefits	528,3		1,147,638	1,159,30		917,857	747,532		
Total Personnel Costs	3,878,		7,944,896	7,647,35		6,640,629	6,022,394		
Other Than Personnel Costs:				1		1			
Professional Services	137,8	33	284,000	213,60	0 49%	169,219	205,374		
Academic Consultants and Services	54,5		125,000	125,00		106,548	709,671		
Curriculum and Classroom	131,2		507,151	491,64		119,455	209,589		
Recruitment and Development	124,6	643	175,000	127,00	0 71%	243,665	152,764		
General Administrative Expenses	202,3		310,200	194,40	0 65%	152,215	224,366		
General Insurance	66,9	27	75,000	75,00		69,847	55,791		
Technology	143,2		234,415	139,20		280,659	188,445		
Occupancy	1,109,		2,218,254	2,218,25		2,218,253	2,016,535		
Other	12,4		12,533	60		(2,597)	2,892		
Total Other Than Personnel Costs	1,982,4	106	3,941,553	3,584,70	0 50%	3,357,265	3,765,427		
Depreciation	97,6	670	205,000	210,00	0 48%	178,137	186,427		
TOTAL EXPENSES	5,958,6	47	12,091,448	11,442,0	1 49%	10,176,031	9,974,248		
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	(109,8	82)	(358,115)	689,46	6 31%	1,523,759	463,890		
GAAP Adjustments, net	83,	17	278,647	385,59	9 30%				
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ (26,3	64)	\$ (79,468)	\$ 1,075,06	5 33%	\$ 1,523,759	\$ 463,890		

Detailed Statements of Revenue, Support and Expenses

		Current Fiscal Year	2021-22 [unaudited]		June 30			
	Year-to-Date	Full Year	Full Year	YTD as a %	[audited]	[audited]		
	12/31/2021	Projection	Budget	of Projection				
Total Bossess and Compart				(YTD=50%)	2021	2020		
Total Revenue and Support Total Expenses	\$ 5,848,765 5,958,647	\$ 11,733,333 12,091,448	\$ 12,131,517 11,442,051	48% 52%	\$11,699,790 10,176,031	\$10,438,138 9,974,248		
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$ (109,882		\$ 689,466	-16%	1,523,759	463,890		
One-time adjustment	\$ -	\$ -	\$ 509,000	0%	1,023,703	403,030		
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	•		\$ 180,466	-61%	1,523,759	463,890		
GAAP Adjustments, net	83.517	278,647	385,599	30%	331,295	100,850		
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ (26,364	- / -	\$ 1,075,065	33%	\$ 1,855,054	\$ 564,740		
Enrollment	433.00	443.00	440.00	98%	449.11	435.33		
DEVENUE A QUIDDODT								
REVENUE and SUPPORT								
Per Pupil Tuition and Lease Assistance:								
4101 - GenEd Tuition from NYCDOE	\$ 3,676,203		\$ 7,411,800	49%	, , , , , , , , , , , , , , , , , , , ,	\$ 7,037,169		
4102 - SpEd Tuition from NYCDOE	527,047		1,042,494	49%	1,015,628	980,816		
4130 - Lease Assistance from NYCDOE	1,021,328	2,042,655	2,042,655	50%	1,915,869	1,904,860		
4104 - Per Pupil Supplement	-		-		-	-		
4101(a) and (b) - Tuition from other School Districts		40 500 000	- 40.400.040	400/	-	36,000		
Total Per Pupil Tuition and Lease Assistance	5,224,578	10,586,866	10,496,949	49%	10,165,827	9,958,844		
Title and other Government Grants:								
4201 - Title IA	106,443		227,000	40%	227,779	226,447		
4202 - Title IIA	35,636		34,000	100%	31,382	32,109		
4203 - Title IVA	5,064	16,817	17,500	30%	17,656	14,933		
4105 - Stimulus	-	-	-		-	93,615		
4210 · CSP			=					
4215 · Cares Act Grant	384,426		1,212,768	56%	213,223			
4230 - IDEA Special Needs	74,643		54,000	100%	54,919	37,128		
4120 - NYSTL	-	39,300	39,300	0%	-	34,934		
4220 - eRate Total Title and other Government Grants	17,955		50,000	60% 38%	63,252	39,994		
	624,167	1,146,417	1,634,568	38%	608,211	479,160		
Donations and Contributions:					4.400			
4305 - Unrestricted Donations and Contributions	(0	-		1,130	-		
4401 - Fundraising Events Total Donations and Contributions	- (0	-		1.130	-		
		١	•		1,130	-		
Other:								
4501 - Interest and Dividends	20	50	-	41%	68	133		
4602 - In-Kind Contributions	-		-		-	-		
4603 - Donated Services			-		0011			
4610 - SBA PPP Funds	-	-		440/	924,554	400		
Total Other	20	50	-	41%	924,622	133		
TOTAL REVENUE and SUPPORT	\$ 5,848,765	11,733,333	12,131,517	50%	\$ 11,699,790	\$ 10,438,138		
<u>EXPENSES</u>								
Personnel Expenses								
Salaries and Wages								
Administrative Staff:								
5105 - Executive Director	116,390	232,780	232,780	50%	226,246	223,077		

