### Agenda For The Board of Trustees Meeting April 21, 2022, 6:00 pm. **In-Person and via Zoom**

1. Welcome and Call to Order

Consent Agenda (Items on the Consent Agenda are automatically approved unless a Board 2. member removes an item from the consent agenda. In that event, the item will be subject to Board approval by majority vote.)

a. Approval of March Minutes

3. Financials- Mr. Burke

4. Executive Director (15 minutes) 5. Chairman Report (20 minutes)6. Committee Reports-None (20 minutes) Finance Committee-Met 4/19/22 a. b. Academic Committee-Fundraisingc. d. Governance- 3/15/22 Subcommittee on Expansion Update e. (20 Minutes)

8. Statements from Members of the Public Any member of the public who signed up to speak may speak in conformity with the School's Open Meetings Law Policy.

- 9. Next Meeting: May 19, 2022, 6:00 pm
- 10. Motion to Adjourn

# **THE CHARTER HIGH SCHOOL** FOR LAW AND SOCIAL JUSTICE

### **EXCELLENCE • CHARACTER • COURAGE • COMMITMENT**

7. New Business:

(3 minutes)

(10 minutes)



# THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



### EXCELLENCE • CHARACTER • COURAGE • COMMITMENT Minutes–Board of Trustees Meeting March 17, 2022, 6:00 p.m.

In-person: John Callahan

By Zoom Conferencing: Denis ORouke, Dan Sang, Linnet Tse, Sarah Fuentes, Jumaane Saunders, Charmone Adams

Absent:, Christian Bannerman, Janine Azrilliant, Rick Marsico

In-person-, Executive Director Richard Burke, Ms. Sharpe, Dir. SPED,

Welcome and Call to Order- Mr. John Callahan welcomed and called the Meeting to Order at 6:05 PM, thanked everyone for attending,

Mr. Callahan thanked everyone who participated in the 5 PM Zoom call with 5 PM-Maureen Coughlin, IGUA Group Inc. Expansion Real Estate Discussion

Mr. Callahan asked if anyone had any questions about Consent Agenda and mentioned that the School's 2020 990 filing was in the consent agenda, which the Finance Committee had approved. The consent agenda had no comments, and it was accepted.

Mr. Callahan turned it over to Mr. Burke, who moved to review the Financials. He stated that the Finance Committee had met on March 15 and reviewed all the financials.

### Financials-

Mr. Burke began reviewing the financials and shared his screen. Mr. Burke said our finances showed we had 166 days of cash (\$5,346,827.00). Mr. Burke stated that the February financials showed a deficit as they did in January. Still, the budget had included using \$509,000 of the surplus to cover the debt, which was not in the January financials, but it does show we are not incurring a deficit as large as projected in the budget. This is mainly due to the difficulty in filling open positions or getting outside intervention help.

Executive Director Report:

Mr. Burke spoke about coming out of the Omnicron Covid surge and continuing our aggressive testing protocols.

He spoke about the need for the Winter Break, which gave everyone some time to relax from the pressure-filled return to School after the Christmas break and the Omnicron wave. Mr. Burke talked about the difficulty in hiring and a downturn in



applications for the lottery, but he felt we would have a full class of 9<sup>th</sup> graders in September. He said Teach For America still had not confirmed they would hold their institute here in the summer and run our summer school. He discussed that Shared Space would be doing another walkthrough in the coming month, and we were preparing for the regents exam. He said that Saturday Regents Prep would b

Chairman Report -Mr. Callahan then discussed the real estate discussion and the visit coming up from the realtor and some developers on March 23<sup>-</sup> and he invited anyone in the area to come. Mr. Callahan reviewed the need for Evaluations of Shared Space and the Executive Director and would be sending out info in the coming month. He said they would use BoardOnTrack's like in past years. He spoke about another Board Retreat, maybe in October. Mr. Callahan went into SED visit and how Vickie is looking to meet with Board, parents, teachers and students. He also spoke to the Expansion Committee and Mr. Sanders participated in the discussion and when he would call them together.

Mr. Callahan then called for Committee Reports-

Finance-Mr. Callahan reported that we had discussed the Finance Committee earlier, and there was a meeting this past Tuesday.

Governance- Mr. Callahan said they met and discussed the Expansion Committee and its responsibilities.

Academic Committee- Ms. Fuentes said the Academic Committee did not meet and would after they received the Shared Space Walkthrough in March.

Fundraising Committee-Mr. Callahan spoke about the fact that the person we thought I would be honored to be unavailable, so we are thinking of just having a small cocktail party at the School to showcase the art and the backyard.

New Business: Mr. Callahan said there was no new business. Mr. Callahan stated there was no public comment and called for a motion to adjourn.

Mr. O'Rouke moved to adjourn, seconded by Ms. Tse, and approved at 7:45 PM.

Next Meeting: April 21. 2022, 6:00 PM.

4/8/2 John Callahan

## THE CHARTER HIGH SCHOOL FOR Law and Social Justice



#### **EXCELLENCE • CHARACTER • COURAGE • COMMITMENT**

Notice of Meeting of Board of Trustees for The Charter High School for Law and Social Justice

Thursday, April 21, 2022, at 6:00 PM

### 1960 University Avenue, Bronx, NY, 10453

or By Zoom https://us06web.zoom.us/j/87006017104

Meeting ID: 870 0601 7104 <u>One tap mobile</u> +16465588656,,87006017104# US (New York) +13017158592,,87006017104# US (Washington DC)

> Dial by your location +1 646 558 8656 US (New York) +1 301 715 8592 US (Washington DC) +1 312 626 6799 US (Chicago) +1 720 707 2699 US (Denver) +1 253 215 8782 US (Tacoma) +1 346 248 7799 US (Houston)

Find your local number: https://us06web.zoom.us/u/kcB9j6RBfv

All are invited

For more information, please contact <u>admin@CHSLSJ.org</u> or Board Chair Jack Callahan, JCallahan@CHSLSJ.org.

