THE CHARTER HIGH SCHOOL LOS LAW AND SOCIAL JUSTICE

THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE

1960 UNIVERSITY AVENUE BRONX, NY 10453 (T) 347-696-0042 (F) 718-744-2007

Minutes of the Board of Trustees Meeting Charter High School for Law and Social Justice Date: January 18, 2024

Location: Hybrid Meeting (Zoom and In-Person)

Time: 6:05 p.m. – 6:45 p.m.

Members Present:

In-person: John Callahan (Chairperson), Executive Director/HOS Richard Burke,

Guest: Robin Sharpe (Dir. of SPED & ENL)

Via Zoom: Janine Azriliant, Linette Tse, Christian Bannerman, Rick Marsico. Amy Fuller.

Absent: Charmon Adams, Rina Beder, Sarah Fuentes, Jumaane Saunders

I. Call to Order & Welcome

The meeting was called to order by Chairperson John Callahan at 6:05 p.m. He thanked everyone for attending and mentioned that we had a Friends of Board Mt. and Fundraising meeting at five before this meeting.

Mr. Callahan then stated we would continue the agenda.

II. Approval of Consent Agenda

Mr. Callahan inquired if there were questions or comments regarding items on the Consent Agenda, particularly concerning the acceptance

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of minutes. No comments were noted, and the consent agenda was accepted as presented.

III. Financial Review

Executive Director Richard Burke presented the November financials, revealing a balance providing 174 days of cash (\$5,892,725.00).

Mr. Burke said the budget was on course, and it showed a little surplus of \$38,178, but this would grow since it is based on a 458 student count, and we have 466 now, which should increase the surplus by about \$100,000.00.

IV. Reports

Executive Director Report- Mr. Burke said that SED sent for confirmation the notice was going to all schools and DOE in District 10 and that it was sent out. DOE confirmed they would get back to me in two weeks to schedule a hearing. After the hearing, the SED could send our revision to add the middle school to the regents for approval. Mr. Burke called on Mr. Ferrer to speak about MLK Jr. Day and what happened at the school. Mr. Ferrer told of the cleanup of the park up the street and the Elected Officials who came to school to speak and hear from our scholars.

Mr. Burke spoke of the positive feeling in the building. He also talked about the number of teachers out due to COVID-19 and how we are handling that.

Chairman Report: Mr. Callahan discussed the Friends of Call they had earlier and then went into the latest discussion with Scott Barone and the status of talks on that building for the middle school.

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Finance: The Finance Committee meeting details and August Financials were discussed earlier in the meeting by Mr. Burke. The Committee met on Tuesday, January 16.

Academic Committee: Ms. Fuentes cannot attend, but all the data will be provided to the Committee in February for the February meeting.

Governance: Mr. Callahan said the consensus for the Retreat was March 2. It would be here in the school at 8:30, with breakfast and lunch, and finishing around 1. He said that Rina and Jumaane had met with Rick and himself and had come up with some ideas.

Fundraising Committee: Mr. Callahan stated that the fundraising and the Friends had met at 5 p.m. and had a good discussion. They are planning small home events, and they discussed the Marathon fundraising.

V. **New Business:** Mr. Callahan said there was no new business or other comments. Ms. Tse said we should set up dates for the Board to visit in the new year, which Mr. Burke agreed would be great.

VI. Adjournment

Ms. Fuller moved to adjourn, seconded by Ms. Tse.

The meeting was adjourned at 6:46 p.m.

The next meeting is scheduled for February 15, 2024.

John	Calla	ahan	Chair	persor

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The school ended last year with a small surplus of approximately \$7,000.00.

Board members asked several questions, and then Mr.
Callahan thanked him for attending and asked if there was a motion to accept the audit. Rick Marsico made a motion, Sarah Fuentes seconded, and the Motion passed unanimously.

Mr. Callahna then stated we would continue the agenda.

II. Approval of Consent Agenda

Mr. Callahan inquired if there were questions or comments regarding items on the Consent Agenda, particularly concerning the acceptance of minutes. No comments were noted, and the consent agenda was accepted as presented.

III. Financial Review

Executive Director Richard Burke presented the August financials, revealing a balance providing 126.3 days of cash (\$4,279,303).

Mr. Burke said the large surplus showed this month was because the ten-month employees' salaries have not been added yet, and that will take place in the next few months and will provide a more exact financial situation in which we project a deficit. A new budget will be discussed in the coming months.

IV. Reports

Executive Director Report: Mr. Burke said that the smooth opening of the school year continues and that Regent Ferrer has given us a date to visit, which is November 6 after ten, and that we are prepared and will

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use this to ask to be a more forceful advocate for our charter revision this year for the middle school. Mr. Burke talked about his call with the New York City Charter Center about the state of the charter world in NY and how the enrollment issues at DOE have pressured officials to resist the expansion of charters. Mr. Burke introduced Mr. Sharpe's SPED and ENL services presentation at LSJ. Ms. Sharpe made a comprehensive power point and explanation of what is happening here at LSJ. Board members asked questions and thanked her for the very informative discussion. Mr. Burke said he would send the presentation out to everyone next week. Based on last year's enrolment of 449, we had 18.5% SPED and 20% ELL population. Mr. Burke stated that comparing our school with others will not happen until December/January since SED said the release of this data is delayed until then. Mr. Burke also said that would affect our revision request not being considered until after SED could see we are meeting all the benchmarks as we believe. Mr. Burke then discussed Regent Ferrer's visit and answered questions on the visit and expansion request from Board members.

Chairman Report: Mr. Callahan discussed Regent Ferrer's visit and said there was not more for him to go into; he mentioned that the Finance Committee had met on Tuesday and reviewed the audit and Financials. He then turned to Ms. Fuentes and asked her for the Academic Committee report.

Finance: The Finance Committee meeting details and August Financials were discussed earlier in the meeting by Mr. Burke. The Committee met on Tuesday, September 19.

Academic Committee: Ms. Fuentes announced they were awaiting STAR testing data and the Interim Assessment data, which she said they

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would discuss at the November 14th Academic Committee meeting and invited everyone to join.

Governance: Mr. Callahan shared that he had talked with a suggested organizer and would discuss plans further with Mr. Saunders and Ms. Bider. Mr. Saunders and Mr. Callahan had talked about options for a retreat.

Fundraising Committee: Mr. Callahan stated that Amy Fuller had looked at Rick Burke's Development plan, which she said was comprehensive. Mr. Burke mentioned that they were finishing up the Annual Report used in fundraising, and he would share that with the Committee next week.

V. **New Business:** Mr. Callahan said they voted on the audit, which was the only new business.

VI. Adjournment

Ms. Tse moved to adjourn, seconded by Ms. Beder. The meeting was adjourned at 6:43 p.m.

The next meeting is scheduled for November 16, 2023, at 6:00 p.m.

John Callahan Chairperson

MOTIONS:

Motion to accept the 2022-23 Audit presented by SAX made by Rick Marsico and seconded by Sarah Fuentes.

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WHEREAS the Board of Trustees of the Charter High School for Law and Social Justice (the "Board") reviewed and heard from the School Auditors from SAX LLC (Accounting Firm) and was presented with a clean audit.

RESOLVED that the Board approves the 2022-23 audit as presented. The Motion passed with no dissent.

John Callahan Chairperson

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EXCELLENCE • CHARACTER • COURAGE • COMMITMENT

Notice of Meeting of Board of Trustees for The Charter High School for Law and Social Justice Thursday, January 18, 2024 at 6:00 PM With

5 PM Friends of CHSLSJ Meeting and Fundraising Committee Mtg.

1960 University Avenue, Bronx, NY, 10453

or By Zoom

https://us06web.zoom.us/j/87006017104

Meeting ID: 870 0601 7104

One tap mobile +16465588656,,87006017104# US (New York) +13017158592,,87006017104# US (Washington DC)

Dial by your location

+1 646 558 8656 US (New York)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 720 707 2699 US (Denver)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

Find your local number: https://us06web.zoom.us/u/kcB9j6RBfv

All are invited

For more information, please contact admin@CHSLSJ.org or Board Chair Jack Callahan, JCallahan@CHSLSJ.org.