Detailed Statements of Revenue, Support and Expenses

		С	urrent F	Fiscal Year 2	2021-22 [unaudited]		June 30		
	Yea	r-to-Date	Fu	ull Year	Full Year	YTD as a %	[audited]	[audited]	
	<u>12/</u>	<u>/31/2021</u>	Pro	<u>ojection</u>	<u>Budget</u>	of Projection (YTD=50%)	<u>2021</u>	2020	
Total Revenue and Support	\$	5,848,765	\$ 11	,733,333	\$ 12,131,51	48%	\$11,699,790	\$10,438,138	
Total Expenses		5,958,647		2,091,448	11,442,05		10,176,031	9,974,248	
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$	(109,882)		(358,115)	\$ 689,46		1,523,759	463,890	
One-time adjustment	\$	(100.000)	\$	- (050 445)	\$ 509,00 \$ 180,46		4 500 550	400.000	
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	e \$	(109,882)	\$	(358,115) 278,647	\$ 180,46 385,59	_	1,523,759 331,295	463,890 100,850	
GAAP Adjustments, net Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	¢	83,517 (26,364)	\$	(79,468)	\$ 1,075,06		\$ 1,855,054	\$ 564,740	
Enrollment	t v	433.00	Ψ	443.00	440.0		449.11	435.33	
5430 - Saturday Academy Regents Prep		875		45,500	45,50		-,	3,575	
5440 - Bonus		20,000		20,000	-	100%	21,000	27,000	
Total Incentives and Special Programs		369,185		428,310	242,00		206,709	288,011	
Total Salaries and Wages		3,098,444		6,238,372	5,910,87	4 50%	5,199,836	4,819,640	
Payroll Taxes and Fringe Benefits									
Payroll Taxes:		046 704		420,000	422.07	500/	204 224	372.578	
5510 - Employer FICA (SS and Medicare) 5505 - Unemployment Insurance		216,704 12,620		436,686 55,000	433,97 65,84		391,224 50,150	50,838	
5530 - Disability Insurance		(4,286)		1,000	2,50		· '	(1,936)	
5610 - Workers Compensation Insurance		26,741		65,000	69,85		.,	31,912	
5515 - MCTMT Tax		-		1,200	5,00		,	1,830	
5501 - FUTA		-		-	.,		48	,	
Total Payroll Taxes		251,779		558,886	577,17	7 45%	522,936	455,222	
Fringe Benefits:									
5601 - Health Insurance (Medical, Dental and Vision)		465,221		1,007,638	1,007,63	3 46%	838,580	695,947	
5702 - Employer Retirement Plan Match		45,935		100,000	121,66	2 46%	54,162	18,922	
5615 - STD, LTD and Life Insurance		17,193		40,000	30,00	43%	4	17,505	
5630 - HRA		-					645	15,158	
Total Fringe Benefits		528,349	'	1,147,638	1,159,30	46%	917,857	747,532	
Total Payroll Taxes and Fringe Benefits		780,128		1,706,524	1,736,47	1	1,440,792	1,202,754	
Total Compensation (Salaries, Wages, Taxes and Benefits)		3,878,571		7,944,896	7,647,35	1 49%	6,640,629	6,022,394	
her Than Personnel Expenses									
Professional Services:									
6301 - Accounting and Bookkeeping		52,500		105,000	105,00	50%	117,123	111,120	
6301 - Audit		,,,,,,		28,000	28,00		, -	,	
6321 - Legal		2,537		20,000	20,00	13%	13,760	27,524	
5701 - Benefits Administrators and Consultants		3,650		8,000	6,00		5,748	526	
6305 - Payroll		6,368		15,000	15,60		12,498	10,859	
6330 - Fundraising and Grant Writing		-		9,000	9,00	0%	-	-	
6390 - Startup Consulting		- 70 770		00.000	-	7.404	-	11,500	
6380 - Other Professional Services Total Professional Services		72,778 137,833		99,000	30,00 213,60		20,090 169,219	43,846 205,374	
		137,033		284,000	213,00	49%	109,219	200,374	
Academic Consultants and Services: 6310 - Educational Partner Organizations		E0 000		100.000	100.00	50%	00.350	480,533	
6370 - Culture Consultants		50,000		100,000	100,00	50%	99,350	3,500	
or o Culture Consultatio		_					I .	5,500	