#### **Other Locations**

Christian Bannerman - 940 Pearl Drive, San Marcos, CA, 92078
Charmone Adams - 66 Hunter Avenue, New Rochelle, NY, 10801
Sarah Fuentes - 59 Sumner Avenue. Yonkers, NY, 10704
Denis O'Rourke - 200 California Road #15, Bronxville, NY, 10708
Jumaane Saunders - DE. 6 Calle de Villas, Cabarete, DR
Linnet Tse - 30 Dante St, Larchmont, NY, 10538
Janine Azriliant - 17 Bridle Path, Remsenburg, NY, 11960
Richard Marsico - 534 Prospect Ave.Mamaroneck, NY, 10543
Dan Sang - 15 West 11th Street, New York, NY, 10011
Socrates Solano 3434 Cruger Ave, Bronx Ny, 10467



### Financial Report For the Period Ending March 31, 2022 Fiscal Year 2021-22 with June 30, 2021 and 2020 Statements

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- 1 Financial Report for Period Ending March 31, 2022 (Narrative)
- 2 Statements of Financial Position (Balance Sheet) at March 31, 2022 and June 30, 2021 and 2020
- 3 Summary Statements of Revenue, Support and Expenses at March 31, 2022 ad June 30, 2021 and 2020
- 4 Detailed Statements of Revenue, Support and Expenses at March 31, 2022 and June 30, 2021 and 2020
- 5 Cash Flow Projection

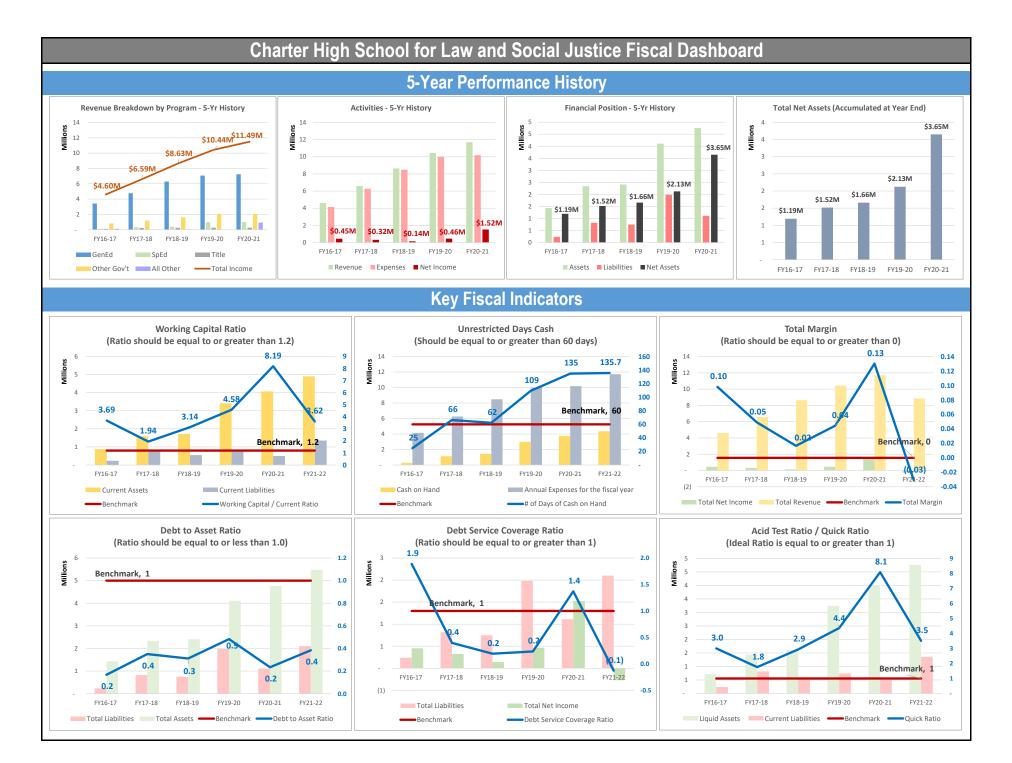
### Notes to Financial Report

For the Period Ending March 31, 2022

Unencumbered Cash								
Total Cash and Equivalents	\$	4,460,475	[a]					
Encumberances to Cash								
Restrictions:								
Escrow		100,696						
Unearned Revenue (Advances Received but not Earned)		947,959						
		1,048,655	[b]					
Vendor Obligations								
Accounts Payable		407,446	[c]					
Total Cash Encumberances		1,456,101	<b>[d]</b> {[b] + [c]}					
Unencumbered Cash Balance	\$	3,004,374	[a] - [d]					

Days of Cash on Hand	
Total Fiscal Year 2021-22 Projected Expenses (excluding Depreciation and Deferred Rent)	\$ 11,723,144
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 32,118
Total Cash Available for Operating Use (Total Cash - Escrow)	\$ 4,359,779
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	135.7

Liquidity Measures		
<ul> <li>Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one y with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity pay</li> </ul>	year) 3.6	<u>Benchmark</u> 1.2
Unrestricted Days Cash	135.7	60.0
<ul> <li>Debt to Asset Ratio - measures the School's assets that are financed by liabilities, or debts, rather than its equity. than 1 indicates that the School's liabilities are higher than its assets</li> </ul>	. Greater 0.4	1.0
Acid Test/Quick Ratio - indicates whether the School has sufficient short-term assets to cover its short-term liability	ities. 3.5	1.0



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#### Notes to Financial Report

For the Period Ending March 31, 2022

Enrollment

#### General Education:

• The General Ed revenue is based on 443 FTE students. And the projection is based on 449 students.

Special Education:

The Special Ed revenue is base on 73.92 FTE students. And the projection is based on 77.77 students with 30.72 students in 20-60%, 47.05 in >60% category

#### **Revenue and Support**

#### Tuition & Lease Assistance

- Tuition and Lease Assistance revenue at March 31st totals \$7,978,969 or 74% of the Fiscal Year projection of \$10,825,288
- General Ed revenue totals \$5,599,051 or 74% of the full year projection of \$7,567,218
- Special Ed revenue totals \$847,927 or 70% of the full year projection of \$1,215,415
- Lease Assistance revenue totals \$1,531,991 or 75% of the full year projection of \$2,042,655

#### Title and Other Government Grants:

- The application for the ESSER II grant (\$747,762 multi year) has been approved. A total revenue of \$302,420 have been recognized as of March 31, 2022
- The ARP grant (\$1,679,368 multi year) has also been approved. A total revenue of \$237,249 have been recognized as of March 31, 2022
- The Consolidated Application (Title Grant \$292,396) application have also been approved and a total revenue of \$227,200 have been recognized as of March 31, 2022
- IDEA funds for FY2021-22 has been received and it totalled \$74,643, about \$20K more than the budgeted amount
- eRate reimbursements totaling \$30,140 have been appropriately recognized as revenue with the offsetting expenses for a zero net effect.