Other Locations

Charmone Adams - 66 Hunter Avenue, New Rochelle, NY, 10801
Janine Azriliant - 17 Bridle Path, Remsenburg, NY, 11960
Christian Bannerman - 940 Pearl Drive, San Marcos, CA, 92078
Rina Beder - 30 Magnolia, Larchmont, NY, 10538
Sarah Fuentes - 59 Sumner Avenue, Yonkers, NY, 10704
Amy Fuller - 37 West 12th Street, Apt 6E, New York, NY. 10011
Richard Marsico - 534 Prospect Ave., Mamaroneck, NY, 10543
Jumaane Saunders - DE. 6 Calle de Villas, Cabarete, DR
Linnet Tse - 30 Dante Street, Larchmont, NY, 10538



Financial Report

For the Period Ending December 31, 2023

Fiscal Year 2023-24

with June 30, 2023 and 2022 Statements

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- 3 Summary Statements of Revenue, Support and Expenses as of December 31, 2023 ad June 30, 2023 and 2022
- 4 Detailed Statements of Revenue, Support and Expenses as of December 31, 2023 and June 30, 2023 and 2022
- 5 Cash Flow Projection

Notes to Financial Report For the Period Ending December 31, 2023

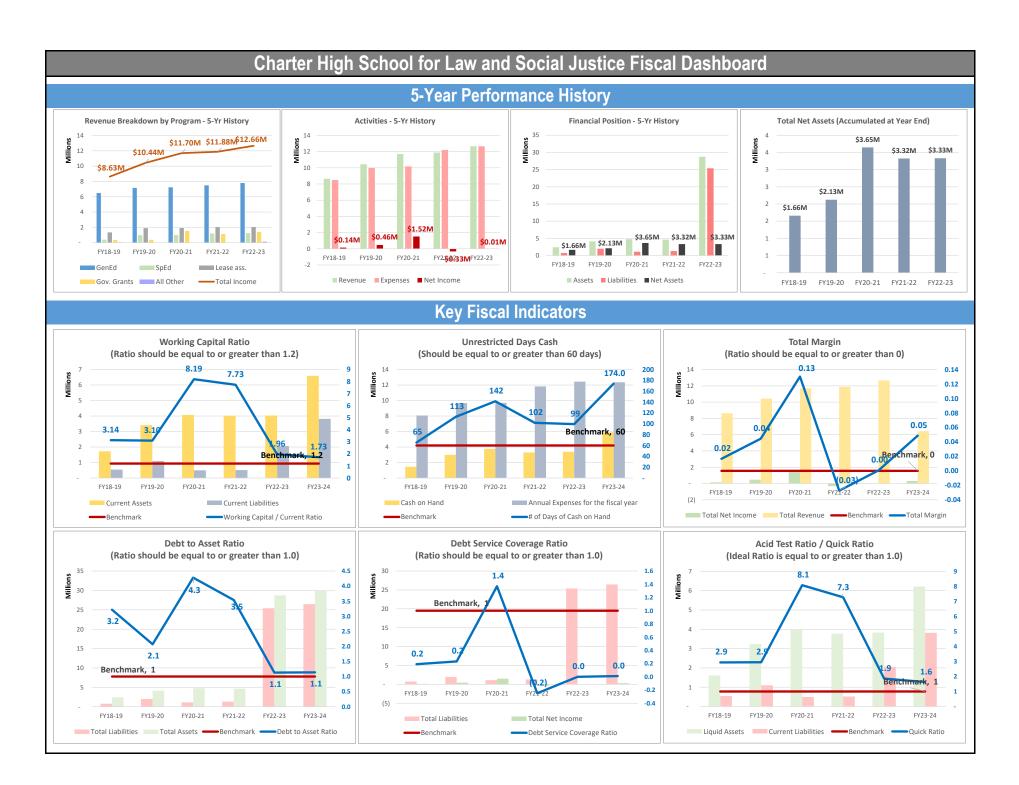
Unencumbered Cash										
Total Cash and Equivalents	\$	5,993,573	[a]							
Encumberances to Cash										
Restrictions:										
Escrow		100,848								
Unearned Revenue (Advances Received but not Earned)		2,004,954								
		2,105,802	_ [b]							
Vendor Obligations										
Accounts Payable and Accrued Expenses		277,075	[c]							
Total Cash Encumberances		2,382,878	[d] {[b] + [c]}							
Unencumbered Cash Balance	\$	3,610,696	[a] - [d]							
			=							
Days of Cash on Han	<u> </u>									

Days of Cash on Hand	
Total Fiscal Year 2023-24 Projected Expenses (excluding Depreciation and Deferred Rent)	\$ 12,362,725
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 33,870
Total Cash Available for Operating Use (Total Cash - Escrow)	\$ 5,892,725
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	174.0

	Liquidity measures		
		At 12/31/23	Benchmark
•	Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one year)	1.7	1.
	with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity position.		
•	Unrestricted Days Cash	174.0	60.

- Debt to Asset Ratio measures the School's assets that are financed by liabilities, or debts, rather than its equity. Greater than 1 indicates that the School's liabilities are higher than its assets
- Acid Test/Quick Ratio indicates whether the School has sufficient short-term assets to cover its short-term liabilities.

1.2	1.7	
60.0	174.0	
1.0	1.1	r
	•	
1.0	1.6	



Statements of Financial Position

At Current Year-to-Date December 31, 2023, and June 30, 2023 and 2022

	[unaudited]	 Jun	e 30	
	31-Dec	[audited]		[audited]
ASSETS	<u>2023</u>	<u>2023</u>		<u>2022</u>
Current Assets:				
Cash and cash equivalents - Operating	\$ 2,219,448	\$ 249,836	\$	3,299,067
Cash and cash equivalents - ICS ¹	3,673,278	3,137,664		-
Escrow - Restricted	100,848	100,797		100,699
Grants Receivable	308,073	404,802		460,010
Due from FOCHSLSJ	69,593	16,007		36,187
Per Pupil Receivable	14,400	32,114		14,400
Prepaid Expenses and Other Receivables	201,541	192,961		202,552
Total current assets	6,587,180	4,134,180		4,112,915
Security Deposit	-	400,000		-
ROU Asset ²	23,001,827	23,761,596		
Fixed assets, Net	501,059	432,555		521,139
	\$ 30,090,066	\$ 28,728,331	\$	4,634,054
LIABILITIES and NET ASSETS				
Current liabilities:				
Accounts Payable	\$ 129,894	\$ 18,529	\$	2,931
Accrued Expenses & Payroll Liabilities	277,075	661,032	Ψ	491,926
Defered or Unearned Revenue	2,004,954	-		23,883
Short Term Lease Liability ³	1,402,958	1,376,995		20,000
Total current liabilities	3,814,882	 2,056,555	-	518,740
Long-Term Liabilities:				
Long Term Lease Liability ⁴	22,630,608	23,340,117		
Deferred Rent	, , , -	-		791,377
Total Long-Term Liabilities	22,630,608	23,340,117		791,377
Net assets				
Net Assets without Donor Restrictions	3,331,659	3,323,937		3,648,989
Change in net assets during current period	312,917	7,723		(325,053)
Total net assets	3,644,577	 3,331,659		3,323,937
TOTAL LIABILITIES and NET ASSETS	\$ 30,090,066	\$ 28,728,331	\$	4,634,054

Notes:

- 1 Current balance in IDB (ICS Product). Currently earning interest at a rate of 4.65%
- 2 ROU Asset Facility Lease
- 3 Short term lease liability Facility Lease
- 4 Long term lease liability Facility Lease

			Cı	urrent Fiscal Year		June 30			
		Actuals		Full Year	Full Year	YTD as a %	[audited]		[audited]
	As	of 12/31/23		<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	<u>2023</u>		<u>2022</u>
Total Revenue and Support		6,430,529	\$	12,660,741	\$ 13,138,667	49%	\$ 12,660,28		\$ 11,878,429
Total Expenses		6,117,611		12,745,171	13,100,489	47%	12,652,56	7	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,178		\$ 7,72		
GAAP Adjustments, net		(68,504)		382,446	254,172		(324,48		232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$ (316,76		(0=,000)
<u>Enrollment</u>		466.13		445.00	458.00	102%	442.	9	445.12
REVENUE and SUPPORT									
Per Pupil Tuition	¢	4,801,127	\$	9,268,861	\$ 9.563.428	50%	\$ 9.052.1	1 \$	8.707.015
Lease Assistance	Ψ	1.032.904	Ψ	2,065,808	2.065.808	50%	2,054,1		2.042.655
Title and Other Government Grants		503,765		1,047,972	1,020,431	49%	1,412,5		1,128,440
Donations and Contributions		6,993		1,047,572	55,000	4570	31,2		294
Other		85,739		278,100	434,000	20%	110,2		26
TOTAL REVENUE and SUPPORT		6,430,529		12,660,741	13,138,667	49%	12,660,2	_	11,878,429
TO THE REPERIOR WING GOT TO THE		0,100,020		12,000,111	10,100,001	10 / 0	12,000,2	~	11,010,120
EXPENSES									
Personnel Costs:									
Staff Salaries and Wages		3,229,784		6,791,332	6,961,094	46%	6,762,3	51	6,431,534
Payroll Taxes		269,510		615,999	621,758	43%	640,5	1	556,294
Fringe Benefits		602,671		1,388,121	1,370,631	44%	1,163,2	89	1,078,270
Total Personnel Costs		4,101,965		8,795,452	8,953,483	46%	8,566,1	i1	8,066,098
Other Than Personnel Costs:									
Professional Services		182,021		284,970	424,848	43%	340,8	24	373,771
Academic Consultants and Services		9,891		18,540	22,375	44%	111,6	00	117,365
Curriculum and Classroom		158,120		408,605	433,029	37%	381,6	31	324,348
Recruitment and Development		125,673		171,150	210,000	60%	291,9	88	202,487
General Administrative Expenses		184,371		288,301	287,957	64%	252,7	88	317,558
General Insurance		87,393		97,850	95,000	92%	87,0		83,314
Technology		99,113		231,949	225,193	44%	193,2		281,955
Occupancy		1,109,127		2,218,254	2,218,254	50%	2,218,2		2,218,254
Other		168		100	350	48%	1:		12,601
Total Other Than Personnel Costs		1,955,877		3,719,719	3,917,006	50%	3,877,5	7	3,931,653
Depreciation		59,769		230,000	230,000	26%	208,8	9	205,731
TOTAL EXPENSES		6,117,611		12,745,171	13,100,489	47%	12,652,5	7	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments		312,917		(84,430)	38,178		7,7	23	(325,053)
GAAP Adjustments, net		(68,504)		382,446	254,172	-18%			
Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$ 7,72	3 \$	(325,053)

