THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



EXCELLENCE • CHARACTER • COURAGE • COMMITMENT

Notice of Meeting of Board of Trustees for The Charter High School for Law and Social Justice Thursday, June 19, 2025, at 6:00 pm <u>Academic Committee Meeting at 5:00 pm</u> CHSLSJ Middle School 121 E.177th Street, Bronx, NY

> By Zoom Monthly, on the third Thursday

> > Join Zoom Meeting

Location:

https://us06web.zoom.us/j/84126406566

All are invited

For more information, please contact <u>admin@CHSLSJ.org</u> or Board Chair Jack Callahan, Jack@jcallahan.com

Other Locations

Janine Azriliant - 17 Bridle Path, Remsenburg, NY, 11960 Christian Bannerman - 940 Pearl Drive, San Marcos, CA, 92078 Rina Beder - 30 Magnolia, Larchmont, NY, 10538 Amy Fuller - 37 West 12th Street ,Apt 6E,New York, NY. 10011 Richard Marsico - 534 Prospect Ave., Mamaroneck, NY, 10543 Jumaane Saunders - 408 west 147th St , NY, NY 10031. Linnet Tse - 30 Dante Street, Larchmont, NY, 10538 Ben Hirsch, 662 Guard Hill Road, Bedford, NY 10506

THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



EXCELLENCE • CHARACTER • COURAGE • COMMITMENT

Agenda–Board of Trustees Meeting

June 19, 2025, 6:00 pm.

In-Person and via Zoom

1. Welcome and Call to Order

2. Consent Agenda (Items on the Consent Agenda are automatically approved unless a Board member removes an item from the consent agenda. In that event, the item will be subject to Board approval by majority vote.)

	a.	Approval of May Minutes	(3 minutes)
3.	Financia	ls- Mr. Burke	(10 minutes)
4.	Executiv a.	ve Director MS update-HS Update	(15 minutes)
5.	Chairma	n Report	(20 minutes)
6.	a. b.	tee Reports-None Finance Committee-June 17, 2025 Academic Committee-June 19, 2025	(20 minutes)
	c.	Fundraising Committee- TBD	

- d. Governance- TBD
- 7. New Business:

a. Final Approval of 25-26 Budget:

Motion to Approve the Fiscal Year 2025–2026 Budget

WHEREAS, the Charter High School for Law and Social Justice's administration has prepared and presented a proposed operating budget for the 2025–2026 fiscal year, and

WHEREAS, the Board of Trustees has reviewed and discussed the proposed budget in detail, including projected revenues, expenditures, reserves, and any recommended allocations in alignment with the school's strategic and operational goals;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves and adopts the Charter High School for Law and Social Justice operating budget for the fiscal year beginning July 1, 2025 and ending June 30, 2026, as presented.

(3 minutes)



FURTHER RESOLVED, that the Executive Director is authorized to implement the approved budget and make such expenditures as are consistent with the budget and all applicable laws and regulations, and to take all necessary actions to carry out the purposes of this resolution.

Motion made by: _	
Seconded by:	

8. Statements from Members of the Public

Any member of the public who signed up to speak may speak in conformity with the School's Open Meetings Law Policy.

9. Next Meeting: July 17, 2025, 6:00 pm

10. Motion to Adjourn



Financial Report For the Period Ending May 31, 2025 Fiscal Year 2024-25 with June 30, 2024 and 2023 Statements

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- 1 Financial Report for Period Ending May 31, 2025 (Narrative)
- 2 Statements of Financial Position (Balance Sheet) at May 31, 2025 and June 30, 2024 and 2023
- 3 Summary Statements of Revenue, Support and Expenses as of May 31, 2025 ad June 30, 2024 and 2023
- 4 Detailed Statements of Revenue, Support and Expenses as of May 31, 2025 and June 30, 2024 and 2023
- 5 Cash Flow Projection

Notes to Financial Report For the Period Ending May 31, 2025

Unencumbered Cash		
Total Cash and Equivalents	\$ 3,577,971	[a]
Encumberances to Cash		
Restrictions:		
Escrow	100,966	
Unearned Revenue (Advances Received but not Earned)	1,170,130	
	1,271,096	[b]
Vendor Obligations		
Accounts Payable and Accrued Expenses	 815,429	[c]
Total Cash Encumberances	 2,086,525	[d] {[b] + [c]}
Unencumbered Cash Balance	\$ 1,491,447	[a] - [d]

Days of Cash on Hand	
Total Fiscal Year 2024-25 Forecasted Expenses (excluding Depreciation and Deferred Rent)	\$ 16,425,555
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 45,002
Total Cash Available for Operating Use (Total Cash - Escrow)	\$ 3,477,005
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	77.3

Liquidity Measures		
Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one year) with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity position.	<u>At 5/31/25</u> 1.2	Benchmark 1.2
Unrestricted Days Cash	77.3	60.0

- Debt to Asset Ratio measures the School's assets that are financed by liabilities, or debts, rather than its equity.
 Great than 1 indicates that the School's liabilities are higher than its assets
- Acid Test/Quick Ratio indicates whether the School has sufficient short-term assets to cover its short-term liabilities.