Detailed Statements of Revenue, Support and Expenses

		Cu		June 30				
	Year-to-Da	te	Full Year	Full '	Year -	YTD as a %	[audited]	[audited]
	12/31/202	1	Projection	Bud	get	of Projection (YTD=50%)	<u>2021</u>	<u>2020</u>
Total Revenue and Support	\$ 5,848,	765	\$ 11,733,333	\$ 12,	131,517	48%	\$11,699,790	\$10,438,13
Total Expenses	5,958,	647	12,091,448	11,4	442,051	52%	10,176,031	9,974,24
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$ (109,	882)	\$ (358,115)	\$	689,466	-16%	1,523,759	463,89
One-time adjustment	\$	-	\$ -	\$	509,000	0%		
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	\$ (109,	882)	\$ (358,115)	\$	180,466	-61%	1,523,759	463,89
GAAP Adjustments, net	83,	517	278,647	;	385,599	30%	331,295	100,85
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ (26,	364)	\$ (79,468)	\$ 1,	075,065	33%	\$ 1,855,054	\$ 564,74
Enrollment Control of the Control of	43	3.00	443.00		440.00	98%	449.11	435.3
395 - Science Consulting Services		-			-		-	142,54
350 - Substitute Services	4	,563	25,000		25,000	18%	7,198	83,0
otal Academic Consultants and Services	54	,563	125,000		125,000	44%	106,548	709,6
culum and Classroom:								
101 - Classroom Supplies	36	,147	45,000		21,377	80%	16,910	2,2
105 - Classroom Furniture and Equipment (Non-Asset)		-	150		3,268	0%	137	2,0
115 - ELA Supplies & Materials	_	,044	5,000		10,000	61%	2,933	6,9
117 - Subscriptions/Dues	9	,302	25,000		25,000	37%	20,774	13,7
120 - Math Supplies & Materials		923	5,000		5,000	18%	-	
125 - Social Studies Supplies & Materials			2,000		2,000	0%		
130 - Science Supplies & Materials		,346	2,000		2,000	67%	150	1,9
135 - Foreign Language Supplies & Materials		,033	2,352		2,352	44%	1,650	5
136 - Art Supplies & Materials		,092	35,000		35,000	57%		_ :
140 - College Advisement Supplies & Materials		(950)	18,529		18,529	-5%	1,592	7,6
145 - Phys Ed Supplies & Materials	8	,427	10,000		10,000	84%	-	3,
150 - Special Education Supplies & Materials			1,000		1,000	0%		
155 - Saturday Academy Regents Prep Supplies			5,000		5,000	0%		
160 - Assessment Supplies and Materials	40	005	20,000		20,000	0%		44.
165 - Field Trips	_	,995	50,000		50,000	22%	-	14,8
166 - Student Transportation		,500	10,040		10,040	35%	-	8,0
170 - Extracurricular Activities	13	,394	50,000		50,000	27%	2,961	11,6
175 - Enrichment Programs		-	50,000		50,000	0%	-	36,
176 Intensive Programming	_	F00	25,000		25,000	0%	10 240	200
177 - Summer Bridge		,500	25,000		25,000	22%	10,340	26,4
180 - Student Rewards		,380	9,713		9,713	45%	4,016	6,2
181 - Senior Activities Supplies & Materials	13	,232	50,000		50,000	26%	53,134	15,4
185 - Scholarship/Uniforms		932	20,000		20,000	5%	3,234	16,5
190 -Parent Programs		-	2,067		2,067	0% 0%	1,625	24.0
195 - NYSTL Expense otal Curriculum and Classroom	131	.297	39,300 507,151		39,300 491,646	26%	119,455	34,9 209 ,5
uitment and Development:		,	,		.,	20,0	, , , , ,	_,,,
520 - Staff Recruitment	31	.579	40,000		30,000	79%	14,301	1,1
502 - Student Recruitment		,645	40,000		15,000	64%	5,200	1,
401 - Instructional Staff Professional Development		,288	70,000		60,000	80%	221,994	142,6
410 - Non-Instructional Staff Professional Development		,511	10,000		10,000	25%	856	7,
420 - Board Development		,620	15,000		12,000	57%	1,314	,,,
otal Recruitment and Development		,643	175,000		127,000	71%	243,665	152,7

Detailed Statements of Revenue, Support and Expenses
Current Fiscal Year-to-Date Compared to Projection with Year End June 30, 2021 and 2020 Details