			Cu	rrent Fiscal Year	2023-24 [unaudited]		June 30			
		Actuals		Full Year	Full Year	YTD as a %		[audited]		[audited]
	As	of 12/31/23		<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)		2023		2022
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$ 13,138,667	49%	\$	12,660,289	\$	11,878,429
Total Expenses	T	6,117,611	_	12,745,171	13,100,489	47%	Ť	12,652,567	*	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,178			7,723		(325,053)
GAAP Adjustments, net	_	(68,504)		382,446	254,172			(324,485)		232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$	(316,762)	\$	(92,950)
Enrollment		466.13		445.00	458.00	102%		442.19		445.12
DEVENUE CURRORT										
REVENUE and SUPPORT										
Per Pupil Tuition and Lease Assistance:	_			0.40=.4=0		=00/			_	- 40- 0-0
4101 - GenEd Tuition from NYCDOE	\$	4,188,015	\$	8,105,153	, ,,,,,,		\$	7,793,953	\$	7,497,652
4102 - SpEd Tuition from NYCDOE		613,112		1,163,708	1,163,708			1,258,188		1,209,363
4130 - Lease Assistance from NYCDOE		1,032,904		2,065,808	2,065,808	50%		2,054,115		2,042,655
4104 - Per Pupil Supplement		-		-	-			-		-
4101(a) and (b) - Tuition from other School Districts		-		-	-			-		-
Total Per Pupil Tuition and Lease Assistance		5,834,031		11,334,669	11,629,236	50%		11,106,256		10,749,670
Title and other Government Grants:										
4201 - Title IA		109,823		270,000	277,418			283,503		242,464
4202 - Title IIA		22,101		32,000	32,072	69%		35,746		33,116
4203 - Title IVA		-		18,000	22,093	0%		18,935		16,817
4105 - Stimulus		-		-	-			-		-
4210 · CSP		-						-		49,050
4215 · Cares Act Grant		241,001		549,972	474,008	51%		932,637		676,823
4230 - IDEA Special Needs		130,840		94,000	130,840	100%		94,257		74,643
4120 - NYSTL		-		39,000	39,000	0%		-		-
4220 - eRate		-		45,000	45,000	0%		47,470		35,526
Total Title and other Government Grants		503,765		1,047,972	1,020,431	49%		1,412,548		1,128,440
Donations and Contributions:										
4305 - Unrestricted Donations and Contributions		6,993		_	55,000	13%		31,263		294
4401 - Fundraising Events		-					1	-		_
Total Donations and Contributions		6,993			55,000			31,263		294
Other:										
4501 - Interest and Dividends		85,739		100	156,000	55%	1	37,823		26
4602 - In-Kind Contributions		-		-	-		1	72,400		
4603 - Donated Services				_	_		1	, . 50		
4600 - Other Sources of Revenue & Support - Other		_		278.000	278,000	0%		_		_
Total Other		85,739		278,100	434,000	20%		110,223		26
		,		.,	,,,,,,			.,		
TOTAL REVENUE and SUPPORT	\$	6,430,529		12,660,741	13,138,667	49%	\$	12,660,289	\$	11,878,429
CADLINGE										
EXPENSES Personnel Expenses										
r eradiliter Expenses							ı			

Detailed Statements of Revenue, Support and Expenses

			Cı	urrent Fiscal Year	2023	3-24 [unaudited]			Jun	e 30	
		Actuals		Full Year		Full Year	YTD as a %		[audited]		[audited]
	Δ	s of 12/31/23		Budget		Projection	of Projection			Ī	
					_		(YTD=50%)	_	<u>2023</u>	_	<u>2022</u>
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$	13,138,667	49%	\$	12,660,289	\$	11,878,429
Total Expenses		6,117,611		12,745,171		13,100,489	47%		12,652,567		12,203,481
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments GAAP Adjustments, net	\$	312,917	\$	(84,430) 382,446	\$	38,178 254,172			7,723 (324,485)		(325,053) 232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(68,504) 244,413	\$	298,016	\$	292,350		\$	(324,485)	\$	(92,950
Enrollment	Ψ	466.13	Ψ	445.00	Ψ	458.00	102%	Ψ	442.19	Ψ	445.12
		100.10		110.00		100.00	10270		112110		710112
Salaries and Wages											
Administrative Staff:											
5105 - Executive Director		123,478		246,956		246,956	50%		239,856		232,780
5110 - Director of Operations		15,381		28,890		28,890	53%		24,645		43,620
5120 - Operations Staff		63,942		134,240		144,772	44%		115,750		122,482
5125 - Parent Coordinator		19,206		50,247		55,219	35%		54,231		53,622
5130 - Director of Finance		53,045		106,090		106,090	50%		103,058		100,000
5132 - Director of HR		79,567		106,090		159,135	50%		82,209		89,785
5135 - Director of IT		56,228		112,455		112,455	50%		108,760		97,167
5150 - School Aide/Security		-		-		-			0		(105
5160 - Chief of Staff		-		-		-			-		-
Total Administrative Staff		410,848		784,968		853,517	48%		728,509		739,352
Instructional Oversight Staff:											
5201 - Principal		218,598		366,767		356,469	61%		190,657		185,385
5210 - Assistant Principal		283,975		467,901		489,748	58%		605,015		661,362
5212 · Director of SPED		65,272		116,390		133,375	49%		113,077		118,194
5220 - Guidance Counselor		193,192		372,828		389,606	50%		369,537		315,581
5225 - Social Worker		-		-		-			-		-
5230 - Director of College		62,841		116,390		116,390	54%		113,869		96,863
5245 - Associate Dean		162,661		324,626		324,626	50%		325,128		366,554
5250 - SPED Coordinator		-		-		-	- 40 <i>t</i>		-		(2,096
Total Academic Oversight Staff		986,539		1,764,902		1,810,214	54%		1,717,282		1,741,843
Instructional Staff:											
5310 - Teachers - ELA		330,562		712,285		816,577	40%		687,746		586,909
5315 - Teachers - Math		311,903		718,342		794,031	39%		611,226		539,219
5320 - Teachers - Social Studies		259,981		496,857		605,173	43%		475,621		489,038
5325 - Teachers - Science		208,713		498,648		421,221	50%		634,749		544,785
5330 - Foreign Languages		92,461		266,225		211,479	44%		172,342		162,923
5335 - Teachers - Physical Education / Health		133,874		315,619		309,894	43%		285,663		263,847
5345 - Teachers - The Arts		97,081		205,945		215,495	45%		203,754		196,790
5350 - Teachers - SPED		114,038		352,685		377,014	30%		284,916		340,069
5355 - Teachers - CAT/Freehman Caminar		43,512		96,011		100,332	43% 43%		90,188		90,499
5365 - Teachers - SAT/Freshman Seminar 5370 - Teachers - Substitute		34,297 40,200		75,678 147,167		79,084 87,063	43% 46%		72,061		71,334 49,694
5370 - Teachers - Substitute 5375 - Teachers - Intervention		40,200		147,167		01,003	46%		134,192		49,694 (2,500
3373 - TEACHEIS - IIILEI VEHILION		•		-		-			-		(2,300)