1.0

1.1

Statements of Financial Position

At Current Year-to-Date, and June 30, 2024 and 2023

					-May				Jun	e 30	
ASSETS		HS		L	udited] Elimination	<u> </u>	onsolidated		[audited]		[audited]
Current Assets:		<u>пэ</u>		<u>MS</u>	Elimination	<u></u>	onsolidated		<u>2024</u>		<u>2023</u>
Cash and cash equivalents - Operating	\$	1,423,898	\$	93,739		\$	1,517,637	\$	72,967	\$	249,836
Cash and cash equivalents - Interest Bearing Account	÷	1,959,368	Ŧ			Ŧ	1,959,368	Ŧ	108,767	Ŧ	3,137,664
Cash and cash equivalents - Brokerage Account		-					-		3,456,942		-, - ,
Escrow - Restricted		100,966					100,966		100,906		100,797
Grants Receivable		135,401		103,999			239,400		702,791		404,802
Due from MS		2,021,820			(2,021,820)		-				
Due from FOCHSLSJ		36,100			,		36,100		83,774		16,007
Per Pupil Receivable		14,400					14,400		20,002		32,114
Prepaid Expenses and Other Receivables		201,183		23,684			224,867		202,615		192,961
Total current assets		5,893,135		221,423	(2,021,820)		4,092,739		4,748,765		4,134,180
Security Deposit		-		512,500			512,500		-		400,000
ROUAsset		20,794,737					20,794,737		22,232,156		23,761,596
Fixed assets, Net		530,689		403,307			933,997		538,386		432,555
	\$	27,218,561	\$	1,137,230	\$ (2,021,820)	\$	26,333,972	\$	27,519,307	\$	28,728,331
LIABILITIES and NET ASSETS											
Current Liabilities:											
Accounts Payable	\$	39,605	\$	17,950		\$	57,554	\$	155,782	\$	18,529
Accrued Expenses & Payroll Liabilities		688,454		126,975			815,429		680,742		661,032
Defered or Unearned Revenue		999,616		170,514			1,170,130		6,997		-
Due to HS (net)				2,021,820	(2,021,820)		-				
Short Term Lease Liability		1,478,806					1,478,806		1,429,297		1,376,995
Total current liabilities		3,206,480		2,337,258	(2,021,820)		3,521,919		2,272,818		2,056,555
Long-Term Liabilities:											
Long Term Lease Liability		20,552,699					20,552,699		21,910,820		23,340,117
Deferred Rent		-					-		-		-
Total Long-Term Liabilities		20,552,699		-	•		20,552,699		21,910,820		23,340,117
Net Assets											
Net Assets without Donor Restrictions		3,335,668					3,335,668		3,331,659		3,323,937
Change in net assets during current period		123,714		(1,200,028)			(1,076,314)		4,009		7,723
Total net assets		3,459,382		(1,200,028)	-		2,259,354		3,335,668		3,331,659
TOTAL LIABILITIES and NET ASSETS	\$	27,218,561	\$	1,137,230	\$-	\$	26,333,972	\$	27,519,307	\$	28,728,331

Summary Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Board Approved Budget

with Year End June 30, 2024 and 2023 Summary

	Current Fiscal Year 2024-25 [unaudited]										June 30		
		HS Only			MS Only			Consolidated		YTD as a %	[audited]	[audited]	
	Actuals as of 5/31/2025	Full Year Budget	Annual Projection	Actuals as of 5/31/2025	Full Year Budget	Annual Projection	Actuals as of 5/31/2025	Full Year Budget	Projection	of Projection (YTD=92%)	2024	2023	
Total Revenue and Support	\$ 11,934,352	\$ 13,147,537	\$ 12,944,121	\$ 2,256,646	\$ 2,454,012	\$ 2,381,994	\$ 14,190,998	\$ 15,601,549	\$ 15,326,115	91%	\$ 13,022,334	\$ 12,660,289	
Total Expenses	11,810,638	12,964,692	13,072,628	3,456,674	3,534,527	3,861,987	15,267,312	16,499,219	16,934,615	93%	13,018,325	12,652,567	
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	\$ 123,714	\$ 182,845	\$ (128,507)	\$ (1,200,028)	\$ (1,080,515)	\$ (1,479,993)	\$ (1,076,314)	\$ (897,670)	\$ (1,608,501)		\$ 4,009	\$ 7,723	
GAAP Adjustments, net	134,480	315,517	176,335	(397,863)	(165,000)		(263,383)		(206,910)		(105,831)	88,584	
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 258,194	\$ 498,362		\$ (1,597,891)	\$ (1,245,515)		\$ (1,339,697)		\$ (1,815,410)		\$ (101,823)	\$ 96,306	
Enrollment	466.44	470.00	466.00	48.13	60.00	47.00	514.56	530.00	513.00	97%	463.13	443.45	
REVENUE and SUPPORT													
Per Pupil Tuition	\$ 9,009,814	\$ 10,067,635	\$ 9,825,408	\$ 890,440	\$ 1,371,220	\$ 959,538	\$ 9,900,254		\$ 10,784,946		\$ 9,720,232		
Lease Assistance	1,904,592	2,077,737	2,077,737	562,500	342,792		2,467,092	2,420,529	2,696,487	102%	2,065,808	2,054,115	
Title and Other Government Grants	581,567	842,165	592,342	803,706	740,000	803,706	1,385,273	1,582,165	1,396,048		1,041,093	1,412,548	
Donations and Contributions	18,478	-	20,000	-	-	-	18,478	-	20,000		16,972	31,263	
Other	419,901	160,000	428,634	-	-	-	419,901	160,000	428,634	262%	178,229	110,223	
TOTAL REVENUE and SUPPORT	11,934,352	13,147,537	12,944,121	2,256,646	2,454,012	2,381,994	14,190,998	15,601,549	15,326,115	91%	13,022,334	12,660,289	
EXPENSES													
Personnel Costs:													
Staff Salaries and Wages	6,339,922	6,760,864	6,980,540	1,387,342	1,557,242		7,727,265	8,318,106	8,519,922		7,020,471	6,762,351	
Payroll Taxes	578,928	627,921	615,981	129,323	160,742		708,251	788,663	764,783		601,105	640,511	
Fringe Benefits	1,179,928	1,469,555	1,341,555	278,156	320,443		1,458,084	1,789,998	1,644,998		1,289,652	1,163,289	
Total Personnel Costs	8,098,778	8,858,340	8,938,076	1,794,821	2,038,427	1,991,628	9,893,600	10,896,767	10,929,703	91%	8,911,228	8,566,151	
Other Than Personnel Costs:													
Professional Services	436,806	424,490	492,250	75,033	160,000		511,839	584,490	594,000		498,276	340,824	
Academic Consultants and Services	1,314	5,000	2,000	6,358	10,000		7,673	15,000	9,500		516	111,600	
Curriculum and Classroom	378,218	470,000	457,758	115,052	106,000		493,270	576,000	586,214		445,229	381,681	
Recruitment and Development	186,105	210,000	230,000	164,277	115,000		350,382	325,000	400,500		176,457	291,938	
General Administrative Expenses	244,164	310,500	268,000	65,450	55,000		309,614	365,500	346,750		341,429	252,788	
General Insurance	85,388	110,000	85,388	45,000	80,000		130,388	190,000	140,388	69%	102,796	87,082	
Technology	138,001	182,808	154,000	41,881	125,000		179,882	307,808	224,500		172,308	193,288	
Occupancy	2,033,399	2,218,254	2,218,254	1,021,480	800,000		3,054,879	3,018,254	3,334,217		2,218,254	2,218,254	
Other Total Other Than Personnel Costs	297 3.503.692	300 3,931,352	300 3.907.950	1,534,531	100 1,451,100		297 5,038,223	400 5,382,452	300 5,636,369	74%	167 3,955,431	131 3,877,587	
Depreciation	208,167	175,000	226,602	127,322	45,000		335,489	220,000	368,543	152%	151,666	208,829	
TOTAL EXPENSES	11,810,638	12,964,692	13,072,628	3,456,674	3,534,527	3,861,987	15,267,312	16,499,219	16,934,615	93%	13,018,325	12,652,567	
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	123,714	182,845	(128,507)	(1,200,028)	(1,080,515)	(1,479,993)	(1,076,314)		(1,608,501)	120%	4,009	7,723	
Cash Adjustments, net	134,480	315,517	176,335	(397,863)	(165,000)	(383,245)	(263,383)	150,517	(206,910)		(105,831)	88,584	
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 258,194	\$ 498,362	\$ 47,828	\$ (1,597,891)	\$ (1,245,515)	\$ (1,863,238)	\$ (1,339,697)	\$ (747,153)	\$ (1,815,410)	179%	\$ (101,823)	\$ 96,306	