#### Expenses

#### Salaries and Wages:

Salaries and Wages total \$4,763,854 or 76% of the full year projection of \$6,292,229

#### Payroll Taxes and Fringe Benefits:

- Taxes and Benefits total \$1,220,575 or 74% of the full year projection of \$1,639,534
- Professional Services:
  - Professional Services total \$247,116 or 77% of the full year projection of \$321,500. Included in this category are legal fees, accounting and audit services, charter renewal consultant, payroll processing charges and benefits administration.

#### Academic Consultants and Services:

Academic Consultants and Services costs total \$81,941 or 76% of the full year projection of \$107,500. Shared Space, as well as substitute teachers
are included in this category.

#### Curriculum and Classroom:

• Curriculum and Classroom costs total \$232,569 or 55% of the full year projection of \$425,651

#### Recruitment and Development:

• Recruitment and Development costs total \$166,529 or 85% of the full year projection of \$195,000. This is due to spending the funds to recruit upfront.

#### General Administrative Expenses:

Administrative costs total \$269,174 or 80% of the full year projection of \$336,300. The year-to-date utilization is at 80% due to covid-19 supplies and materials needed to be purchased for the school opening plus up front purchases of office supplies and materials.

#### General Insurance:

• General Insurance costs total \$91,489 or 96% of the full year projection of \$95,000. The year-to-date utilization is at 96% due to upfront payments.

#### Technology:

 Technology costs total \$221,451 or 87% of the full year projection of \$255,193. The year-to-date utilization is at 87% due to the monthly maintenance cost paid to CTS. The budget included salaries for an IT personnel which was supposed to replace this monthly cost. A new contract with MSP Networks will replace the services with CTS at a lower rate.

#### Occupancy:

• Occupancy costs total \$1,663,690 or 75% of the full year projection of \$2,218,254. Included in this category are rent and deferred rent.

Other:

• Miscellaneous and Other costs total \$12,538 or 99% of the yearly projection of \$12,583. This includes the write-off of revenue based on the FY2021 year-end reconciliation

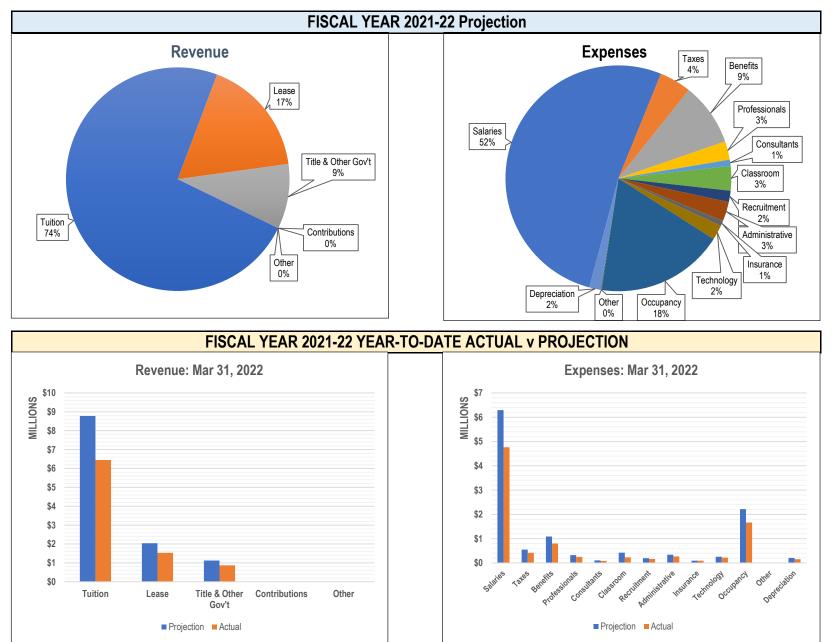
Net Operating Position		
<ul> <li>The School's net operating poition before GAAP adjustments at March 31st is a deficit of</li> </ul>	\$ (272,132)	
• The School's net operating poition after GAAP adjustments of \$150,234 at Mar 31st is a deficit of	\$ (121,898)	

### **Statements of Financial Position**

At Current Year-to-Date March 31, 2022, and June 30, 2021 and 2020

	[unaudited]	 Jun	ne 30		
ASSETS	ear-to-Date <u>3/31/2022</u>	 [audited] [ 2021		[audited] 2020	
Current Assets:					
Cash and cash equivalents - Unrestricted	\$ 4,359,779	\$ 3,760,175	\$	2,992,175	
Escrow - Restricted	100,696	100,673		75,605	
Grants Receivable	385,547	179,229		203,885	
Due from FOCHSLSJ	16,267	-		-	
Per Pupil Receivable	14,400	72,141		45,097	
Prepaid Expenses and Other Receivables	 28,029	 55,578		169,288	
Total current assets	4,904,718	4,167,796		3,486,049	
Fixed assets, Net	 575,020	 593,555		622,465	
	\$ 5,479,737	\$ 4,761,351	\$	4,108,515	
LIABILITIES and NET ASSETS					
Current liabilities:					
Accrued Expenses and Other Accounts Payable	\$ 407,446	\$ 496,585	\$	744,096	
Defered or Unearned Revenue	 947,959	 -		-	
Total current liabilities	1,355,405	496,585		744,096	
Long-Term Liabilities:					
Deferred Rent	747,477	615,778		313,394	
SBA-PPP Loan	 -	-		926,019	
Total Long-Term Liabilities	 747,477	 615,778		1,239,413	
Net assets					
Net Assets without Donor Restrictions	3,648,987	2,125,228		1,661,116	
Change in net assets during current period	 (272,132)	 1,523,759		463,890	
Total net assets	 3,376,855	3,648,987		2,125,006	
TOTAL LIABILITIES and NET ASSETS	\$ 5,479,737	\$ 4,761,351	\$	4,108,515	