Detailed Statements of Revenue, Support and Expenses

		Current Fiscal Ye	ar 2023-24 [unaudited]		June 30		
	Actuals	Full Year	Full Year	YTD as a %	[audited]	[audited]	
	As of 12/31/23	<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023	<u>2022</u>	
Total Revenue and Support	\$ 6,430,529	\$ 12,660,741	\$ 13,138,667	49%	\$ 12,660,289	\$ 11,878,429	
Total Expenses	6,117,611	12,745,171	13,100,489	47%	12,652,567	12,203,481	
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$ 312,917	\$ (84,430			7,723	(325,053	
GAAP Adjustments, net	(68,504)	382,446			(324,485)	232,102	
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ 244,413	\$ 298,016			\$ (316,762)	\$ (92,950	
Enrollment	466.13	445.00	458.00	102%	442.19	445.12	
Total Instructional Staff	1,666,623	3,885,462	4,017,363	41%	3,652,459	3,332,608	
ncentives and Special Programs:							
5410 - Stipends	7,621	25,000	23,000	33%	13,519	13,595	
5411 · Department Chairs/Leads	-	25,000	23,000	0%	14,704	35,516	
5412 · News Literacy Course	-				-	20,020	
5413 · Athletic Director/Coaches	35,608	80,000		71%	101,408	97,992	
5414 · After School Clubs	15,339	35,000		46%	41,615	76,910	
5415 · Extra Classes/Lunch Duties	18,798	30,000		67%	25,036	84,979	
5416 · Other Incentives	3,658	25,000		16%	11,085	36,542	
5420 - Summer Bridge Program	16,446	20,000		91%	10,300	17,905	
5425 - Summer School	67,574	90,000	73,000	93%	132,825	190,176	
5430 - Saturday Academy Regents Prep	732	26,000	9,000	8%	19,609	9,097	
5440 - Bonus	-				294,000	35,000	
Total Incentives and Special Programs	165,774	356,000	280,000	59%	664,101	617,732	
Total Salaries and Wages	3,229,784	6,791,332	6,961,094	46%	6,762,351	6,431,534	
Payroll Taxes and Fringe Benefits							
ayroll Taxes:							
5510 - Employer FICA (SS and Medicare)	239,300	494,059		46%	530,685	453,935	
5505 - Unemployment Insurance	9,173	73,440		17%	41,075		
5530 - Disability Insurance	3,071	2,500	,	61%	18,740	- /	
5610 - Workers Compensation Insurance	17,967	45,000		40%	50,011	46,386	
5515 - MCTMT Tax	-	1,000	1,000	0%	-		
5501 - FUTA						1,796	
Total Payroll Taxes	269,510	615,999	621,758	43%	640,511	556,294	
ringe Benefits:	470 222	4 440 070	4 405 000	400/	050 440	020.000	
5601 - Health Insurance (Medical, Dental and Vision)	478,332	1,112,970		42%	952,140	932,286	
5702 - Employer Retirement Plan Match	106,866	223,151	192,701	55%	190,709		
5615 - STD, LTD and Life Insurance	16,513	50,000		33%	18,144		
5630 - HRA Total Fringe Benefits	960 602,671	2,000 1,388,12 1	2,000 1,370,631	48% 44%	2,295 1,163,289	1,245 1,078,270	
otal Payroll Taxes and Fringe Benefits	872,181	2,004,120		44%	1,803,800	1,634,564	
Total Compensation (Salaries, Wages, Taxes and Benefits)	4,101,965	8,795,452		46%	8,566,151	8,066,098	
• • • • • • • • • • • • • • • • • • • •	, , ,,,,,	., ., .,	.,,			.,,	
han Personnel Expenses					I	I	

Detailed Statements of Revenue, Support and Expenses

	Current Fiscal Year 2023-24 [unaudited]				June 30					
		Actuals		Full Year	Full Year	YTD as a %		[audited]		[audited]
	As	of 12/31/23		Budget	Projection	of Projection (YTD=50%)		2022		2022
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$ 13,138,6		\$	2023 12,660,289	\$	11,878,429
Total Expenses	*	6,117,611	Ψ	12,745,171	13,100,4		ľ	12,652,567	Ψ	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,1			7,723		(325,053)
GAAP Adjustments, net		(68,504)		382,446	254,1	72		(324,485)		232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,3		\$	(0:0):02)	\$	(92,950)
Enrollmen	t	466.13		445.00	458	00 102%		442.19		445.12
Professional Services:										
6301 - Accounting and Bookkeeping		60,326		124,200	132,8	48	5%	148,396		134,445
6301 - Audit		00,020		20,000	20,0)%	110,000		101,110
6321 - Legal		42,571		36,050	50,0		5%	56,267		6,189
5701 - Benefits Administrators and Consultants		2,969			15,0	00 2)%	6,430		8,493
6305 - Payroll		9,208		15,450	15,0	00 6	1%	15,418		12,616
6330 - Fundraising and Grant Writing		-		9,270	9,0	00)%	-		-
6390 - Startup Consulting		-						-		-
6380 - Other Professional Services		66,948		80,000	183,0		7%	114,314		212,028
Total Professional Services		182,021		284,970	424,8	48 4	3%	340,824		373,771
Academic Consultants and Services:										
6310 - Educational Partner Organizations		9,375		-	14,3	75 6	5%	111,600		105,800
6370 - Culture Consultants		-		-				-		-
6395 - Science Consulting Services		-		10,300	0.4	00	20/	-		- 44 505
6350 - Substitute Services Total Academic Consultants and Services		516 9,891		8,240 18,540	8,0 22 ,3		5% 1%	111,600		11,565 117,365
		3,031		10,540	22,	13	+ /0	111,000		117,303
Curriculum and Classroom:		47.400		05.750	05.4	00	20/	0.000		50.040
7101 - Classroom Supplies 7105 - Classroom Furniture and Equipment (Non-Asset)		17,428		25,750 2,060	25,0 2,0)%)%	9,090 1,058		59,243
7105 - Classroom Furniture and Equipment (Non-Asset) 7115 - ELA Supplies & Materials		5,048		5,150	8,0		3%	1,036		4,849
7117 - Subscriptions/Dues		771		15,450	15,0		5%	9,825		9,402
7120 - Math Supplies & Materials		6,060		5,150	15,0)%	-		923
7125 - Social Studies Supplies & Materials		-		2,060	2,0)%	207		-
7130 - Science Supplies & Materials		4,767		15,450	15,0	00 33	2%	12,075		1,346
7135 - Foreign Language Supplies & Materials		427		2,575	2,5		7%	346		1,533
7136 - Art Supplies & Materials		15,912		46,350	45,0		5%	68,792		46,578
7140 - College Advisement Supplies & Materials		8,003		19,085	18,5		3%	9,581		140
7145 - Phys Ed Supplies & Materials		7,593		8,240	10,0		5%	8,271		11,666
7150 - Special Education Supplies & Materials		- 470		1,030	,)%			
7155 - Saturday Academy Regents Prep Supplies 7160 - Assessment Supplies and Materials		176 2,173		5,150 6,500	5,0 4,0		1% 1%	7,846		
7165 - Field Trips		4,818		19,055	4,0 18,5		6%	7,040 37,571		- 17,857
7166 - Student Transportation		854		5,150	5,0		7%	1,304		3,500
7170 - Extracurricular Activities		15,172		51,500	50,0)%	25,225		23,594
7175 - Enrichment Programs		-		2.,200	00,			-		