		Current Fiscal Year 2024-25 [unaudited]				NTD - C		ne 30				
	Actuals as of	HS Only		Actuals as of	MS Only		Actuals as of	Consolidated	D 1 4	YTD as a % of Projection	[audited]	[audite
	5/31/2025	Annual Budget	Annual Projection	5/31/2025	Annual Budget	Annual Projection	<u>5/31/2025</u>	Annual Budget	Projection	<u>(YTD=92%)</u>	<u>2024</u>	202
Total Revenue and Support	\$ 11,934,352	\$ 13,147,537		\$ 2,256,646			\$ 14,190,998			91% 93%	\$ 13,022,334	\$ 12
Total Expenses Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> Cash Adjustments	11,810,638 \$ 123,714	12,964,692 \$ 182,845	13,072,628 \$ (128,507)	3,456,674 \$ (1,200,028)	3,534,527 \$ (1.080,515)	3,861,987 \$ (1,479,993)	15,267,312 \$ (1.076,314)	16,499,219 \$ (897,670)	16,934,615 \$ (1,608,501)	93%	13,018,325 4,009	12
GAAP Adjustments, net	134.480		176,335	(397.863)	(165.000)	(383.245)	(263,383)	150.517	(206,910)		(105,831)	
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 258,194			\$ (1,597,891)			\$ (1,339,697)				\$ (101,823)	s
Enro		470.00	466.00	48.13	60.00	47.00	514.56	530.00	513.00	97%	463.13	-
<u>REVENUE and SUPPORT</u> Pupil Tuition and Lease Assistance:												
101 - GenEd Tuition from NYCDOE	\$ 8.142.556	\$ 8,950,680	\$ 8,874,504	\$ 835,248	\$ 1.142.640	\$ 895.068	\$ 8.977.803	\$ 10,093,320	\$ 9,769,572	92%	\$ 8,516,030	s i
102 - SpEd Tuition from NYCDOE	867,258	1,116,955	950,904	55,193	228,580	¢ 64,470	922,451	1,345,535	1,015,374	91%	1,204,202	Ŷ
130 - Lease Assistance from NYCDOE	1.904.592	2.077.737	2,077,737	562,500	342,792	618.750	2.467.092	2,420,529	2,696,487	91%	2.065.808	
otal Per Pupil Tuition and Lease Assistance	10,914,407	12,145,372	11,903,145	1,452,940	1,714,012	1,578,288	12,367,347	13,859,384	13,481,433	92%	11,786,040	1
and other Government Grants:												
201 - Title IA	180,892	277,000	189,664	103,999	40,000	103,999	284,891	317,000	293,663	97%	277,420	
202 - Title IIA	36,807	32,072	38,807				36,807	32,072	38,807	95%	32,072	
203 - Title IVA	20,932	22,093	20,935	-			20,932	22,093	20,935	100%	22,094	
210 · CSP	-			699,707	680,000	699,707	699,707	680,000	699,707	100%	-	
215 · Cares Act Grant	223,949	297,000					223,949	297,000	223,949	100%	533,067	
230 - IDEA Special Needs 120 - NYSTL	105,206	130,000	105,206		20,000		105,206	150,000	105,206	100%	130,840	
120 - NYSTL 220 - eRate	- 13,781	39,000 45,000	13,781				- 13,781	39,000 45,000	13,781	100%	45,600	
otal Title and other Government Grants	581,567	842,165		803,706	740,000	803,706	1,385,273	1,582,165	1,396,048	99%	1,041,093	
tions and Contributions:												
305 - Unrestricted Donations and Contributions	18,478		20,000				18,478		20,000	92%	16,972	
401 - Fundraising Events	-										-	
otal Donations and Contributions	18,478		20,000	•	-		18,478	•	20,000		16,972	
r.												
501 - Interest and Dividends	98,767	160,000	107,500				98,767	160,000	107,500	92%	178,229	
1602 - In-Kind Contributions	-		004.404				-	-	-	4000/	-	
1600 - Other Sources of Revenue & Support - Other Fotal Other	321,134 419,901	160,000	321,134 428,634		-		321,134 419,901	- 160,000	321,134 428,634	100% 98%	- 178,229	
TOTAL REVENUE and SUPPORT	\$ 11,934,352	13,147,537	12,944,121	2,256,646	2,454,012	2,381,994	14,190,998	15,601,549	15,326,115	93%	\$ 13,022,334	\$ 1
				_,,	_,,						•	
onnel Expenses												
Salaries and Wages												
Administrative Staff:												
5105 - Executive Director	116,584	127,182	127,182	116,584	127,182	127,182	233,168	254,364	254,364	92%	246,956	
5110 - Director of Operations	16,472	17,970	17,970	16,472	17,970	17,970	32,945	35,940	35,940	92%	37,777	
5120 - Operations Staff	134,857	155,176		63,333	80,000	70,000	198,190	235,176	205,488	96%	128,704	
5125 - Parent Coordinator	52,253	57,003	57,003				52,253	57,003	57,003	92%	50,416	
5130 - Director of Finance	75,125	81,954	81,955	25,042	27,318	27,318	100,167	109,272	109,273	92%	106,090	
5132 - Director of HR 5135 - Director of IT	87,312 106,176	95,250 115,829	95,250 115,829	29,104	31,750	31,750	116,417 106,176	127,000 115,829	127,000 115,829	92% 92%	137,033 112,455	
5135 - Director of H	82,500	67,500	90,000		22.500		82.500	90,000	90,000	92%	22,500	
Total Administrative Staff	671,280	717,864	720,677	250,536	306,720	274,220	921,815	1,024,584	994,897	93%	841,931	
Instructional Oversight Staff:												
5201 - Principal	178.750	195.000	195.000	166.995	190,001	183,979	345.745	385.001	378,979	91%	303.848	
5210 - Assistant Principal	320,500	355,915	350,389	,	,		320,500	355,915	350,389	91%	528,849	
5212 · Director of SPED	125,928	137,376	137,376				125,928	137,376	137,376	92%	131,960	
5220 - Guidance Counselor	422,028	411,448	461,889	68,727	75,300	76,132	490,755	486,748	538,020	91%	400,081	
5225 - Social Worker							-		-		-	
5230 - Director of College	120,853	131,840	131,840				120,853	131,840	131,840	92%	127,953	
5245 - Associate Dean	281,641	324,611	309,055	84,975	92,700	92,700	366,616	417,311	401,755	91%	329,149	
5250 - SPED Coordinator	-	15.000	11.050				-	-	-	0404	-	
5270 - Janitor Total Academic Oversight Staff	37,500 1,487,200	45,000 1,601,190	41,250 1,626,799	320,696	358,001	352,811	37,500 1,807,896	45,000 1,959,191	41,250 1,979,609	91% 91%	1,821,840	
•	1,487,200	1,601,190	1,626,799	320,096	308,001	352,811	1,007,096	1,959,191	1,979,609	91%	1,021,040	
Instructional Staff: 5310 - Teachers - ELA	785,166	996,841	872,470	71,558	87,293	88,584	856,724	1,084,134	961,054	89%	777,515	
5310 - Leachers - ELA 5315 - Teachers - Math	785,166 727,318	996,841 901,190	872,470 820,634	71,558 95,546	87,293 104,232	88,584 106,186	856,724 822,864	1,084,134 1,005,422	961,054 926,820	89% 89%	777,515 849,869	
5315 - Teachers - Main 5320 - Teachers - Social Studies	499,810	517,080	540,866	95,546 83.059	90.000	91,926	582.869	607,080	632,792	92%	623.530	
5325 - Teachers - Social Studies	394,262	436,556	438,168	98,963	110,747	109,538	493,225	547,303	547,706	92 % 90%	413,013	
	189,683	126,515	210,806	-	72,100		189,683	198,615	210,806	90%	213,292	
5330 - Foreign Languages		356,230	351,297	115.405	128,192	127.148	425,174	484,422	478,445	89%	289,894	
5330 - Foreign Languages 5335 - Teachers - Physical Education / Health	309,768	330.230										
	309,768 114,229	330,230	128,962	-	,		114,229	-	128,962	89%		
5335 - Teachers - Physical Education / Health		228,845		- 112,114	124,458	124,819	114,229 319,736	353,303	128,962 355,457	89% 90%	224,434	