Fiscal Year 2021-22



## Summary Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

		<b>Current Fiscal Year</b>	Jun	ie 30		
	Year-to-Date	Full Year	Full Year	YTD as a %	[audited]	[audited]
	3/31/2022	Projection	Budget	of Projection	0004	0000
				<u>(YTD=75%)</u>	<u>2021</u>	<u>2020</u>
Total Revenue and Support	\$ 8,850,644	\$ 11,948,577	\$ 12,131,517	73%	\$ 11,699,790	\$ 10,438,138
Total Expenses	9,122,776	12,103,743	11,442,051	80%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$ (272,132)	\$ (155,166)	\$ 689,466	-39%	\$ 1,523,759	\$ 463,890
One-time adjustment	\$ -	\$ -	\$ 509,000	0%	¢ 4 500 750	¢ 400.000
Revised excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$ (272,132) 150,234	\$ (155,166) 247,285	\$ 180,466 385,599	-151%	\$ 1,523,759 221,205	\$ 463,890
GAAP Adjustments, net Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> GAAP Adjustments	\$ (121,898)	\$ 92,119	\$ 1,075,065	39% -11%	331,295 \$ 1,855,054	100,850 \$ 564,740
Excess/Dencity of Revenue and Support over Expenses and ORAF Adjustments		449.25	440.00	99%	449.108	435.327
Linoiment	443.07	443.25	440.00	3370	443.100	433.321
REVENUE and SUPPORT						1
Per Pupil Tuition	\$ 6,446,978	\$ 8,782,633	\$ 8,454,294	73%	\$ 8,249,958	\$ 8,053,984
Lease Assistance	1,531,991	2,042,655	2,042,655	75%	1,915,869	1,904,860
Title and Other Government Grants	871,652	1,123,239	1,634,568	78%	608,211	479,160
Donations and Contributions	0	0	-	100%	1,130	-
Other	23	50	-	46%	924,622	133
TOTAL REVENUE and SUPPORT	8,850,644	11,948,577	12,131,517	74%	11,699,790	10,438,138
						1
XPENSES						i
Personnel Costs:						1
Staff Salaries and Wages	4,763,854	6,292,229	5,910,874	76%	5,199,836	4,819,640
Payroll Taxes	418,646	551,596	577,177	76%	522,936	455,222
Fringe Benefits	801,929	1,087,938	1,159,300	74%	917,857	747,532
Total Personnel Costs	5,984,429	7,931,762	7,647,351	75%	6,640,629	6,022,394
Other Than Personnel Costs:						1
Professional Services	247,116	321,500	213,600	77%	169,219	205,374
Academic Consultants and Services	81,941	107,500	125,000	76%	106,548	709,671
Curriculum and Classroom	232,569	425,651	491,646	55%	119,455	209,589
Recruitment and Development	166,529	195,000	127,000	85%	243,665	152,764
General Administrative Expenses	269,174	336,300	194,400	80%	152,215	224,366
General Insurance	91,489	95,000	75,000	96%	69,847	55,791
Technology	221,451	255,193	139,200	87%	280,659	188,445
Occupancy	1,663,690	2,218,254	2,218,254	75%	2,218,253	2,016,535
Other	12,538	12,583	600	100%	(2,597)	2,892
Total Other Than Personnel Costs	2,986,498	3,966,981	3,584,700	75%	3,357,265	3,765,427
Depreciation	151,850	205,000	210,000	74%	178,137	186,427
TOTAL EXPENSES	9,122,776	12,103,743	11,442,051	75%	10,176,031	9,974,248
xcess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	(272,132)	(155,166)	689,466	175%	1,523,759	463,890
GAAP Adjustments, net	150,234	247,285	385,599	61%		
xcess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ (121,898)	\$ 92,119	\$ 1,075,065	-132%	\$ 1,523,759	\$ 463,890

Detailed Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

		Ci		June 30			
	Ye	ar-to-Date	Full Year	Full Year	YTD as a %	[audited]	[audited]
	3	/31/2022	Projection	Budget	of Projection (YTD=75%)	2021	2020
Total Revenue and Support	\$	8,850,644	\$ 11,948,577	\$ 12,131,517	73%	\$ 11,699,790	\$10,438,138
Total Expenses	•	9,122,776	12,103,743	11,442,051	80%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	(272,132)	\$ (155,166)	\$ 689,466	-39%	1,523,759	463,890
One-time adjustment	\$	-	\$ -	\$ 509,000	0%		
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	\$	(272,132)	\$ (155,166)	\$ 180,466	-151%	1,523,759	463,890
GAAP Adjustments, net		150,234	247,285	385,599	61%	331,295	100,850
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(121,898)	\$ 92,119	\$ 1,075,065	-132%	\$ 1,855,054	\$ 564,740
Enrollment		443.87	449.25	440.00	<b>99%</b>	449.11	435.33
REVENUE and SUPPORT							
Per Pupil Tuition and Lease Assistance:							
4101 - GenEd Tuition from NYCDOE	\$	5,599,051	\$ 7,567,218	\$ 7.411.800	74%	\$ 7,234,331	\$ 7,037,169
4102 - SpEd Tuition from NYCDOE	Ψ	847,927	1,215,415	1,042,494	74%	1,015,628	980,816
4130 - Lease Assistance from NYCDOE		1,531,991	2,042,655	2,042,655	75%	1,915,869	1,904,860
4104 - Per Pupil Supplement		-	2,012,000	-	.070	-	-
4101(a) and (b) - Tuition from other School Districts		-		-		-	36,000
Total Per Pupil Tuition and Lease Assistance		7,978,969	10,825,288	10,496,949	74%	10,165,827	9,958,844
Title and other Government Grants:		,,	-,,	-, - ,		-,,-	-,,-
4201 - Title IA		177,267	242,463	227,000	73%	227,779	226,447
4202 - Title IIA		33.116	33.116	34.000	100%	31,382	32,109
4203 - Title IVA		16,817	16,817	17,500	100%	17,656	14,933
4105 - Stimulus		-	-	-	10070	-	93.615
4210 · CSP		-					
4215 · Cares Act Grant		539,669	676,900	1,212,768	80%	213,223	
4230 - IDEA Special Needs		74,643	74,643	54,000	100%	54,919	37,128
4120 - NYSTL		-	39,300	39,300	0%	-	34,934
4220 - eRate		30,140	40,000	50,000	75%	63,252	39,994
Total Title and other Government Grants		871,652	1,123,239	1,634,568	53%	608,211	479,160
Donations and Contributions:							
4305 - Unrestricted Donations and Contributions		0	0	-		1,130	-
4401 - Fundraising Events		-		-		-	-
Total Donations and Contributions		0	0	-		1,130	-
Other:							
4501 - Interest and Dividends		23	50	-	46%	68	133
4602 - In-Kind Contributions		-		-		-	-
4603 - Donated Services				-			
4610 - SBA PPP Funds		-	-			924,554	
Total Other		23	50	-	46%	924,622	133
	•	0.050.044	11 0 10 577	40 404 547	7.40/	A 11 000 700	A 40 400 400
TOTAL REVENUE and SUPPORT	\$	8,850,644	11,948,577	12,131,517	74%	\$ 11,699,790	\$ 10,438,138
EXPENSES							
Personnel Expenses							
Salaries and Wages							
Administrative Staff:							
5105 - Executive Director		174,585	232,780	232,780	75%	226,246	223,077
5110 - Director of Operations		36,535	48,448	53,544	75%	42,557	39,160
5120 - Operations Staff		95,719	109,768	101,625	87%	151,501	126,193
	1	00,710	100,100	101,020	0,70	101,001	.20,100