		Current Fiscal Year	2023-24 [unaudited]		Jun	e 30
	Actuals	Full Year	Full Year	YTD as a %	[audited]	[audited]
	As of 12/31/23	<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023	2022
Total Revenue and Support	\$ 6,430,529	\$ 12,660,741	\$ 13,138,667	49%	\$ 12,660,289	\$ 11,878,429
Total Expenses	6,117,611	12,745,171	13,100,489	47%	12,652,567	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$ 312,917	\$ (84,430)	\$ 38,178		7,723	(325,053)
GAAP Adjustments, net	(68,504)	382,446	254,172		(324,485)	232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ 244,413	\$ 298,016	\$ 292,350		\$ (316,762)	\$ (92,950)
Enrollment	466.13	445.00	458.00	102%	442.19	445.12
7476 Intensive Programming		25,750	25.000	0%		
7176 - Intensive Programming 7177 - Summer Bridge	900	20,600	25,000 15,000	6%	18,445	11,405
7177 - Summer Bridge 7180 - Student Rewards	11,715	10,300	17,500	67%	15,466	7,875
7181 - Senior Activities Supplies & Materials	38.129	51.500	50.000	76%	143.373	123,506
7185 - Scholarship/Uniforms	15,347	20,600	40,000	38%	9,152	932
7190 - Parent Programs	2,828	5,150	5,000	57%	2,974	-
7195 - NYSTL Expense	-	39,000	39,000	0%	-	_
Total Curriculum and Classroom	158,120	408,605	433,029	37%	381,681	324,348
Recruitment and Development:						
6520 - Staff Recruitment	26,094	30,000	40,000	65%	37,040	38,485
6502 - Student Recruitment	2,246	41,200	30,000	7%	34,050	39,106
6401 - Instructional Staff Professional Development	78,636	79,350	100,000	79%	209,344	106,893
6410 - Non-Instructional Staff Professional Development	15,325	5,150	25,000	61%	1,009	5,816
6420 - Board Development	3,372	15,450	15,000	22%	10,495	12,188
Total Recruitment and Development	125,673	171,150	210,000	60%	291,938	202,487
General Administrative Expenses:						
6101 - Office Supplies	27,558	72,100	70,000	39%	80,055	81,777
8201 - Telephone and Fax	12,166	25,750	25,000	49%	31,971	18,101
6102 - Copy Paper	-		-		-	
6105 - Furniture and Equipment (Non-Capitalized)	2,879	10,300	10,000	29%	6,545	7,585
6110 - Postage	3,506	16,068	15,600	22%	10,478	13,062
6115 - Copy Machine Lease	13,426	20,600	20,000	67%	21,493	21,149
6125 - Staff Transportation	19,703	31,200	22,600 55,000	87% 89%	28,160	24,141
6130 - Team Building / Staff Appreciation 6140 - Due and Subscriptions	48,768 46,504	41,200 56,650	55,000	85%	32,309 37,529	53,850 52,305
6150 - Student Meals	40,304	1,030	1,000	0%	31,329	491
6160 - Offsite Storage Facility Rental	1,451	4,260	4,260	34%	2,310	3,176
6601 -Fundraising	1,731	4,200	4,200	3470	2,510	5,170
6170 - COVID-9 Supplies and Materials	8,410	9,143	9,497	89%	1,939	41,921
Total General Administrative Expenses	184,371	288,301	287,957	64%	252,788	317,558
General Insurance:						
6201 - General Insurance	87,393	97,850	95,000	92%	87,082	83,314
Total General Insurance	87,393	97,850	95,000	92%	87,082	83,314
Technology:						

			Cu	rrent Fiscal Year	2023-24 [unaudited]		June 30			
		Actuals		Full Year	Full Year	YTD as a %	[audited]		[audited]	
	As	s of 12/31/23		<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023		2022	
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$ 13,138,667	49%	\$ 12,660,289	\$	11,878,429	
Total Expenses		6,117,611		12,745,171	13,100,489	47%	12,652,567		12,203,481	
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,178		7,723		(325,053)	
GAAP Adjustments, net		(68,504)		382,446	254,172		(324,485)		232,102	
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$ (316,762)	\$	(92,950)	
Enrollme	nt	466.13		445.00	458.00	102%	442.19		445.12	
8205 - Internet Connectivity Expense		20,942		61,800	60,000	35%	46,569		89,522	
8210 - Network Maintenance/Tech Support Services		35,735		69,724	67,693	53%	75,583		97,105	
8215 - Database Services		30,571		49,440	48,000	64%	58,807		69,967	
8220 - Website Consultants/Expenses		-		2,060	2,000	0%	705		510	
8225 - Technology Equipment & Supplies		5,302		21,115	20,500	26%	2,255		2,895	
8230 - Software Subscription		5,333		10,300	10,000	53%	5,734		17,877	
8250 · Other Maintenance/Repairs				5,150	5,000	0%				
8260 - Accounting Software Subscription		1,231		7,210	7,000	18%	3,634		4,079	
8200 · Technology/Communication Expens - Other				5,150	5,000	0%				
Total Technology		99,113		231,949	225,193	44%	193,288		281,955	
Occupancy:										
8101 - DOE Lease Payments		1,109,127		2,065,808	2,065,808	50%	2,218,254		2,042,655	
8102 - Deferred Rent		-		152,446	152,446		-		175,599	
8103 - Rent In-Kind		-		-	-		-		-	
8120 - Janitorial		-		-	-		-		-	
8140 - Repairs & Maintenance		-		-	-		-		-	
Total Occupancy		1,109,127		2,218,254	2,218,254	50%	2,218,254		2,218,254	
Other:										
8801 - Bank Fees and Charges		168		100	350	48%	131		169	
8810 - Taxes and Fees		-		-	-		-		-	
9100 - Bad Debt		-		-	-		-		12,433	
8830 - Loss on Disposal of Assets		- 400		-	-	400/	-		- 40.004	
Total Other		168		100	350	48%	131		12,601	
Depreciation		59,769		230,000	230,000	26%	208,829		205,731	
TOTAL EXPENSES		6,117,611		12,745,171	13,100,489	47%	12,652,567		12,203,481	
ess/(Deficit) of Revenue and Support over Expenses - BUDGET <u>Basis</u>	\$	312,917	\$	(84,430)	\$ 38,178		\$ 7,723	\$	(325,053	
AP Adjustments										
Add:										
Depreciation		59,769		230,000	230,000	26%	208,829		205,731	
Deferred Rent		-		152,446	152,446	0%	-	1	175,599	
				.02, . 10	.52,110	0,0			0,000	
.ess:							400,000	1		
Security Deposit - Middle School Capital Expenditures		128,274			128,274	100%	400,000 133,314		149,227	
Capital Experiultures		120,274			120,274	100%	155,514		149,227	

			Cu	rrent Fiscal Year		June 3			30																		
		Actuals	Full Year <u>Budget</u>								Full Year		Full Year		Full Year		Full Year		Full Year		F	ull Year	YTD as a %	[aı	udited]		[audited]
	As	of 12/31/23									udget Proj		Budget Projectio		<u>Projection</u>		of Projection (YTD=50%)	2	<u>2023</u>		<u>2022</u>						
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$	13,138,667	49%	\$ 1	2,660,289	\$	11,878,429																
Total Expenses		6,117,611		12,745,171		13,100,489	47%	1:	2,652,567		12,203,481																
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$	38,178			7,723		(325,053)																
GAAP Adjustments, net		(68,504)		382,446		254,172			(324,485)		232,102																
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$	292,350		\$	(316,762)	\$	(92,950)																
Enrollment		466.13		445.00		458.00	102%		442.19		445.12																
Capital Expenditures - in-kind																											
tal GAAP Adjustments		(68,504)		382,446		254,172	-27%		(324,485)		232,102																
ss/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$	244,413	\$	298,016	\$	292,350		\$	(316,762)	\$	(92,950)																

Statement of Cashflow from Jan 1, 2024 - Mar 31, 2024

	<u>Jan-24</u>	<u>Feb-24</u>	<u>Mar-24</u>	<u>Total</u>
Cash Balance (Unrestricted) @ 12/31/2023	5,892,725	4,757,315	5,933,526	5,892,725
NYC public school district		1,933,956		1,933,956
Federal Title Grants		377,666		377,666
TOTAL CASH AVAILABLE	5,892,725	7,068,937	5,933,526	8,204,348
COMPENSATION EXPENSE				
Personel Cost (Gross Salaries)	621,885	621,885	621,885	1,865,655
Payroll Taxes and Fringe	186,701	186,701	186,701	560,104
TOTAL COMPENSATION EXPENSE	808,586	808,586	808,586	2,425,759
Other Than Personnel Costs - Ongoing				
Professional Services	42,552	42,552	42,552	127,655
Curriculum and Classroom	45,818	45,818	45,818	137,454
Recruitment and Development	14,054	14,054	14,054	42,163
General Administrative Expenses	17,264	17,264	17,264	51,793
General Insurance	1,268	1,268	1,268	3,803
Technology	21,013	21,013	21,013	63,040
Occupancy	184,855	184,855	184,855	554,564
Current Accounts Payable	129,894			129,894
Total Other Than Personnel Costs - Ongoing	326,824	326,824	326,824	980,473
TOTAL CASH OUTFLOWS	1,135,411	1,135,411	1,135,411	3,406,232
TOTAL OPERATING CASH BALANCE - PROJECTED	4,757,315	5,933,526	4,798,115	4,798,115
Days of cash on hand	140.46	175.18	141.66	