						Current Fiscal Year 2024-25 [unaudited]					Ju	ne 30	
			HS Only			MS Only			Consolidated		YTD as a %	[audited]	[audited]
		Actuals as of 5/31/2025	Annual Budget	Annual Projection	Actuals as of 5/31/2025	Annual Budget	Annual Projection	Actuals as of 5/31/2025	Annual Budget	Projection	of Projection (YTD=92%)	2024	2023
Total Revenue and Support	\$	11,934,352	\$ 13,147,537		\$ 2,256,646			\$ 14,190,998	\$ 15,601,549		91%	\$ 13,022,334	\$ 12,660,2
Total Expenses	_	11,810,638	12,964,692	13,072,628	3,456,674	3,534,527	3,861,987	15,267,312	16,499,219	16,934,615	93%	13,018,325	12,652,5
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> Cash Adjustments GAAP Adjustments, net	\$	123,714 134,480	\$ 182,845 315.517	\$ (128,507) 176.335	\$ (1,200,028) \$ (397,863)	(1,080,515) (165.000)	\$ (1,479,993) (383,245)	\$ (1,076,314) (263,383)	\$ (897,670) 150.517	\$ (1,608,501) (206,910)		4,009 (105,831)	7,7
Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> Cash Adjustments	\$	258,194	\$ 498,362		(397,863) \$ (1,597,891) \$			(263,383) \$ (1,339,697)				(105,831)	\$ 96,3
	Enrollment	466.44	470.00	466.00	48.13	60.00	47.00	514.56	530.00	513.00	97%	463.13	443
5355 - Teachers - Law 5365 - Teachers - SAT/Freshman Seminar		96,217	105,955 83,516	114,988				96,217	105,955 83,516	114,988	84%	78,829 79,738	90,1 72,0
5305 - Teachers - SAT/Freshman Seminar 5370 - Teachers - Substitute		79,244	83,516	- 87,525				- 79.244	83,516 89,265	- 87,525	91%	79,738 87,792	72,0
5375 - Teachers - Intervention		-	03,200	01,020				-	-	-	5176	-	104,
Total Instructional Staff		3,674,481	4,131,810	4,086,064	722,565	892,521	810,102	4,397,046	5,024,331	4,896,166	90%	3,973,640	3,652,4
ncentives and Special Programs:													
5410 - Stipends		50,385	25,000	55,000	82,320		90,000	132,705	25,000	145,000	92%	25,280	13,
5411 · Department Chairs/Leads		17,500	25,000	20,000	-			17,500	25,000	20,000	88%	35,000	14,
5412 · News Literacy Course 5413 · Athletic Director/Coaches		- 83.354	60.000	85.000	- 1.236		1.500	- 84.590	- 60.000	- 86.500	98%	91.657	101.
5413 · Athene School Clubs		49,452	35.000	55.000	9,696		1,500	59.148	35.000	65.000	90%	38,155	41.
5415 · Extra Classes/Lunch Duties		42,970	35,000	50,000	294		750	43,264	35,000	50,750	85%	51,589	25
5416 · Other Incentives		-	25,000		-			-	25,000			14,508	11
5420 - Summer Bridge Program		18,119	25,000	22,000	-			18,119	25,000	22,000	82%	10,175	10
5425 - Summer School		64,184	70,000	70,000	-			64,184	70,000	70,000	92%	72,485	132
5430 - Saturday Academy Regents Prep		55,997	10,000	65,000	-			55,997	10,000	65,000	86%	42,212	19
5440 - Bonus Total Incentives and Special Programs		125,000 506.961	310,000	125,000 547,000	93,546		102,250	125,000 600,507	- 310,000	125,000 649,250	100% 92%	2,000 383,060	294 664
Total Salaries and Wages		6.339.922	6.760.864	6.980.540	1.387.342	1.557.242	1.539.383	7,727,265	8.318.106	8.519.922	91%	7.020.471	6.762
		0,339,922	0,700,004	0,900,340	1,307,342	1,557,242	1,009,000	1,121,205	0,310,100	0,519,922	91%	7,020,471	0,702
Payroll Taxes and Fringe Benefits Payroll Taxes:													
5510 - Employer FICA (SS and Medicare)		482 808	505,981	505,981	104.823	117,802	117,802	587,631	623 783	623,783	94%	531.419	530
5505 - Unemployment Insurance		30,769	73,440	35,000	8,000	19,440	10,000	38,769	92,880	45,000	86%	34,625	4