## Detailed Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

		C	June 30				
	Yea	r-to-Date	Full Year	Full Year	YTD as a %	[audited]	[audited]
	3/	31/2022	Projection	Budget	of Projection (YTD=75%)	2021	2020
Total Revenue and Support	\$	8,850,644	\$ 11,948,577	\$ 12,131,517	73%	\$ 11,699,790	\$10,438,138
Total Expenses	Ť	9,122,776	12,103,743	11,442,051	80%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	(272,132)	\$ (155,166)	\$ 689,466	-39%	1,523,759	463,890
One-time adjustment	\$	-	\$ -	\$ 509,000	0%		
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	ei \$	(272,132)	\$ (155,166)	\$ 180,466	-151%	1,523,759	463,890
GAAP Adjustments, net		150,234	247,285	385,599	61%	331,295	100,850
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(121,898)	\$ 92,119	\$ 1,075,065	-132%	\$ 1,855,054	\$ 564,740
Enrollment	t	443.87	449.25	440.00	99%	449.11	435.33
5420 - Summer Bridge Program		17,905	26,500	26,500	68%	3,000	45,598
5425 - Summer School		186,426	186,426	125,000	100%	106,522	43,330
5420 - Saturday Academy Regents Prep		875	15,500	45,500	6%	8,778	3,575
5440 - Bonus		20,000	20,000	40,000	100%	21,000	27,000
Total Incentives and Special Programs	-	476,994	542,711	242,000	88%	206,709	288,011
Total Salaries and Wages		4,763,854	6,292,229	5,910,874	76%	5,199,836	4,819,640
Payroll Taxes and Fringe Benefits		4,705,054	0,232,223	3,310,014	1070	3,133,030	4,013,040
Payroll Taxes:							
5510 - Employer FICA (SS and Medicare)		334,226	440,456	433,976	76%	391,224	372,578
5505 - Unemployment Insurance		46,614	65,844	65,844	71%	50,150	50.838
5530 - Disability Insurance		9,269	13,000	2,500	71%	16,597	(1,936
5610 - Workers Compensation Insurance		26,741	30,000	69.857	89%	63,833	31,912
5515 - MCTMT Tax		-	500	5,000	0%	1,084	1,830
5501 - FUTA		1,796	1,796	,	100%	48	,
Total Payroll Taxes		418,646	551,596	577,177	76%	522,936	455,222
Fringe Benefits:							
5601 - Health Insurance (Medical, Dental and Vision)		695,865	947,638	1,007,638	73%	838,580	695,947
5702 - Employer Retirement Plan Match		81,063	100,000	121,662	81%	54,162	18,922
5615 - STD, LTD and Life Insurance		24,701	40,000	30,000	62%	24,470	17,505
5630 - HRA		300	300		100%	645	15,158
Total Fringe Benefits		801,929	1,087,938	1,159,300	74%	917,857	747,532
Total Payroll Taxes and Fringe Benefits		1,220,575	1,639,534	1,736,477	74%	1,440,792	1,202,754
Total Compensation (Salaries, Wages, Taxes and Benefits)		5,984,429	7,931,762	7,647,351	75%	6,640,629	6,022,394
er Than Personnel Expenses							
Professional Services:							
6301 - Accounting and Bookkeeping		79,250	105,000	105,000	75%	117,123	111,120
6301 - Audit		,	28,000	28,000	0%	,	,
6321 - Legal		3,181	7,500	20,000	42%	13,760	27,524
5701 - Benefits Administrators and Consultants		6,366	8,000	6,000	80%	5,748	526
6305 - Payroll		10,021	15,000	15,600	67%	12,498	10,859
6330 - Fundraising and Grant Writing		-	9,000	9,000	0%	-	-
6390 - Startup Consulting		-		-		-	11,500
6380 - Other Professional Services		148,298	149,000	30,000	100%	20,090	43,846
Total Professional Services		247,116	321,500	213,600	77%	169,219	205,374
Academic Consultants and Services:							
6310 - Educational Partner Organizations		77,900	100,000	100,000	78%	99,350	480,533
6370 - Culture Consultants		-		-		-	3,500