Notes to Financial Report For the Period Ending December 31, 2023

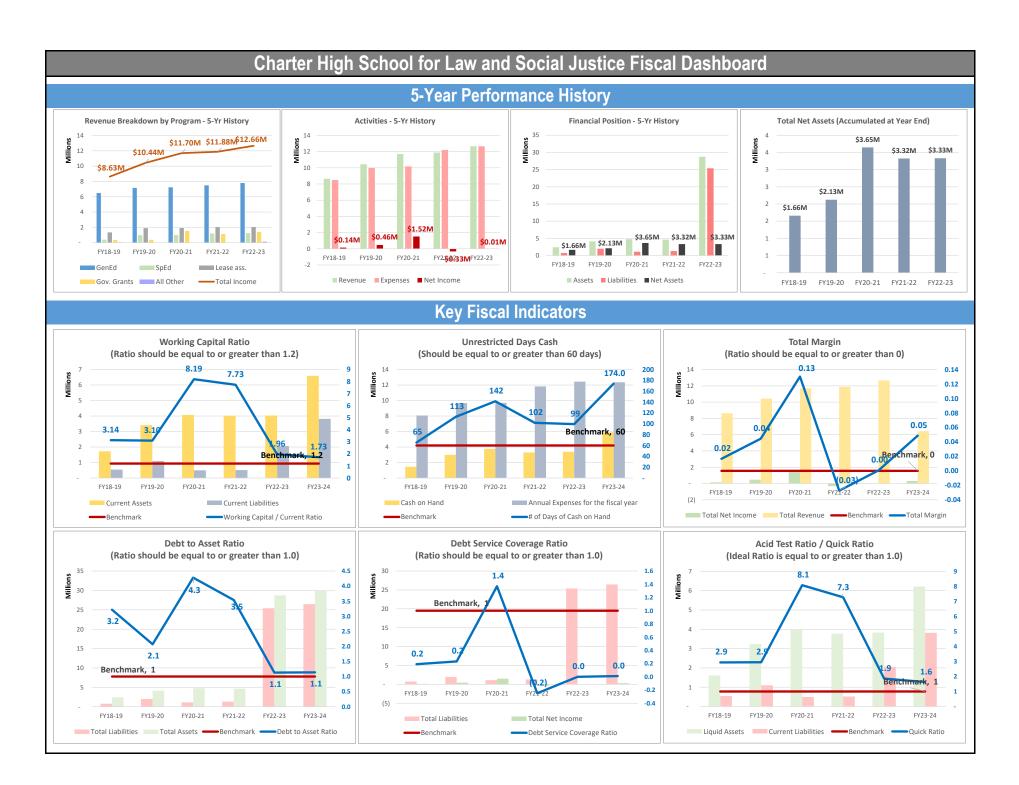
Unencumbered Cash										
Total Cash and Equivalents	\$	5,993,573	[a]							
Encumberances to Cash										
Restrictions:										
Escrow		100,848								
Unearned Revenue (Advances Received but not Earned)		2,004,954								
		2,105,802	_ [b]							
Vendor Obligations										
Accounts Payable and Accrued Expenses		277,075	[c]							
Total Cash Encumberances		2,382,878	[d] {[b] + [c]}							
Unencumbered Cash Balance	\$	3,610,696	[a] - [d]							
			=							
Days of Cash on Han	<u> </u>									

Days of Cash on Hand	
Total Fiscal Year 2023-24 Projected Expenses (excluding Depreciation and Deferred Rent)	\$ 12,362,725
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 33,870
Total Cash Available for Operating Use (Total Cash - Escrow)	\$ 5,892,725
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	174.0

	Liquidity measures		
		At 12/31/23	Benchmark
•	Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one year)	1.7	1.
	with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity position.		
•	Unrestricted Days Cash	174.0	60.

- Debt to Asset Ratio measures the School's assets that are financed by liabilities, or debts, rather than its equity. Greater than 1 indicates that the School's liabilities are higher than its assets
- Acid Test/Quick Ratio indicates whether the School has sufficient short-term assets to cover its short-term liabilities.

1.2	1.7	
60.0	174.0	
1.0	1.1	r
	•	
1.0	1.6	



Statements of Financial Position

At Current Year-to-Date December 31, 2023, and June 30, 2023 and 2022

	[unaudited]	 June 30							
	31-Dec	[audited]		[audited]					
ASSETS	<u>2023</u>	<u>2023</u>		<u>2022</u>					
Current Assets:									
Cash and cash equivalents - Operating	\$ 2,219,448	\$ 249,836	\$	3,299,067					
Cash and cash equivalents - ICS ¹	3,673,278	3,137,664		-					
Escrow - Restricted	100,848	100,797		100,699					
Grants Receivable	308,073	404,802		460,010					
Due from FOCHSLSJ	69,593	16,007		36,187					
Per Pupil Receivable	14,400	32,114		14,400					
Prepaid Expenses and Other Receivables	201,541	192,961		202,552					
Total current assets	6,587,180	4,134,180		4,112,915					
Security Deposit	-	400,000		-					
ROU Asset ²	23,001,827	23,761,596							
Fixed assets, Net	501,059	432,555		521,139					
	\$ 30,090,066	\$ 28,728,331	\$	4,634,054					
LIABILITIES and NET ASSETS									
Current liabilities:									
Accounts Payable	\$ 129,894	\$ 18,529	\$	2,931					
Accrued Expenses & Payroll Liabilities	277,075	661,032	Ψ	491,926					
Defered or Unearned Revenue	2,004,954	-		23,883					
Short Term Lease Liability ³	1,402,958	1,376,995		20,000					
Total current liabilities	3,814,882	 2,056,555	-	518,740					
Long-Term Liabilities:									
Long Term Lease Liability ⁴	22,630,608	23,340,117							
Deferred Rent	-	-		791,377					
Total Long-Term Liabilities	22,630,608	23,340,117		791,377					
Net assets									
Net Assets without Donor Restrictions	3,331,659	3,323,937		3,648,989					
Change in net assets during current period	312,917	7,723		(325,053)					
Total net assets	3,644,577	 3,331,659		3,323,937					
TOTAL LIABILITIES and NET ASSETS	\$ 30,090,066	\$ 28,728,331	\$	4,634,054					

Notes:

- 1 Current balance in IDB (ICS Product). Currently earning interest at a rate of 4.65%
- 2 ROU Asset Facility Lease
- 3 Short term lease liability Facility Lease
- 4 Long term lease liability Facility Lease

			Cı	urrent Fiscal Year		June 30				
		Actuals		Full Year	Full Year	YTD as a %	[audited]		[audited]	
	As	of 12/31/23		<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	<u>2023</u>		<u>2022</u>	
Total Revenue and Support		6,430,529	\$	12,660,741	\$ 13,138,667	49%	\$ 12,660,28		\$ 11,878,429	
Total Expenses		6,117,611		12,745,171	13,100,489	47%	12,652,56	7	12,203,481	
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,178		\$ 7,72			
GAAP Adjustments, net		(68,504)		382,446	254,172		(324,48		232,102	
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$ (316,76		(0=,000)	
<u>Enrollment</u>		466.13		445.00	458.00	102%	442.	9	445.12	
REVENUE and SUPPORT										
Per Pupil Tuition	¢	4,801,127	\$	9,268,861	\$ 9.563.428	50%	\$ 9.052.1	1 \$	8.707.015	
Lease Assistance	Ψ	1.032.904	Ψ	2,065,808	2.065.808	50%	2,054,1		2.042.655	
Title and Other Government Grants		503,765		1,047,972	1,020,431	49%	1,412,5		1,128,440	
Donations and Contributions		6,993		1,047,572	55,000	4570	31,2		294	
Other		85,739		278,100	434,000	20%	110,2		26	
TOTAL REVENUE and SUPPORT		6,430,529		12,660,741	13,138,667	49%	12,660,2	_	11,878,429	
TO THE REPERIOR WING GOT TO THE		0,100,020		12,000,111	10,100,001	10 / 0	12,000,2	~	11,010,120	
EXPENSES										
Personnel Costs:										
Staff Salaries and Wages		3,229,784		6,791,332	6,961,094	46%	6,762,3	51	6,431,534	
Payroll Taxes		269,510		615,999	621,758	43%	640,5	1	556,294	
Fringe Benefits		602,671		1,388,121	1,370,631	44%	1,163,2	89	1,078,270	
Total Personnel Costs		4,101,965		8,795,452	8,953,483	46%	8,566,1	i1	8,066,098	
Other Than Personnel Costs:										
Professional Services		182,021		284,970	424,848	43%	340,8	24	373,771	
Academic Consultants and Services		9,891		18,540	22,375	44%	111,6	00	117,365	
Curriculum and Classroom		158,120		408,605	433,029	37%	381,6	31	324,348	
Recruitment and Development		125,673		171,150	210,000	60%	291,9	88	202,487	
General Administrative Expenses		184,371		288,301	287,957	64%	252,7	88	317,558	
General Insurance		87,393		97,850	95,000	92%	87,0		83,314	
Technology		99,113		231,949	225,193	44%	193,2		281,955	
Occupancy		1,109,127		2,218,254	2,218,254	50%	2,218,2		2,218,254	
Other		168		100	350	48%	1:		12,601	
Total Other Than Personnel Costs		1,955,877		3,719,719	3,917,006	50%	3,877,5	7	3,931,653	
Depreciation		59,769		230,000	230,000	26%	208,8	9	205,731	
TOTAL EXPENSES		6,117,611		12,745,171	13,100,489	47%	12,652,5	7	12,203,481	
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments		312,917		(84,430)	38,178		7,7	23	(325,053)	
GAAP Adjustments, net		(68,504)		382,446	254,172	-18%				
Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$ 7,72	3 \$	(325,053)	