5530 - Disability Insurance		35,114	2,500	40,000	8,500	2,500	10,000	43,614	5,000	50,000	87%	(4,323)	1
5610 - Workers Compensation Insurance		30,237	45,000	35,000	8,000	20,000	10,000	38,237	65,000	45,000	85%	39,385	5
5515 - MCTMT Tax		-	1,000			1,000	1,000	-	2,000	1,000	0%	-	
5501 - FUTA Total Payroll Taxes		- 578,928	627,921	615,981	129,323	160,742	148,802	- 708,251	- 788,663	764,783	93%	- 601,105	640
-		5/8,928	627,921	615,961	129,323	100,742	146,602	708,201	/ 88,003	/64,/63	93%	601,105	640
ringe Benefits:													
5601 - Health Insurance (Medical, Dental and Vision) 5702 - Employer Retirement Plan Match		991,734 185,626	1,236,366 191,189	1,111,366 226,189	208,377 69,779	227,320 76,123	227,320 76,123	1,200,111 255,405	1,463,686 267,312	1,338,686 302,312	90% 84%	1,021,602 228,612	952 190
5702 - Employer Retirement Fran Match 5615 - STD, LTD and Life Insurance		2,417	40,000	3,500	09,779	15,000	- 10,123	2,417	55,000	3.500	69%	37,728	180
5630 - HRA		150	2,000	500		2,000		150	4,000	500	30%	1,710	2
Total Fringe Benefits		1,179,928	1,469,555	1,341,555	278,156	320,443	303,443	1,458,084	1,789,998	1,644,998	89%	1,289,652	1,163
otal Payroll Taxes and Fringe Benefits		1,758,856	2,097,476	1,957,536	407,479	481,185	452,245	2,166,335	2,578,661	2,409,781	90%	1,890,757	1,803,
Total Compensation (Salaries, Wages, Taxes and Benefits)		8,098,778	8,858,340	8,938,076	1,794,821	2,038,427	1,991,628	9,893,600	10,896,767	10,929,703	91%	8,911,228	8,566,
an Personnel Expenses													
essional Services:													
301 - Accounting/Bookkeeping and Audit		113,178	160,490	152,250	41,250	60,000	60,750	154,428	220,490	213,000	73%	164,299	14
321 - Legal		32,626	60,000	35,000	2,937	30,000	5,000	35,563	90,000	40,000	89%	56,120	51
701 - Benefits Administrators and Consultants		6,320	15,000	7,000		5,000	1,000	6,320	20,000	8,000	79%	6,118	
305 - Payroll		21,344	20,000	23,000	4,500	10,000	5,000	25,844	30,000	28,000	92%	19,011	1
330 - Fundraising and Grant Writing 380 - Other Professional Services		- 263.338	9,000 160.000	- 275.000	26.346	55.000	30.000	- 289.684	9,000 215.000	- 305.000	95%	- 252.727	11
otal Professional Services		436.806	424,490	492,250	20,340 75,033	160,000	101,750	511,839	584,490	594,000	95%	498,276	340
emic Consultants and Services:													
350 - Substitute Services		1,314	5,000	2,000	6,358	10,000	7,500	7,673	15,000	9,500	81%	516	
otal Academic Consultants and Services		1,314	5,000	2,000	6,358	10,000	7,500	7,673	15,000	9,500	81%	516	11
culum and Classroom:													
101 - Classroom Supplies		46,358	40,000	50,000	19,771	50,000	23,000	66,129	90,000	73,000	91%	32,578	
105 - Classroom Furniture and Equipment (Non-Asset)		400	2,000	500	732	20,000	1,000	1,132	22,000	1,500	75%	-	
115 - ELA Supplies & Materials		8,375	8,000	9,000				8,375	8,000	9,000	93%	6,112	
117 - Subscriptions/Dues		14,117	15,000	17,500	1,550		2,500	15,667	15,000	20,000	78%	7,092	
120 - Math Supplies & Materials 125 - Social Studies Supplies & Materials		5,999 999	10,000 1,000	7,500 1,500	-			5,999 999	10,000 1,000	7,500 1,500	80% 67%	6,214	
120 - Science Supplies & Materials		8,528	10,000	10,000	721		1,000	9,248	10,000	1,000	84%	6,417	1
135 - Foreign Language Supplies & Materials		691	2,000	1,000	.2.		1,000	691	2,000	1,000	69%	882	
		31,889	45,000	35,000				31,889	45,000	35,000	91%	39,072	68
136 - Art Supplies & Materials										750			