## Detailed Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

	Current Fiscal Year 2021-22 [unaudited]						Jun	ne 30	
	Y	'ear-to-Date		Full Year		Full Year	YTD as a %	[audited]	[audited]
		3/31/2022	Р	Projection		Budget	of Projection		
			-				<u>(YTD=75%)</u>	<u>2021</u>	<u>2020</u>
Total Revenue and Support	\$	8,850,644		11,948,577	\$	12,131,517	73%	\$ 11,699,790	\$10,438,138
Total Expenses	_	9,122,776		12,103,743		11,442,051	80%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$	(272,132)	\$	(155,166)	\$	689,466	-39%	1,523,759	463,890
One-time adjustment	\$	-	\$	-	\$	509,000	0%		
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	\$	(272,132)	\$	(155,166)	\$	180,466	-151%	1,523,759	463,890
GAAP Adjustments, net Excess//Deficit) of Revenue and Support over Expenses after GAAP Adjustments		150,234	-	247,285	•	385,599	61%	331,295	100,850
	\$	(121,898)	\$	92,119	\$	1,075,065	-132%	\$ 1,855,054	\$ 564,740
Enrollment		443.87		449.25		440.00	<b>99%</b>	449.11	435.33
6395 - Science Consulting Services		-				-		-	142,540
6350 - Substitute Services		4,041		7,500		25,000	54%	7,198	83,098
Total Academic Consultants and Services		81,941		107,500		125,000	76%	106,548	709,671
		• 1,• 1 1		,		0,000		,	,
Curriculum and Classroom: 7101 - Classroom Supplies		53,258		60,000		21,377	89%	16,910	2,201
7101 - Classroom Furniture and Equipment (Non-Asset)		55,250		150		3.268	0%	10,910	2,201
7105 - Classroom Purniture and Equipment (Non-Asset) 7115 - ELA Supplies & Materials		4,849		5,000		10,000	0 % 97%	2,933	6,985
7113 - ELA Supplies a Materials 7117 - Subscriptions/Dues		9,402		15,000		25,000	63%	2,555	13,720
7120 - Math Supplies & Materials		923		1,500		5.000	62%	20,114	10,720
7125 - Social Studies Supplies & Materials		525		2,000		2,000	02 %		
7130 - Science Supplies & Materials		1,346		2,000		2,000	67%	150	1,964
7135 - Foreign Language Supplies & Materials		1,407		2,352		2,352	60%	1,650	558
7136 - Art Supplies & Materials		32,925		35,000		35.000	94%	-	-
7140 - College Advisement Supplies & Materials		(950)		18,529		18,529	-5%	1,592	7,669
7145 - Phys Ed Supplies & Materials		11,303		12,000		10,000	94%	-	3,594
7150 - Special Education Supplies & Materials		11,000		1,000		1,000	0%		0,001
7155 - Saturday Academy Regents Prep Supplies				5,000		5,000	0%		
7160 - Assessment Supplies and Materials				-		20,000	• • • •		
7165 - Field Trips		10,800		20,000		50,000	54%	-	14,807
7166 - Student Transportation		3,500		10,040		10,040	35%	-	8,040
7170 - Extracurricular Activities		18,894		50,000		50,000	38%	2,961	11,610
7175 - Enrichment Programs		-		-		50,000		-	36,768
7176 - Intensive Programming				25,000		25,000	0%		
7177 - Summer Bridge		5,500		20,000		25,000	28%	10,340	26,449
7180 - Student Rewards		5,688		9,713		9,713	59%	4,016	6,213
7181 - Senior Activities Supplies & Materials		72,792		80,000		50,000	91%	53,134	15,437
7185 - Scholarship/Uniforms		932		10,000		20,000	9%	3,234	16,521
7190 -Parent Programs		-		2,067		2,067	0%	1,625	67
7195 - NYSTL Expense		-		39,300		39,300	0%	-	34,934
Total Curriculum and Classroom		232,569		425,651		491,646	55%	119,455	209,589
Recruitment and Development:									
6520 - Staff Recruitment		33,847		40,000		30,000	85%	14,301	1,101
6502 - Student Recruitment		38,302		40,000		15,000	96%	5,200	1,155
6401 - Instructional Staff Professional Development		78,063		90,000		60,000	87%	221,994	142,688
6410 - Non-Instructional Staff Professional Development		5,816		10,000		10,000	58%	856	7,701
6420 - Board Development		10,502		15,000		12,000	70%	1,314	120
Total Recruitment and Development		166,529		195,000		127,000	85%	243,665	152,764
General Administrative Expenses:									
6101 - Office Supplies		71,778		77,500		54,000	93%	27,104	76,265

## Detailed Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

	Current Fiscal Year 2021-22 [unaudited]					June 30		
	Y	ear-to-Date	Full Year		Full Year	YTD as a %	[audited]	[audited]
		3/31/2022	Projection		Budget	of Projection (YTD=75%)	2021	2020
Total Revenue and Support	\$	8,850,644	\$ 11,948,57	7	\$ 12,131,517	73%	\$ 11,699,790	\$10,438,138
Total Expenses	Ť	9,122,776	12,103,74		11,442,051	80%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	(272,132)	\$ (155,16		\$ 689,466	-39%	1,523,759	463,890
One-time adjustment	\$	-	\$ -		\$ 509,000	0%		·
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	\$	(272,132)	\$ (155,16	6)	\$ 180,466	-151%	1,523,759	463,890
GAAP Adjustments, net		150,234	247,28	5	385,599	61%	331,295	100,850
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(121,898)	\$ 92,11	9	\$ 1,075,065	-132%	\$ 1,855,054	\$ 564,740
Enrollment		443.87	449.2	25	440.00	<b>99%</b>	449.11	435.3
201 - Telephone and Fax		13,062	19,20	0	19,200	68%	12,263	11,24
102 - Copy Paper		13,002	19,20		19,200	00%	12,203	11,24
102 - Cupy Faper 105 - Furniture and Equipment (Non-Capitalized)		- 7,585	- 10,00	0	- 10,000	76%	6,699	3.48
100 - Postage		11,567	15,60		15,600	70%	10.104	16,17
115 - Copy Machine Lease		12.234	15,00		26,400	82%	16,104	24,50
125 - Staff Transportation		12,234	20,00		2,500	81%	(265)	24,50
130 - Team Building / Staff Appreciation		45.757	60.00		2,000	76%	41.920	21,29
140 - Due and Subscriptions		48,328	65,00		35,700	70%	32,759	20,40
150 - Student Meals		330	1,00		1,000	33%	52,755	1,02
160 - Offsite Storage Facility Rental		2,074	3,00		3,000	69%	2,889	1,81
501 -Fundraising		2,014	0,00		0,000	0070	2,000	1,01
170 - COVID-9 Supplies and Materials		40,271	50,00	00	_	81%	2,308	47,61
otal General Administrative Expenses		269,174	336,30	_	194,400	80%	152,215	224,36
ral Insurance:					,		,	,
rai insurance: 201 - General Insurance		91,489	95,00	0	75,000	96%	69,847	55,79
otal General Insurance		91,489	95,00 95,00		75,000	96%	69.847	55,79
		31,403	55,00	~	13,000	5070	03,047	55,75
nology:		05 000	70.00		00.000	0.00	00 500	45.00
205 - Internet Connectivity Expense		65,939	70,00		60,000	94%	66,533	45,06
210 - Network Maintenance/Tech Support Services		78,015	89,27		-	87%	108,903	59,02
215 - Database Services		54,446	67,09		48,000	81%	50,539	54,03
220 - Website Consultants/Expenses		510 2,895	1,00 3,50		6,000 12,000	51% 83%	510 43,860	8,72 6,7
225 - Technology Equipment & Supplies 230 - Software Subscription		2,095	20,00		6,000	83%	43,000 5,970	13,6
200 - Software Subscription		3,119	20,00		7,200	03% 72%	5,970 4,345	1,22
otal Technology		221,451	255,19		139,200	87%	280,659	188,44
		221,431	200,13	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	155,200	0770	200,035	100,44
pancy:		4 504 004	0.040.00		0.040.055	750/	4 045 000	4 00 4 00
101 - DOE Lease Payments		1,531,991	2,042,65		2,042,655	75%	1,915,869	1,904,80
102 - Deferred Rent 103 - Rent In-Kind		131,699	175,59	99	175,599	75%	302,385	111,67
105 - Kent In-Kind 120 - Janitorial		-			-		-	-
120 - Janitonal 140 - Repairs & Maintenance		-			-		-	-
•		1,663,690	2,218,25	54	2,218,254	75%	2,218,253	2,016,53
otal Occupancy		1,003,090	2,210,23	/ <b>*</b>	2,210,234	15%	2,210,233	2,010,00
"								
801 - Bank Fees and Charges		105	15	50	600	70%	(1,635)	1,59
810 - Taxes and Fees		-	-		-		(961)	-
100 - Bad Debt		12,433	12,43	33	-	100%		
000 - Loss on Disposal of Assets		-	-		-			1,29
otal Other		12,538	12,58	33	600	100%	(2,597)	2,89