			Cu	rrent Fiscal Year	2023-24 [unaudited]		June 30			
		Actuals		Full Year	Full Year	YTD as a %		[audited]		[audited]
	As	of 12/31/23		<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023			2022
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$ 13,138,667	49%	\$	12,660,289	\$	11,878,429
Total Expenses	T	6,117,611	_	12,745,171	13,100,489	47%	Ť	12,652,567	*	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,178			7,723		(325,053)
GAAP Adjustments, net	_	(68,504)	_	382,446	254,172			(324,485)		232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$	(316,762)	\$	(92,950)
Enrollment		466.13		445.00	458.00	102%		442.19		445.12
DEVENUE CURRORT										
REVENUE and SUPPORT										
Per Pupil Tuition and Lease Assistance:	_			0.40=.4=0		=00/			_	- 40- 0-0
4101 - GenEd Tuition from NYCDOE	\$	4,188,015	\$	8,105,153	, ,,,,,,		\$	7,793,953	\$	7,497,652
4102 - SpEd Tuition from NYCDOE		613,112		1,163,708	1,163,708			1,258,188		1,209,363
4130 - Lease Assistance from NYCDOE		1,032,904		2,065,808	2,065,808	50%		2,054,115		2,042,655
4104 - Per Pupil Supplement		-		-	-			-		-
4101(a) and (b) - Tuition from other School Districts		-		-	-			-		-
Total Per Pupil Tuition and Lease Assistance		5,834,031		11,334,669	11,629,236	50%		11,106,256		10,749,670
Title and other Government Grants:										
4201 - Title IA		109,823		270,000	277,418			283,503		242,464
4202 - Title IIA		22,101		32,000	32,072	69%		35,746		33,116
4203 - Title IVA		-		18,000	22,093	0%		18,935		16,817
4105 - Stimulus		-		-	-			-		-
4210 · CSP		-						-		49,050
4215 · Cares Act Grant		241,001		549,972	474,008	51%		932,637		676,823
4230 - IDEA Special Needs		130,840		94,000	130,840	100%		94,257		74,643
4120 - NYSTL		-		39,000	39,000	0%		-		-
4220 - eRate		-		45,000	45,000	0%		47,470		35,526
Total Title and other Government Grants		503,765		1,047,972	1,020,431	49%		1,412,548		1,128,440
Donations and Contributions:										
4305 - Unrestricted Donations and Contributions		6,993		_	55,000	13%		31,263		294
4401 - Fundraising Events		-					1	-		_
Total Donations and Contributions		6,993			55,000			31,263		294
Other:										
4501 - Interest and Dividends		85,739		100	156,000	55%	1	37,823		26
4602 - In-Kind Contributions		-		-	-		1	72,400		
4603 - Donated Services				_	_		1	, . 50		
4600 - Other Sources of Revenue & Support - Other		_		278.000	278,000	0%		_		_
Total Other		85,739		278,100	434,000	20%		110,223		26
		,		.,	,,,,,,			.,		
TOTAL REVENUE and SUPPORT	\$	6,430,529		12,660,741	13,138,667	49%	\$	12,660,289	\$	11,878,429
CADLINGE										
EXPENSES Personnel Expenses										
r eradiliter Expenses							ı			

Detailed Statements of Revenue, Support and Expenses

			Cı	urrent Fiscal Year		June 30					
		Actuals		Full Year		Full Year	YTD as a %		[audited]		[audited]
	Δ	s of 12/31/23		Budget		Projection	of Projection			Ī	
					_		(YTD=50%)	_	<u>2023</u>	_	<u>2022</u>
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$	13,138,667	49%	\$	12,660,289	\$	11,878,429
Total Expenses		6,117,611		12,745,171		13,100,489	47%		12,652,567		12,203,481
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments GAAP Adjustments, net	\$	312,917	\$	(84,430) 382,446	\$	38,178 254,172			7,723 (324,485)		(325,053) 232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	(68,504) 244,413	\$	298,016	\$	292,350		\$	(324,485)	\$	(92,950
Enrollment	Ψ	466.13	Ψ	445.00	Ψ	458.00	102%	Ψ	442.19	Ψ	445.12
		100.10		110.00		100.00	10270		112110		710112
Salaries and Wages											
Administrative Staff:											
5105 - Executive Director		123,478		246,956		246,956	50%		239,856		232,780
5110 - Director of Operations		15,381		28,890		28,890	53%		24,645		43,620
5120 - Operations Staff		63,942		134,240		144,772	44%		115,750		122,482
5125 - Parent Coordinator		19,206		50,247		55,219	35%		54,231		53,622
5130 - Director of Finance		53,045		106,090		106,090	50%		103,058		100,000
5132 - Director of HR		79,567		106,090		159,135	50%		82,209		89,785
5135 - Director of IT		56,228		112,455		112,455	50%		108,760		97,167
5150 - School Aide/Security		-		-		-			0		(105
5160 - Chief of Staff		-		-		-			-		-
Total Administrative Staff		410,848		784,968		853,517	48%		728,509		739,352
Instructional Oversight Staff:											
5201 - Principal		218,598		366,767		356,469	61%		190,657		185,385
5210 - Assistant Principal		283,975		467,901		489,748	58%		605,015		661,362
5212 · Director of SPED		65,272		116,390		133,375	49%		113,077		118,194
5220 - Guidance Counselor		193,192		372,828		389,606	50%		369,537		315,581
5225 - Social Worker		-		-		-			-		-
5230 - Director of College		62,841		116,390		116,390	54%		113,869		96,863
5245 - Associate Dean		162,661		324,626		324,626	50%		325,128		366,554
5250 - SPED Coordinator		-		-		-	- 40 <i>t</i>		-		(2,096
Total Academic Oversight Staff		986,539		1,764,902		1,810,214	54%		1,717,282		1,741,843
Instructional Staff:											
5310 - Teachers - ELA		330,562		712,285		816,577	40%		687,746		586,909
5315 - Teachers - Math		311,903		718,342		794,031	39%		611,226		539,219
5320 - Teachers - Social Studies		259,981		496,857		605,173	43%		475,621		489,038
5325 - Teachers - Science		208,713		498,648		421,221	50%		634,749		544,785
5330 - Foreign Languages		92,461		266,225		211,479	44%		172,342		162,923
5335 - Teachers - Physical Education / Health		133,874		315,619		309,894	43%		285,663		263,847
5345 - Teachers - The Arts		97,081		205,945		215,495	45%		203,754		196,790
5350 - Teachers - SPED		114,038		352,685		377,014	30%		284,916		340,069
5355 - Teachers - CAT/Freehman Caminar		43,512		96,011		100,332	43% 43%		90,188		90,499
5365 - Teachers - SAT/Freshman Seminar 5370 - Teachers - Substitute		34,297 40,200		75,678 147,167		79,084 87,063	43% 46%		72,061		71,334 49,694
5370 - Teachers - Substitute 5375 - Teachers - Intervention		40,200		147,167		01,003	46%		134,192		49,694 (2,500
3373 - TEACHEIS - IIILEI VEHILION		•		-		-			-		(2,300)