					Current Fiscal Year	2024-25 [unaudited	d]				Jun	ie 30
		HS Only			MS Only			Consolidated		YTD as a %	[audited]	[audited]
	Actuals as of 5/31/2025	Annual Budget	Annual Projection	Actuals as of 5/31/2025	Annual Budget	Annual Projection	Actuals as of 5/31/2025	Annual Budget	Projection	of Projection (YTD=92%)	2024	2023
Total Revenue and Support	\$ 11,934,352	\$ 13,147,537	\$ 12,944,121	\$ 2,256,646	\$ 2,454,012	\$ 2,381,994		\$ 15,601,549	\$ 15,326,115	91%	\$ 13,022,334	\$ 12,660,28
Total Expenses	11,810,638	12,964,692	13,072,628	3,456,674	3,534,527	3,861,987	15,267,312	16,499,219	16,934,615	93%	13,018,325	12,652,56
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	\$ 123,714	\$ 182,845		\$ (1,200,028)			\$ (1,076,314)		\$ (1,608,501)		4,009	7,72
GAAP Adjustments, net	134,480	315,517	176,335	(397,863)	(165,000)	(383,245)	(263,383)	150,517	(206,910)		(105,831)	88,58
Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> Cash Adjustments	\$ 258,194		1.1.1	\$ (1,597,891)			\$ (1,339,697)			070/	\$ (101,823)	\$ 96,30
Enrollme	nt 466.44	470.00	466.00	48.13	60.00	47.00	514.56	530.00	513.00	97%	463.13	443.4
140 - College Advisement Supplies & Materials	18,186	20,000	25,000				18,186	20,000	25,000	73%	14,230	9,58
145 - Phys Ed Supplies & Materials	14,888	15,000	20,000	1,040		1,500	15,928	15,000	21,500	74%	12,850	8,27
150 - Special Education Supplies & Materials	-	1,000	1,000				-	1,000	1,000	0%		.,
155 - Saturday Academy Regents Prep Supplies	5,428	2,500	5,500				5,428	2,500	5,500	99%	2,645	
160 - Assessment Supplies and Materials	2,039	4,000	3,000	1,041	15,000	1,500	3,081	19,000	4,500	68%	3,749	7,84
165 - Field Trips	19,108	30,000	30,000	3,391	10,000	4,000	22,499	40,000	34,000	66%	32,678	37,57
166 - Student Transportation	1,006	3,000	2,000		1,000	500	1,006	4,000	2,500	40%	2,025	1,30
170 - Extracurricular Activities	39,030	45,000	45,000	600	5,000	1,000	39,630	50,000	46,000	86%	36,522	25,22
175 - Enrichment Programs	1,592	20,000	2,500	76,206	5,000	76,206 500	77,798	- 25,000	78,706	99% 68%	1,221	-
176 - Intensive Programming 177 - Summer Bridge	10,580 19,258	20,000	15,000 19,258		5,000	500	10,580 19,258	25,000	15,500 19,258	68% 100%	81,525 7,171	18.44
180 - Student Rewards	10,132	25,000	20,000				10,132	25,000	20,000	51%	22,106	15,46
180 - Student Rewards 181 - Senior Activities Supplies & Materials	91,838	90,000	100,000				91,838	90,000	100,000	92%	110,017	143,3
185 - Scholarship/Uniforms	23,231	20,000	30,000	9,610		15,000	32,840	20,000	45,000	73%	15,514	9,1
190 - Parent Programs	4,548	7,500	7,500	0,010			4,548	7,500	7,500	61%	4,611	2,9
195 - NYSTL Expense	-	39,000					-	39,000			-	-
otal Curriculum and Classroom	378,218	470,000	457,758	115,052	106,000	128,456	493,270	576,000	586,214	84%	445,229	381,68
uitment and Development:												
520 - Staff Recruitment	32,972	40,000	40,000	3,305	20,000	4,000	36,277	60,000	44,000	82%	29,840	37,04
502 - Student Recruitment	59,828	30,000	60,000	70,561	25,000	75,000	130,389	55,000	135,000	97%	24,779	34,05
401 - Instructional Staff Professional Development	81,006	100,000	100,000	89,944	50,000	90,000	170,950	150,000	190,000	90%	100,543	209,34
410 - Non-Instructional Staff Professional Development	12,298	25,000	15,000	467	10,000	500	12,765	35,000	15,500	82%	13,382	1,00
420 - Board Development	-	15,000	15,000		10,000	1,000	-	25,000	16,000	0%	7,912	10,49
otal Recruitment and Development	186,105	210,000	230,000	164,277	115,000	170,500	350,382	325,000	400,500	87%	176,457	291,93
ral Administrative Expenses:												
101 - Office Supplies	51,157	70,000	55,000	31,184	20,000	35,000	82,342	90,000	90,000	91%	67,837	80,05
201 - Telephone and Fax	31,001	35,000	32,500	14,600	10,000	17,500	45,601	45,000	50,000	91%	41,101	31,97
105 - Furniture and Equipment (Non-Capitalized)	1,354	5,000	2,500	10,176	5,000	12,500	11,530	10,000	15,000	77%	3,683	6,54
110 - Postage	2,089	15,000	3,000	79	5,000	500	2,169	20,000	3,500	62%	6,243	10,47
115 - Copy Machine Lease	21,837	25,000	25,000		5,000	500	21,837	30,000	25,500	86%	27,763	21,49
120 · Printing/Copying 125 - Staff Transportation	13.703	35.000	15.000	45			- 13.748	- 35.000	- 15.000	92%	1,301 29.853	28.16
125 - Starr Transportation 130 - Team Building / Staff Appreciation	50.092	55.000	55.000	45 5.775		7.500	55.867	55.000	62.500	92% 89%	29,853	28,10
140 - Due and Subscriptions	69,022	65,000	75,000	3,590	5,000	5,000	72,612	70,000	80,000	91%	68,868	37,52
150 - Student Meals	-	1,000	500	0,000	5,000	250	-	6,000	750	0%	717	-
160 - Offsite Storage Facility Rental	3,909	4,500	4,500				3,909	4,500	4,500	87%	3,583	2,31
170 - COVID-9 Supplies and Materials	-							· · ·			22,139	1,93