Total Revenue and Support Total Revenue and Support Specified Substitution Projection			Current Fiscal Year 2021-22 [unaudited]						June 30		
Total Revenue and Support Support Support Total Expenses Salary		Y	Year-to-Date		Full Year		Full Year		[audited]	[audited]	
Total Revenue and Support S. 5,848,765 S. 11,733,333 S. 12,315,157 48% S. 11,693,790 S. 10,483,138 S. 10,586,740 S. 11,693,790 S. 10,483,138 S. 10,586,740 S. 11,693,790 S. 10,483,138 S. 10,586,740 S. 10,483,138 S. 10,586,740 S. 10,483,138 S. 10,586,740 S. 10,586,7			12/31/2021	<u> P</u>	Projection		<u>Budget</u>		2021	2020	
Total Expenses Excess/Deficit of Revenue and Support over Expenses before GAAP Adjustments \$ (20,80,802) \$ (30,81) \$ (80,804) \$ (30,807)	Total Revenue and Support	\$	5,848,765	\$ 1	11,733,333	\$	12,131,517				
Does-time adjustment S	Total Expenses		5,958,647				11,442,051	52%	10,176,031	9,974,248	
Parkised excess/Delicit) of Revenue and Support over Expenses before CAAP Adjustments 8,15/17 27,946,95 3,046,95	Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	(109,882)	\$	(358,115)	\$	689,466	-16%	1,523,759	463,890	
Cameral Administrative Expenses: after GAAP Adjustments \$ (26,364) \$ (79,469) \$ (10,0859) \$ (30) \$ (31,225) \$ (30,443,00) \$ (40,00) \$ (38) \$ (38,255) \$ (38,459)	One-time adjustment	\$	-	\$	-	\$	509,000	0%			
Secretary Secr	Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	\$	(109,882)	\$	(358,115)	\$	180,466	-61%	1,523,759	463,890	
Ceneral Administrative Expenses:	GAAP Adjustments, net		83,517		278,647		385,599	30%	331,295	100,850	
Centeral Administrative Expenses:	Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(26,364)	\$	(79,468)	\$	1,075,065	33%	\$ 1,855,054	\$ 564,740	
6101 - Office Supplies 49,703 70,000 54,000 71% 27,104 76,265 8201 - Telephone and Fax 9,023 19,200 19,200 47% 12,633 11,241 6102 - Capy Paper 19,200 47% 6,699 3,488 6102 - Postage 9,806 15,600 15,600 63% 10,104 16,172 6115 - Capy Machine Lease 5,944 26,400 26,000 23% 16,434 24,504 6102 - Staff Transportation 4,233 60,000 27,000 77% 41,920 21,230 6140 - Dual and Subscriptions 5,944 24,400 25,000 77% 41,920 21,230 6140 - Dual and Subscriptions 5,944 24,504 6150 - Student Meals 5,944 24,504 6150 - Student Meals 5,944 24,504 6150 - Student Meals 192 1,000 1,000 19% - 1,024 6150 - Office Storage Facility Rental 1,966 65,000 35,700 80% 32,759 20,406 6150 - Student Meals 1,966 65,000 37,000 19% - 1,024 6150 - Office Storage Facility Rental 1,966 65,000 3,000 50% 2,888 1,819 6601 - Fundraising - 1,000 1,000 19% - 1,024 6150 - Office Storage Facility Rental 1,966 25,000 - 70% 2,200 47,615 7,014 6601 7,014	Enrollment Enrollment		433.00		443.00		440.00	98%	449.11	435.33	
6101 - Office Supplies 49,703 70,000 54,000 71% 27,104 76,265 8201 - Telephone and Fax 9,023 19,200 19,200 47% 12,633 11,241 6102 - Capy Paper 19,200 47% 6,699 3,488 6102 - Postage 9,806 15,600 15,600 63% 10,104 16,172 6115 - Capy Machine Lease 5,944 26,400 26,000 23% 16,434 24,504 6102 - Staff Transportation 4,233 60,000 27,000 77% 41,920 21,230 6140 - Dual and Subscriptions 5,944 24,400 25,000 77% 41,920 21,230 6140 - Dual and Subscriptions 5,944 24,504 6150 - Student Meals 5,944 24,504 6150 - Student Meals 5,944 24,504 6150 - Student Meals 192 1,000 1,000 19% - 1,024 6150 - Office Storage Facility Rental 1,966 65,000 35,700 80% 32,759 20,406 6150 - Student Meals 1,966 65,000 37,000 19% - 1,024 6150 - Office Storage Facility Rental 1,966 65,000 3,000 50% 2,888 1,819 6601 - Fundraising - 1,000 1,000 19% - 1,024 6150 - Office Storage Facility Rental 1,966 25,000 - 70% 2,200 47,615 7,014 6601 7,014	General Administrative Fynenses:										
B201 - Telephone and Fax	·		49 703		70 000		54 000	71%	27 104	76 265	
6102 - Copy Paper	· ·		,				,		,		
6105 - Furniture and Equipment (Non-Capitalized)	·		-		-		-	,0		,	
6110 - Postage			4.652		10.000		10.000	47%	6.699	3.488	
6115 - Copy Machine Lease 6125 - Staff Transportation 8,494 15,000 2,500 57% (265) 541 6130 - Tream Building / Staff Appreciation 42,233 60,000 27,000 72% 41,920 21,290 6140 - Due and Subscriptions 52,312 66,000 35,700 80% 32,759 20,406 6150 - Student Meals 192 1,000 1,000 1,000 19% - 1,026 61610 - Offsite Storage Facility Rental 601 - Fundarising	· · · · · · · · · · · · · · · · · · ·		,				.,		.,		
6125 - Staff Transportation			,				,		,		
6130 - Team Building / Staff Appreciation	• •		,				,		,		
6140 - Due and Subscriptions 6150 - Student Meals 6161 - Offsite Storage Facility Rental 6160 - Offsite Storage Facility Rental 6170	·		43,233				27,000	72%	, ,	21,290	
1,496 3,000 3,000 50% 2,889 1,819 601 1,406 601 1,406 1,	•		52,312		65,000		35,700	80%	32,759	20,406	
February	6150 - Student Meals		192		1,000		1,000	19%	-	1,024	
6170 - COVID-9 Supplies and Materials 17,466 25,000 - 70% 2,308 47,615 Total General Administrative Expenses 202,322 310,200 194,400 65% 152,215 224,366 224,3	6160 - Offsite Storage Facility Rental		1,496		3,000		3,000	50%	2,889	1,819	
Total General Administrative Expenses 202,322 310,200 194,400 65% 152,215 224,366 General Insurance: 6.001 - General Insurance 66,927 75,000 75,000 89% 69,847 55,791 Total General Insurance 66,927 75,000 75,000 89% 69,847 55,791 Technology: 8205 - Internet Connectivity Expense 40,648 60,000 60,000 68% 66,533 45,066 8210 - Network Maintenance/Tech Support Services 49,787 65,000 - 77% 108,903 59,025 8215 - Database Services 36,045 67,995 48,000 54% 65,503 5,9025 8225 - Technology Equipment & Supplies 2,895 12,000 6,000 6% 510 8,724 8230 - Software Subscription 10,977 20,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6	6601 -Fundraising		-		-				-	-	
General Insurance: 60.01 - General Insurance 66.927 75,000 75,000 89% 69,847 55,791 Total General Insurance 66,927 75,000 75,000 89% 69,847 55,791 Technology: 8205 - Intermet Connectivity Expense 40,648 60,000 60,000 68% 66,533 45,066 8210 - Network Maintenance/Tech Support Services 49,787 65,000 - 77% 108,903 59,025 8215 - Database Services 30,045 67,095 48,000 54% 50,539 54,038 8220 - Vebsite Consultants/Expenses 510 6,000 6,000 6,000 6,000 6,000 54% 50,539 54,038 8220 - Vebsite Consultants/Expenses 510 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,012 8,022 7,000 5,000 6,112 8,022 8,000 5,000 6,000 6,000 6,000 6,000 6,000 6,000 6	6170 - COVID-9 Supplies and Materials		17,466		25,000		-	70%	2,308	47,615	