## Detailed Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Projection

		C	urrent Fiscal	Year 2	2021-22 [unaudited]		Ju	ne 30	
	Y	ear-to-Date	Full Ye	r	Full Year	YTD as a %	[audited]	[a	audited]
		<u>3/31/2022</u>	Projecti	<u>on</u>	Budget	of Projection (YTD=75%)	<u>2021</u>		<u>2020</u>
Total Revenue and Support	\$	8,850,644	\$ 11,948,	577	\$ 12,131,517	73%	\$ 11,699,790	\$10	,438,138
Total Expenses		9,122,776	12,103,	743	11,442,051	80%	10,176,031	9	,974,248
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	(272,132)	\$ (155,	1 <mark>66</mark> )	\$ 689,466	- <b>39</b> %	1,523,759		463,890
One-time adjustment	\$	-	\$	-	\$ 509,000	0%			
Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustme	\$	(272,132)	\$ (155,	1 <mark>66</mark> )	\$ 180,466	-151%	1,523,759		463,890
GAAP Adjustments, net		150,234	247,	285	385,599	61%	331,295		100,850
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(121,898)		119	\$ 1,075,065	-132%	\$ 1,855,054	\$	564,740
Enrollment		443.87	44	9.25	440.00	99%	449.11		435.33
Depreciation		151,850	205	000	210,000	74%	178,137		186.427
•		,			í í	1	,		
TOTAL EXPENSES	-	9,122,776	12,103	743	11,442,051	75%	10,176,031		9,974,248
Excess/(Deficit) of Revenue and Support over Expenses - BUDGET <u>Basis</u>	\$	(272,132)	\$ (155	166)	\$ 689,466	175%	\$ 1,523,759	\$	463,890
GAAP Adjustments									
Add:									
Depreciation		151,850	205	000	210,000	74%	178,137		186,427
Deferred Rent		131,699	175	599	175,599	75%	302,385		111,675
Less:									
Capital Expenditures		133,314	133	314			149,227		197,252
Total GAAP Adjustments		150,234		285	385,599	61%	331,295		100,850
Excess/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$	(121,898)	\$ 92	119	\$ 1,075,065	-132%	\$ 1,855,054	\$	564,740

### Statement of Cashflow from April 1, 2022 - June 30, 2022

	<u>Apr-22</u>	<u>May-22</u>	<u>Jun-22</u>	<u>Total</u>
Cash Balance (Unrestricted) @ 3/31/2022	4,359,779	5,361,993	4,440,622	4,359,779
NYC public school district	1,746,647			1,746,647
Federal Title Grants	176,938			176,938
TOTAL CASH AVAILABLE	6,283,364	5,361,993	4,440,622	6,283,364
COMPENSATION EXPENSE				
Personel Cost (Gross Salaries)	492,573	492,573	492,573	1,477,719
Payroll Taxes and Fringe	145,206	145,206	145,206	435,619
TOTAL COMPENSATION EXPENSE	637,779	637,779	637,779	1,913,338
Other Than Personnel Costs - Ongoing				
Professional Services	27,717	27,717	27,717	83,150
Academic Consultants and Services	6,833	6,833	6,833	20,500
Curriculum and Classroom	40,970	40,970	40,970	122,911
Recruitment and Development	3,750	3,750	3,750	11,250
General Administrative Expenses	14,650	14,650	14,650	43,950
General Insurance	6,250	6,250	6,250	18,750
Technology	13,200	13,200	13,200	39,600
Occupancy	170,221	170,221	170,221	510,664
Current Accounts Payable	407,446			407,446
Total Other Than Personnel Costs - Ongoing	283,592	283,592	283,592	850,775
TOTAL CASH OUTFLOWS	921,371	921,371	921,371	2,764,113
TOTAL OPERATING CASH BALANCE - PROJECTED	5,361,993	4,440,622	3,519,251	3,519,251
Days of cash on hand	177.01	146.60	116.18	

### Dashboard for them April 2022 BOT Meeting (March data)

2020-21 FINANCIAL PERFORMANCE			
As of Month Ending:	03/31/2022		
Cash (w/o escrow):	\$4,359,779.00		Benchmarks/Notes on funds
Days of Cash on Hand:	135.7 Target days of cash:	60	
	Actual	Annual Projection	Variance or Projected Variance
Income	\$8,850,644.00	\$11,948,577.00	\$3,097,933.00
Expenses	\$9,122,776.00	\$12,103,743.00	\$2,980,967.00
Profit/(Loss)	-\$272,132.00	-\$155,166.00	\$116,966.00
Total Net Assets	\$5,479,737.00		
Total Net Liabilities	\$2,102,882.00		
Debt Ratio (Liabilities/Assets)	0.38		Target: Debt Ratio>1

	2021-22 STUDENT ENROLLMENT												
GRADE	SEPT	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	7/1/2021 (Projections)	August	
9	125	125	122	133	133	133	133	133				120	
10	115	115	112	116	116	116	116	116				100	
11	101	101	100	110	110	110	110	110				100	
12	100	100	99	86	86	86	86	86				100	
TOTAL	441	441	433	445	445	445	445	445	0	0	0	420	
TARGET	450	450	450	450	450	450	450	450	450	450	450	450	
VARIANCE	9	9	17	5	5	5	5	5	450	450	450	30	

2021-22 STUDENT ATTENDANCE (% of PS)											
GRADE	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	TOTAL
Total	86%										

2021-22: % OF STUDENTS WHO ARE CHRONICALLY ABSENT (> THAN 10% OF TIME)							
	YTD						
High School							
SWD							
ELL							
FRL							
Homeless							
General Education							

RE-ENROLLMENT (19-20 -> 20-21)							
Student Group	% Re-Enrolled						
All Students	96%						
SWD	99%						
ELL	99%						
FRL	96%						