otal General Administrative Expenses	244,164	310,500	268,000	65,450	55,000	78,750	309,614	365,500	346,750	89%	341,429	252,78
ral Insurance:												
201 - General Insurance	85,388	110,000	85,388	45,000	80,000	55,000	130,388	190,000	140,388	93%	102,796	87,08
otal General Insurance	85,388	110,000	85,388	45,000	80,000	55,000	130,388	190,000	140,388	69%	102,796	87,08
nology:												
205 - Internet Connectivity Expense	49,442	30,000	55,000	3,386	10,000	4,000	52,828	40,000	59,000	90%	30,848	46,56
210 - Network Maintenance/Tech Support Services	64,876	70,308	65,000		20,000	15,000	64,876	90,308	80,000	81%	65,707	75,58
215 - Database Services	12,825	48,000	20,000	24,467	15,000	30,000	37,292	63,000	50,000	75%	53,364	58,80
220 - Website Consultants/Expenses	-	2,000	500	276	1,000	500	276	3,000	1,000	28%	-	70
225 - Technology Equipment & Supplies	1,558	15,000	2,000	2,520	71,000	3,500	4,078	86,000	5,500	74%	7,963	2,25
230 - Software Subscription	6,841	10,000	7,500	900	5,000	1,500	7,741	15,000	9,000	86%	12,797	5,73
250 · Other Maintenance/Repairs	0.450	2,500 5,000	1,000	10,333	1,000 2,000	15,000	10,333	3,500 7,000	16,000	65%	4 000	
260 - Accounting Software Subscription	2,459 138,001	5,000 182.808	3,000 154.000	41.881	2,000	1,000 70,500	2,459 179,882	7,000	4,000 224,500	61% 80%	1,629 172.308	3,60
otal Technology	130,001	102,000	154,000	41,001	125,000	70,500	179,002	507,000	224,500	00%	172,300	193,20
pancy:	1.010.005	0.077.707	0.077.785	500.455	000 005	010 700	0.170.707	0.077.707	0.000 (07	0.001	0.040.0-1	0.015 5
101 - DOE Lease Payments 102 - Deferred Rent/Rent Interest Expense	1,916,302	2,077,737	2,077,737 140,517	562,455	800,000	618,750	2,478,757	2,877,737 140,517	2,696,487 140,517	92% 83%	2,218,254	2,218,2
102 - Deterred Rent/Rent Interest Expense 110 - Utilities	117,098	140,517	140,517	61,535		75,000	117,098 61,535	140,517	140,517 75,000	83% 82%	-	
110 - Utilities 120 - Janitorial				61,535 83,713		75,000 92,213	61,535 83,713		75,000 92.213	82% 91%		
120 - Janitonai 130 - Security	-			46,898		92,213 55,000	46,898		92,213 55.000	91% 85%	-	
140 - Repairs & Maintenance	-			266.879		275.000	266.879	1	275.000	97%		
otal Occupancy	2,033,399	2,218,254	2,218,254	1,021,480	800,000	1,115,963	3,054,879	3,018,254	3,334,217	92%	2,218,254	2,218,2
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					Current Fiscal Yea	2024-25 [unaudited]					Jun	e 30
		HS Only			MS Only			Consolidated		YTD as a %	[audited]	[audited]
	Actuals as of 5/31/2025	Annual Budget	Annual Projection	Actuals as of 5/31/2025	Annual Budget	Annual Projection	Actuals as of 5/31/2025	Annual Budget	Projection	of Projection (YTD=92%)	<u>2024</u>	<u>2023</u>
Total Revenue and Support	\$ 11,934,352	\$ 13,147,537	\$ 12,944,121		2,454,012		\$ 14,190,998	\$ 15,601,549 \$	15,326,115		\$ 13,022,334	\$ 12,660,289
Total Expenses	11,810,638	12,964,692	13,072,628	3,456,674	3,534,527	3,861,987	15,267,312	16,499,219	16,934,615	93%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> Cash Adjustments	\$ 123,714	\$ 182,845			(1,080,515)		\$ (1,076,314)	\$ (897,670) \$	(1,608,501)		4,009	7,723
GAAP Adjustments, net Excess//Deficit) of Revenue and Support over Expenses after Cash Adjustments	134,480	315,517	176,335	(397,863)	(165,000)	(383,245)	(263,383)	150,517	(206,910)		(105,831)	88,584
	\$ 258,194				\$ (1,245,515)		\$ (1,339,697)	1 1 1	(1,815,410)	070/	\$ (101,823)	\$ 96,306
Enrollment	466.44	470.00	466.00	48.13	60.00	47.00	514.56	530.00	513.00	97%	463.13	443.45
9100 - Bad Debt	-										-	-
Total Other	297	300	300	•	100		297	400	300	99%	167	131
Depreciation	208,167	175,000	226,602	127,322	45,000	141,940	335,489	220,000	368,543	91%	151,666	208,829
TOTAL EXPENSES	11,810,638	12,964,692	13,072,628	3,456,674	3,534,527	3,861,987	15,267,312	16,499,219	16,934,615	90%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses - BUDGET Basis	\$ 123,714	\$ 182,845	\$ (128,507)	\$ (1,200,028) \$	(1,080,515)	\$ (1,479,993)	\$ (1,076,314)	\$ (897,670) \$	(1,608,501)		\$ 4,009	\$ 7,723
Cash Adjustments Add:												
Depreciation	208,167	175,000	226,602	127,322	45,000	141,940	335,489	220,000	368,543	91%	151,666	208,829
Deferred Rent / Lease Capitalization Expense	117,098	140,517	140,517				117,098	140,517	140,517	83%	-	1
Less: Security Deposit - Middle School Capital Expenditures Capital Expenditures - in-kind	190,784		190,784	525,185	210,000	525,185	- 715,970 -	- 210,000 -	715,970	100%	257,497	120,245
Total Cash Adjustments	134,480	315,517	176,335	(397,863)	(165,000)	(383,245)	(263,383)	150,517	(206,910)	-175%	(105,831)	88,584
Excess/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$ 258,194	\$ 498,362	\$ 47,828	\$ (1,597,891) \$	(1,245,515)	\$ (1,863,238)	\$ (1,339,697)	\$ (747,153) \$	(1,815,410)		\$ (101,823)	\$ 96,306