Common C	Total General Administrative Expenses		202,322		310,200		194,400	65%	152,215	224,366	
Total General Insurance 66,927 75,000 75,000 89% 69,847 55,791	General Insurance:										
Total General Insurance	6201 - General Insurance		66,927		75,000		75,000	89%	69,847	55,791	
8205 - Internet Connectivity Expense 40,648 6210 - Network Maintenance/Tech Support Services 49,787 65,000 - 77% 108,903 59,025 8210 - Network Maintenance/Tech Support Services 36,045 67,095 48,000 54% 50,539 54,038 8220 - Website Consultants/Expenses 510 6,000 6,000 8% 510 8,724 8225 - Technology Equipment & Supplies 2,895 12,000 12,000 24% 43,860 6,712 8230 - Software Subscription 10,977 20,000 6,000 55% 5,970 13,652 8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,15 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - - 8104 - Repairs & Maintenance - - - - - 104 Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 2,016,535 50 2,016,535 50	Total General Insurance		66,927				75,000	89%	69,847		
8210 - Network Maintenance/Tech Support Services 49,787 65,000 - 77% 108,903 59,025 8215 - Database Services 36,045 67,095 48,000 54% 50,539 54,038 8220 - Website Consultants/Expenses 510 6,000 6,000 8% 510 8,724 8225 - Technology Equipment & Supplies 2,895 12,000 12,000 24% 43,860 6,712 8230 - Software Subscription 10,977 20,000 6,000 55% 5,970 13,652 8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent In-Kind -	Technology:										
8215 - Database Services 36,045 67,095 48,000 54% 50,539 54,038 8220 - Website Consultants/Expenses 510 6,000 6,000 8% 510 8,724 8225 - Technology Equipment & Supplies 2,895 12,000 12,000 24% 43,860 6,712 8230 - Software Subscription 10,977 20,000 6,000 55% 5,970 13,652 8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - - - - 8140 - Repairs & Maintenance - - - - - - - Total Occupancy 1,109,127 2,218,254 2,218,254 </td <td>8205 - Internet Connectivity Expense</td> <td></td> <td>40,648</td> <td></td> <td>60,000</td> <td></td> <td>60,000</td> <td>68%</td> <td>66,533</td> <td>45,066</td>	8205 - Internet Connectivity Expense		40,648		60,000		60,000	68%	66,533	45,066	
8220 - Website Consultants/Expenses 510 6,000 6,000 6,000 8% 510 8,724 8225 - Technology Equipment & Supplies 2,895 12,000 12,000 24% 43,860 6,712 8230 - Software Subscription 10,977 20,000 6,000 55% 5,970 13,652 8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - - - 8140 - Repairs & Maintenance - - - - - - 8140 - Repairs & Maintenance - - - - - - - - - - - - - - -	8210 - Network Maintenance/Tech Support Services		49,787		65,000		-	77%	108,903	59,025	
8225 - Technology Equipment & Supplies 2,895 12,000 12,000 24% 43,860 6,712 8230 - Software Subscription 10,977 20,000 6,000 55% 5,970 13,652 8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 50% 302,385 111,675 8102 - Janitorial - - - - - - 8140 - Repairs & Maintenance - - - - - - Total Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	8215 - Database Services		36,045		67,095		48,000	54%	50,539	54,038	
8230 - Software Subscription 10,977 2,000 6,000 55% 5,970 13,652 8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 175,599 50% 302,385 111,675 111,675 8103 - Rent In-Kind - - - - - - - - - - - - - - - - - - - -<	8220 - Website Consultants/Expenses						-,			,	
8260 - Accounting Software Subscription 2,352 4,320 7,200 54% 4,345 1,226 Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 2,042,655 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - - - 8104 - Repairs & Maintenance - - - - - - Total Occupancy 1,109,127 2,218,254 2,218,253 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	• • • • • • • • • • • • • • • • • • • •		,				,		,	,	
Total Technology 143,214 234,415 139,200 61% 280,659 188,445 Occupancy: 8101 - DOE Lease Payments 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - 8120 - Janitorial - - - - 8140 - Repairs & Maintenance - - - - Total Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	·		,				,		,	,	
Occupancy: 8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - - 8120 - Janitorial - - - - - 8140 - Repairs & Maintenance - - - - - Total Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	· ·		,				,				
8101 - DOE Lease Payments 1,021,328 2,042,655 2,042,655 50% 1,915,869 1,904,860 8102 - Deferred Rent 87,799 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - 8120 - Janitorial - - - - 8140 - Repairs & Maintenance - - - - Total Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	Total Technology		143,214		234,415		139,200	61%	280,659	188,445	
8102 - Deferred Rent 87,799 175,599 50% 302,385 111,675 8103 - Rent In-Kind - - - - 8120 - Janitorial - - - - 8140 - Repairs & Maintenance - - - - Total Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	Occupancy:										
8103 - Rent In-Kind 8120 - Janitorial 8140 - Repairs & Maintenance Total Occupancy Other: 8801 - Bank Fees and Charges	8101 - DOE Lease Payments		1,021,328		2,042,655		2,042,655	50%	1,915,869	1,904,860	
8120 - Janitorial -	8102 - Deferred Rent		87,799		175,599		175,599	50%	302,385	111,675	
8140 - Repairs & Maintenance - <td< td=""><td>8103 - Rent In-Kind</td><td></td><td>-</td><td></td><td></td><td></td><td>-</td><td></td><td>-</td><td>-</td></td<>	8103 - Rent In-Kind		-				-		-	-	
Total Occupancy 1,109,127 2,218,254 2,218,254 50% 2,218,253 2,016,535 Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	8120 - Janitorial		-				-		-	-	
Other: 8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	8140 - Repairs & Maintenance		-				-		-	-	
8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	Total Occupancy		1,109,127		2,218,254		2,218,254	50%	2,218,253	2,016,535	
8801 - Bank Fees and Charges 47 100 600 47% (1,635) 1,593	Other:										
			47		100		600	47%	(1,635)	1,593	
00 IU - Taxes and nees (961) (961) (8810 - Taxes and Fees		-		-		-		(961)	-	