21-22 STUDENT SUSPENSIONS								
		YTD						
	In	Out						
Number of High School Suspensions	6	23						
Total # Days of Suspension HS	6	47						
% of HS Population with at least 1 Susp	0.9%	2.7%						
% of Total Population with at least 1 Susp	0	0						

2021-22 STUDENT I	2021-22 STUDENT DEMOGRAPHICS (% of Population)									
	CHSLSJ		CSD 10							
% Subgroup	As of 2021 BEDS	2020 BED	HS							
Male	23%									
Female	77%									
SWD	18%									
ELL	19%									
FRL	93%									
Homeless	2%									
Asian										

21-22 STAFF								
STAFF VACANCIES as of March								
Looking for 2 Guidance Counselors								
STAFE COMDO	SITION	T						
STAFF COMPO	-							
STAFF COMPO	-	March						
STAFF COMPO	-							
	l	March						

#### Dashboard for them April 2022 BOT Meeting (March data)

Black/African American	13%	
Hispanic/Latino	82%	
MultiRacial/Other	5.00%	
White		
% CSD 10		
% outside CSD 10		

0	0%
13	19%
14	20%
69	100%
2	
	14

	2021-22 NUMBER OF STUDENT WITHDRAWALS											
GRADE	AUG-SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	TOTAL	TOTAL REPLACED
9	16	3	0								3	
10	5	2	0								2	
11	4	1	0								1	
12	2	1	0								1	
Total	27	7	0	0	0	0	0	0	0	0		

2021-22# OF STUDENT WITHDRAWALS BY REASON							
Reason	YTD						
Moved outside NYC	8						
Dissatisfied	1						
Special Education Needs							
Left for more selective school	3						
Other/Unknown	22						
Expelled							
Total	34						

#### Dashboard for theApril 2022 BOT Meeting (March data)\* note many enrollment etc. data is influx until we know actual enrollment

	21-22 HIGH SCHOOL REGENT COURSE PERFORMANCE							
	Q	1	Q	2	Q	3	Q	4
REGENT SUBJECT	# students in the class	%Pass	# students in the class	%Pass	# students in the class	%Pass	# students in the class	%Pass
ALGEBRA I	113	49%	116	45%				
ALGEBRA II	43	100%	43	100%				
CHEMISTRY	27	96%	27	81%				
EARTH SCIENCE	100	89%	96	68%				
ENGLISH III	76	99%	79	94%				
GEOMETRY	61	97%	61	97%				
GLOBAL II	90	91%	88	93%				
US HISTORY	80	93%	77	78%				
LIVING ENVIRONMENT	117	62%	118	63%				
PHYSICIS								

21-22 HIGH SCHOOL STAR ASSESSMENT PERFORMANCE								
	Grade 9		Gra	de 10	Grade 11		Grade 12	
	ELA	Math	ELA	Math	ELA	Math	ELA	Math
Baseline % at Grade Level	5%	14%	4%	29%	13%	20%	6%	20%
Percent at Cusp	21%	13%	16%	19%	10%	9%	13%	4%
Midline (February) % at Grade Level	8%	16%	10%	23%	16%	30%	6%	17%
Percent at Cusp	11%	9%	6%	6%	4%	6%	6%	6%
Final (June) % at Grade Level								
Percent at Cusp								

#### HIGH SCHOOL: CLASS OF 2022: AGGREGATE ON TRACK TO GRADUATE % OF STUDENTS IN A COHORT, IN THE AGGREGATE AND DISAGGREGATED BY SUBGROUP THAT HAVE PASSED 3 OUT OF 5 REGENTS REQUIRED FOR GRADUATION BY THEIR 3RD YEAR

As of November	# in Cohort	% Passing 3 of 5
All Students	86	100%
SWD	11	100%
ELL	2	100%
FRL	77	100%
Black/African American	12	100%
Hispanic/Latino	74	100%

HIGH SCHOOL: COLLEGE					
CLASS OF 2022-81 ACCEPTED AT A COLLEGE	Class of 2021	Class of 2022			
% of Seniors Who Submitted a College application	83%	99%			
% of Seniors Accepted into College	82%	90%			
% of Seniors Matriculating into College	70%				
% of Students who Return for their 2nd year in College					
% of Students who Return for their 3rd year in College					
% of students who graduate from college in 4 years					
% of students who graduate from college in 5 years					
% of students who graduate from college in 7 years					
% of students who drop out of college					

Percent of Grade	Percent of Graduation Cohort Passing Regents Exam as of November 2021						
	Math	Science	English	History	Other		
Class of 2022	99%	100%	93%	100%			
Class of 2023	91%	89%	2%	89%			
Class of 2024	80%	81%	0	8%			

Credit Accumulation of Graduation Cohort					
	As of Sept. 2021				
Class of 2022: % with at least 33 credits	88%				
Class of 2023: % with at least 22 credits	85%				
Class of 2024: % with at least 11 credits	86%				
Class of 2025: % with at least 11 credits					

% of Graduation Cohort Enrolled in One or More AP Courses					
	1 AP	2 AP or more			
Class of 2022	22%	5%			
Class of 2023	24%	5%			
Class of 2024					

HIGH SCHOOL GRADUATION: Graduation Rates of Cohorts (%)						
	Class of 2021	Class of 2022				
4-Year Graduation Rate, All Students	100%					
4-Year Graduation Rate, ELLs	100%					
4-Year Graduation Rate, FRL	100%					
4-Year Graduation Rate, SWD	100%					
5-Year Graduation Rate, All Students	N/A	N/A				
5-Year Graduation Rate, ELLs	N/A	N/A				
5-Year Graduation Rate, FRL	N/A	N/A				
5-Year Graduation Rate, SWD	N/A	N/A				

Percent of Graduation Cohort Enrolled in One or More College Courses or AP						
courses						
	1 Course	2 Courses	3 or More Courses			
Class of 2022	13%	6%	3%			
Class of 2023	16%	11%	5%			

HIGH SCHOOL GRADUATION: Graduation Rates of Cohorts By Type of Diploma (%)					
	Class 2021	Class 2022			
Local Diploma	0.00%				
Regents Diploma	91.00%				
Regents Diploma with Adv Designation	9.00%				

% of Class that particpated in a Law course				
Class of 2022	100%			
Class of 2023	100%			
Class of 2024	100%			
Class of 2025	100%			

PREDICTED HIGH SCHOOL GRADUATION: as of November 2021				
	Class of 2022			
# of student in class	86			
Percentage graduating for June 2022	94.00%			
Percentage graduating for August 2022	6.00%			