Statement of Cashflow from June 1, 2025 - Aug 31, 2025

	<u>Jun-25</u>	<u>Jul-25</u>	<u>Aug-25</u>	<u>Total</u>
Cash Balance (Unrestricted) @ 5/31/2025	3,477,005	1,898,862	2,827,716	3,477,005
NYC public school district		2,267,598	2,267,598	4,535,196
Federal Grants		239,400		239,400
TOTAL CASH AVAILABLE	3,477,005	4,405,860	5,095,314	8,251,601
COMPENSATION EXPENSE				
Personel Cost (Net Salaries)	500,000	500,000	500,000	1,500,000
Payroll Taxes and Fringe	480,000	480,000	480,000	1,440,000
TOTAL COMPENSATION EXPENSE	980,000	980,000	980,000	2,940,000
Other Than Personnel Costs - Ongoing				
Professional Services	83,989	83,989	83,989	251,966
Curriculum and Classroom	92,944	92,944	92,944	278,833
Recruitment and Development	50,118	50,118	50,118	150,355
General Administrative Expenses	37,136	37,136	37,136	111,408
General Insurance	10,000	10,000	10,000	30,000
Technology	44,618	44,618	44,618	133,855
Оссирапсу	279,338	279,338	279,338	838,014
Current Accounts Payable	57,554			57,554
Total Other Than Personnel Costs - Ongoing	598,143	598,143	598,143	1,794,430
TOTAL CASH OUTFLOWS	1,578,143	1,578,143	1,578,143	4,734,430
TOTAL OPERATING CASH BALANCE - PROJECTED	1,898,862	2,827,716	3,517,171	3,517,171
Days of cash on hand	42.20	62.84	78.16	