Detailed Statements of Revenue, Support and Expenses

		C	urren	t Fiscal Year 2	.021-22 [unau	dited]		June 30		
		ear-to-Date 12/31/2021		Full Year Projection	Full Ye Budge		YTD as a % of Projection (YTD=50%)	[audited] 2021		[audited]
Total Revenue and Support	\$	5,848,765	\$ 1	11,733,333	\$ 12,13	1.517	48%	\$11,699,790	\$10	0,438,138
Total Expenses	*	5,958,647		12,091,448	11,44		52%	10,176,031		9,974,248
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	(109,882)	\$	(358,115)	\$ 68	9,466	-16%	1,523,759		463,890
One-time adjustment	\$	-	\$	-	\$ 50	9,000	0%			
Revised excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustment	\$	(109,882)	\$	(358,115)		0,466	-61%	1,523,759		463,890
GAAP Adjustments, net		83,517		278,647		5,599	30%	331,295		100,850
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(26,364)	\$	(79,468)		5,065	33%	\$ 1,855,054	\$	564,740
Enrollment		433.00		443.00		440.00	98%	449.11		435.33
9100 - Bad Debt		12,433		12,433		_	100%			
9000 - Loss on Disposal of Assets		-		-		_	10070			1,299
Total Other		12,480		12,533		600	100%	(2,597)		2,892
Depreciation		97,670		205,000	2	10,000	48%	178,137		186,427
TOTAL EXPENSES		5,958,647		12,091,448	11,4	42,051	49%	10,176,031		9,974,248
Excess/(Deficit) of Revenue and Support over Expenses - BUDGET Basis	\$	(109,882)	\$	(358,115)	\$ 6	89,466	31%	\$ 1,523,759	\$	463,890
GAAP Adjustments										
Add:		07.070		005.000	0	40.000	400/	470 407	l	400 407
Depreciation Deferred Rent		97,670 87,799		205,000 175.599		10,000 75.599	48% 50%	178,137 302,385		186,427 111,675
		07,799		170,599		10,099	50%	302,305	1	111,075
Less: Capital Expenditures		101,952		101,952				149,227		197,252
Total GAAP Adjustments		83,517		278,647	3	85,599	30%	331,295		100,850
Excess/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$	(26,364)	\$	(79,468)	\$ 1,0	75,065	33%	\$ 1,855,054	\$	564,740

Statement of Cashflow from January 1, 2022 - March 31, 2022

	<u>Jan-22</u>	Feb-22	<u>Mar-22</u>	<u>Total</u>
Cash Balance (Unrestricted) @ 12/31/2021	5,169,265	4,247,894	5,073,171	5,169,265
NYC public school district		1,746,647		1,746,647
Federal Title Grants TOTAL CASH AVAILABLE	5,169,265	5,994,541	5,073,171	6,915,912
	0,100,200	3,00 1,011	3,010,111	0,010,012
COMPENSATION EXPENSE				
Personel Cost (Gross Salaries)	492,573	492,573	492,573	1,477,719
Payroll Taxes and Fringe	145,206	145,206	145,206	435,619
TOTAL COMPENSATION EXPENSE	637,779	637,779	637,779	1,913,338
Other Than Personnel Costs - Ongoing				
Professional Services	27,717	27,717	27,717	83,150
Academic Consultants and Services	6,833	6,833	6,833	20,500
Curriculum and Classroom	40,970	40,970	40,970	122,911
Recruitment and Development	3,750	3,750	3,750	11,250
General Administrative Expenses	14,650	14,650	14,650	43,950
General Insurance	6,250	6,250	6,250	18,750
Technology	13,200	13,200	13,200	39,600
Occupancy	170,221	170,221	170,221	510,664
Current Accounts Payable	264,321			264,321
Total Other Than Personnel Costs - Ongoing	283,592	283,592	283,592	850,775
TOTAL CASH OUTFLOWS	921,371	921,371	921,371	2,764,113
TOTAL OPERATING CASH BALANCE - PROJECTED	4,247,894	5,073,171	4,151,800	4,151,800

Days of cash on hand

140.23

167.48

137.06

Dashboard for December for the January 2022 BOT Meeting

2020-21 FINANCIAL PERFORMANC	E		
As of Month Ending:	12/31/2021		
Cash (w/o escrow):	\$5,169,265.00		Benchmarks/Notes on funds
Days of Cash on Hand:	161.1 Target day	rs of cash: 60	
	Actual	Annual Projection	Variance or Projected Variance
Income	\$5,848,765.00	\$11,733,333.00	\$5,884,568.00
Expenses	\$5,958,647.00	\$12,091,448.00	\$6,132,801.00
Profit/(Loss)	-\$109,882.00	-\$358,115.00	-\$248,233.00
Total Net Assets	\$6,313,437.00		
Total Net Liabilities	\$2,774,332.00		
Debt Ratio (Liabilities/Assets)	0.44		Target: Debt Ratio>1

DATA AS OF December 2021

						2021-22	STUDENT I	ENROLLME	NT				
GRADE	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	7/1/2021(Projections)	August	
9	125	125	122	130								120	
10	115	115	112	115								100	
11	101	101	100	105								100	
12	100	100	99	94								100	
TOTAL	441	441	433	444	0	0	0	0	0	0	0	420	
TARGET	450	450	450	450	450	450	450	450	450	450	450	450	
VARIANCE	9	9	17	6	450	450	450	450	450	450	450	30	

					2021-22 STU	DENT ATTE	NDANCE (%	6 of PS)			
GRADE	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	TOTAL
Total	86%										

2021-22: % OF STUDENTS WHO ARE CHRONICALLY ABSENT (> THAN 10% OF TIME)							
	YTD						
High School							
SWD							
ELL							
FRL							
Homeless							
General Education							

RE-ENROLLMENT (19-20 -> 20-21)								
Student Group	% Re-Enrolled							
All Students	96%							
SWD	99%							
ELL	99%							
FRL	96%							

21-22 STUDENT SUSPENSION	ONS			
	YTD			
	In	Out		
Number of High School Suspensions	4	17		
Total # Days of Suspension HS	4	40		
% of HS Population with at least 1 Susp	0.9%	2.7%		
% of Total Population with at least 1 Susp	0	0		

2021-22 STUDENT	DEMOGRAPHICS (% of	Population)						
	CHSLSJ	CHSLSJ						
% Subgroup	As of 2021 BEDS	2020 BED	HS					
Male	23%							
Female	77%							
SWD	18%							
ELL	19%							
FRL	93%							
Homeless	2%							
Asian								
Black/African American	13%							
Hispanic/Latino	82%							
MultiRacial/Other	5.00%							
White								
% CSD 10								
% outside CSD 10								

21-22	STAFF	
STAFF VACANCI	ES as of Decemb	oer
No New Hire Looking for 2 Gu	s in December idance Counselor	rs
STAFF CO	MPOSITION	
	D	ecember
CATEGORY	#	%
FTE Teachers (Certified)	27	42%
FTE Teachers (Uncertified)	13	20%
Assistant Teachers	0	0%
Administrators	12	19%
Other Staff	12	19%
Total Staff	64	100%
Student Teachers	2	

					202	21-22 NUMB	ER OF STUL	DENT WITH	DRAWALS			
GRADE	AUG-SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	TOTAL	TOTAL REPLACED
9	16	3	0								3	

DATA AS OF December 2021

10	5	2	0								2	
11	4	1	0								1	
12	2	1	0								1	
Total	27	7	0	0	0	0	0	0	0	0		

2021-22# OF STUDENT WITHDRAWALS BY REASON							
Reason	YTD						
Moved outside NYC	8						
Dissatisfied	1						
Special Education Needs							
Left for more selective school	3						
Other/Unknown	22						
Expelled							
Total	34						

Dashboard for November for December BOT 2021

* note many enrollment etc. data is influx until we know actual enrollment

	21-22 HIG	H SCHOOL I	REGENT COU	JRSE PERFO	ORMANCE			
	Q1		Q 2		Q	3	Q4	
REGENT SUBJECT	# students in the class	%Pass	# students in the class	%Pass	# students in the class	%Pass	# students in the class	%Pass
ALGEBRA I	113	49%						
ALGEBRA II	43	100%						
CHEMISTRY	27	96%						
EARTH SCIENCE	100	89%						
ENGLISH III	76	99%						
GEOMETRY	61	97%						
GLOBAL II	90	91%						
US HISTORY	80	93%						
LIVING ENVIRONMENT	117	62%						
PHYSICIS								

GLOBAL II	90	91%												
US HISTORY	80	93%												
LIVING ENVIRONMENT	117	62%												
PHYSICIS														
-														
			21-22 HIGH SCHOOL STAR ASSESSMENT PERFORMANCE											
	21-22 HIGI	H SCHOOL S	TAR ASSESS	MENT PERF	ORMANCE									
		H SCHOOL S de 9		MENT PERF de 10	ORMANCE Grad	le 11	Grad	le 12						
						le 11 Math	Grac ELA	le 12 Math						
Baseline % at Grade Level	Gra	de 9	Grad	de 10	Grac									

HIGH SCHOOL: CLASS OF 2022: AGGREGATE ON TRACK TO GRADUATE % OF STUDENTS IN A COHORT, IN THE AGGREGATE AND DISAGGREGATED BY SUBGROUP THAT HAVE PASSED 3 OUT OF 5 REGENTS REQUIRED FOR GRADUATION BY THEIR 3RD YEAR				
As of November	# in Cohort	% Passing 3 of 5		
All Students	86	100%		
SWD	11	100%		
ELL	2	100%		
FRL	77	100%		
Black/African American	12	100%		
Hispanic/Latino	74	100%		

Midline (February) % at Grade Level Percent at Cusp Final (June) % at Grade Level Percent at Cusp

Percent of Graduation Cohort Passing Regents Exam as of November 2021					
	Math	Science	English	History	Other
Class of 2022	99%	100%	93%	100%	
Class of 2023	91%	89%	2%	89%	
Class of 2024	80%	81%	0	8%	

Percent of Graduation Cohort Passing Regents Exam as of November 2021					
	Math	Science	English	History	Other
Class of 2022	99%	100%	93%	100%	
Class of 2023	91%	89%	2%	89%	
Class of 2024	80%	81%	0	8%	

0/ of students who drap out		ii / years		
% of students who drop out of college				
Percent of Graduation Cohort Enrolled in One or More College Courses or AP				
courses				
	1 Course	2 Courses	3 or More Courses	
Class of 2022	13%	6%	3%	
Class of 2023	16%	11%	5%	

courses				
	1 Course	2 Courses	3 or More Courses	
Class of 2022	13%	6%	3%	
Class of 2023	16%	11%	5%	

HIGH SCHOOL: COLLEGE

% of Seniors Who Submitted a College application

% of Students who Return for their 2nd year in College % of Students who Return for their 3rd year in College % of students who graduate from college in 4 years % of students who graduate from college in 5 years % of students who graduate from college in 7 years

% of Seniors Accepted into College

% of Seniors Matriculating into College

Class of

2021

83%

82%

70%

Class of

2022

95%

9%

HIGH SCHOOL GRADUATION: **Graduation Rates of Cohorts By Type of Diploma (%)**

December BOT

Credit Accumulation of Graduation Cohort

	As of Sept. 2021	
Class of 2022: % with at least 33 credits	88%	
Class of 2023: % with at least 22 credits	85%	
Class of 2024: % with at least 11 credits	86%	
Class of 2025: % with at least 11 credits		

% of Graduation Cohort Enrolled in One or More AP Courses			
	1 AP	2 AP or more	
Class of 2022	22%	5%	
Class of 2023	24%	5%	
Class of 2024			

HIGH SCHOOL GRADUATION: Graduation Rates of Cohorts (%)			
	Class of 2021	Class of 2022	
4-Year Graduation Rate, All Students	100%		
4-Year Graduation Rate, ELLs	100%		
4-Year Graduation Rate, FRL	100%		
4-Year Graduation Rate, SWD	100%		
5-Year Graduation Rate, All Students	N/A	N/A	
5-Year Graduation Rate, ELLs	N/A	N/A	
5-Year Graduation Rate, FRL	N/A	N/A	
5-Year Graduation Rate, SWD	N/A	N/A	

	Class 2021	Class 2022
Local Diploma	0.00%	
Regents Diploma	91.00%	
Regents Diploma with Adv Designation	9.00%	

% of Class that particpated in a Law course			
Class of 2022	100%		
Class of 2023	100%		
Class of 2024 100%			
Class of 2025	100%		

PREDICTED HIGH SCHOOL GRADUATION: as of November 2021			
	Class of 2022		
# of student in class	86		
Percentage graduating for June 2022	94.00%		
Percentage graduating for August 2022	6.00%		