Detailed Statements of Revenue, Support and Expenses

		Current Fiscal Ye		June 30		
	Actuals	Full Year	Full Year	YTD as a %	[audited]	[audited]
	As of 12/31/23	<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023	<u>2022</u>
Total Revenue and Support	\$ 6,430,529	\$ 12,660,741	\$ 13,138,667	49%	\$ 12,660,289	\$ 11,878,429
Total Expenses	6,117,611	12,745,171	13,100,489	47%	12,652,567	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> GAAP Adjustments	\$ 312,917	\$ (84,430			7,723	(325,053
GAAP Adjustments, net	(68,504)	382,446			(324,485)	232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ 244,413	\$ 298,016			\$ (316,762)	\$ (92,950
Enrollment	466.13	445.00	458.00	102%	442.19	445.12
Total Instructional Staff	1,666,623	3,885,462	4,017,363	41%	3,652,459	3,332,608
ncentives and Special Programs:						
5410 - Stipends	7,621	25,000	23,000	33%	13,519	13,595
5411 · Department Chairs/Leads	-	25,000	23,000	0%	14,704	35,516
5412 · News Literacy Course	-				-	20,020
5413 · Athletic Director/Coaches	35,608	80,000		71%	101,408	97,992
5414 · After School Clubs	15,339	35,000		46%	41,615	76,910
5415 · Extra Classes/Lunch Duties	18,798	30,000		67%	25,036	84,979
5416 · Other Incentives	3,658	25,000		16%	11,085	36,542
5420 - Summer Bridge Program	16,446	20,000		91%	10,300	17,905
5425 - Summer School	67,574	90,000	73,000	93%	132,825	190,176
5430 - Saturday Academy Regents Prep	732	26,000	9,000	8%	19,609	9,097
5440 - Bonus	-				294,000	35,000
Total Incentives and Special Programs	165,774	356,000	280,000	59%	664,101	617,732
Total Salaries and Wages	3,229,784	6,791,332	6,961,094	46%	6,762,351	6,431,534
Payroll Taxes and Fringe Benefits						
ayroll Taxes:						
5510 - Employer FICA (SS and Medicare)	239,300	494,059		46%	530,685	453,935
5505 - Unemployment Insurance	9,173	73,440		17%	41,075	
5530 - Disability Insurance	3,071	2,500	,	61%	18,740	- /
5610 - Workers Compensation Insurance	17,967	45,000		40%	50,011	46,386
5515 - MCTMT Tax	-	1,000	1,000	0%	-	
5501 - FUTA						1,796
Total Payroll Taxes	269,510	615,999	621,758	43%	640,511	556,294
ringe Benefits:	470 222	4 440 070	4 405 000	400/	050 440	020.000
5601 - Health Insurance (Medical, Dental and Vision)	478,332	1,112,970		42%	952,140	932,286
5702 - Employer Retirement Plan Match	106,866	223,151	192,701	55%	190,709	
5615 - STD, LTD and Life Insurance	16,513	50,000		33%	18,144	
5630 - HRA Total Fringe Benefits	960 602,671	2,000 1,388,12 1	2,000 1,370,631	48% 44%	2,295 1,163,289	1,245 1,078,270
otal Payroll Taxes and Fringe Benefits	872,181	2,004,120		44%	1,803,800	1,634,564
Total Compensation (Salaries, Wages, Taxes and Benefits)	4,101,965	8,795,452		46%	8,566,151	8,066,098
• • • • • • • • • • • • • • • • • • • •	, , ,,,,,	., ., .,	.,,			.,,
han Personnel Expenses					I	I

Detailed Statements of Revenue, Support and Expenses

			Cu	ırrent Fiscal Year	June 30					
		Actuals		Full Year	Full Year	YTD as a %		[audited]		[audited]
	As	of 12/31/23		Budget	Projection	of Projection (YTD=50%)		2022		2022
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$ 13,138,66		\$	2023 12,660,289	\$	11,878,429
Total Expenses	•	6,117,611	Ψ	12,745,171	13,100,48		Ψ	12,652,567	Ψ	12,203,481
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,17			7,723		(325,053)
GAAP Adjustments, net		(68,504)		382,446	254,17	2		(324,485)		232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,35		\$	(316,762)	\$	(92,950)
Enrollmen	t	466.13		445.00	458.0	0 102%		442.19		445.12
Professional Services:										
6301 - Accounting and Bookkeeping		60,326		124,200	132,84	8 45%		148,396		134,445
6301 - Audit		00,020		20,000	20,00			1 10,000		101,110
6321 - Legal		42,571		36,050	50,00			56,267		6,189
5701 - Benefits Administrators and Consultants		2,969			15,00	0 20%		6,430		8,493
6305 - Payroll		9,208		15,450	15,00	0 61%		15,418		12,616
6330 - Fundraising and Grant Writing		-		9,270	9,00	0 0%		-		-
6390 - Startup Consulting		-						-		-
6380 - Other Professional Services		66,948		80,000	183,00			114,314		212,028
Total Professional Services		182,021		284,970	424,84	8 43%		340,824		373,771
Academic Consultants and Services:							l			
6310 - Educational Partner Organizations		9,375		-	14,37	5 65%		111,600		105,800
6370 - Culture Consultants		-		-	-			-		-
6395 - Science Consulting Services		-		10,300	- 0.00	0 00/	l	-		-
6350 - Substitute Services Total Academic Consultants and Services		516 9,891		8,240 18,540	8,00 22,3 7		-	111,600		11,565 117,365
		3,031		10,540	22,31	3 44 /0		111,000		117,303
Curriculum and Classroom:		47 400		05.750	05.00	700/	l	0.000		50.040
7101 - Classroom Supplies 7105 - Classroom Furniture and Equipment (Non-Asset)		17,428		25,750 2,060	25,00 2,00			9,090 1,058		59,243
7105 - Classroom Furnique and Equipment (Non-Asset) 7115 - ELA Supplies & Materials		5,048		5,150	8,00			1,036		4,849
7117 - Subscriptions/Dues		771		15,450	15,00			9,825		9,402
7120 - Math Supplies & Materials		6,060		5,150	15,00			-		923
7125 - Social Studies Supplies & Materials		-		2,060	2,00			207		-
7130 - Science Supplies & Materials		4,767		15,450	15,00	0 32%		12,075		1,346
7135 - Foreign Language Supplies & Materials		427		2,575	2,50			346		1,533
7136 - Art Supplies & Materials		15,912		46,350	45,00			68,792		46,578
7140 - College Advisement Supplies & Materials		8,003		19,085	18,52			9,581		140
7145 - Phys Ed Supplies & Materials		7,593		8,240	10,00			8,271		11,666
7150 - Special Education Supplies & Materials		- 470		1,030	1,00					
7155 - Saturday Academy Regents Prep Supplies 7160 - Assessment Supplies and Materials		176 2,173		5,150 6,500	5,00 4,00			7,846		
7165 - Field Trips		4,818		19,055	18,50			37,571		17,857
7166 - Student Transportation		4,616 854		5,150	5,00			1,304		3,500
7170 - Extracurricular Activities		15,172		51,500	50,00	*		25,225		23,594
7175 - Enrichment Programs		-		- 1,-00	30,00	30,0		-		,,-

		Current Fiscal Year	June 30			
	Actuals	Full Year	Full Year	YTD as a %	[audited]	[audited]
	As of 12/31/23	<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023	2022
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Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ 244,413	\$ 298,016	\$ 292,350		\$ (316,762)	\$ (92,950)
Enrollment	466.13	445.00	458.00	102%	442.19	445.12
7476 Intensive Programming		25,750	25.000	0%		
7176 - Intensive Programming 7177 - Summer Bridge	900	20,600	25,000 15,000	6%	18,445	11,405
7177 - Summer Bridge 7180 - Student Rewards	11,715	10,300	17,500	67%	15,466	7,875
7181 - Senior Activities Supplies & Materials	38.129	51.500	50.000	76%	143.373	123,506
7185 - Scholarship/Uniforms	15,347	20,600	40,000	38%	9,152	932
7190 - Parent Programs	2,828	5,150	5,000	57%	2,974	-
7195 - NYSTL Expense	-	39,000	39,000	0%	-	_
Total Curriculum and Classroom	158,120	408,605	433,029	37%	381,681	324,348
Recruitment and Development:						
6520 - Staff Recruitment	26,094	30,000	40,000	65%	37,040	38,485
6502 - Student Recruitment	2,246	41,200	30,000	7%	34,050	39,106
6401 - Instructional Staff Professional Development	78,636	79,350	100,000	79%	209,344	106,893
6410 - Non-Instructional Staff Professional Development	15,325	5,150	25,000	61%	1,009	5,816
6420 - Board Development	3,372	15,450	15,000	22%	10,495	12,188
Total Recruitment and Development	125,673	171,150	210,000	60%	291,938	202,487
General Administrative Expenses:						
6101 - Office Supplies	27,558	72,100	70,000	39%	80,055	81,777
8201 - Telephone and Fax	12,166	25,750	25,000	49%	31,971	18,101
6102 - Copy Paper	-		-		-	
6105 - Furniture and Equipment (Non-Capitalized)	2,879	10,300	10,000	29%	6,545	7,585
6110 - Postage	3,506	16,068	15,600	22%	10,478	13,062
6115 - Copy Machine Lease	13,426	20,600	20,000	67%	21,493	21,149
6125 - Staff Transportation	19,703	31,200	22,600 55,000	87% 89%	28,160	24,141
6130 - Team Building / Staff Appreciation 6140 - Due and Subscriptions	48,768 46,504	41,200 56,650	55,000	85%	32,309 37,529	53,850 52,305
6150 - Student Meals	40,304	1,030	1,000	0%	31,329	491
6160 - Offsite Storage Facility Rental	1,451	4,260	4,260	34%	2,310	3,176
6601 -Fundraising	1,731	4,200	4,200	3470	2,510	5,170
6170 - COVID-9 Supplies and Materials	8,410	9,143	9,497	89%	1,939	41,921
Total General Administrative Expenses	184,371	288,301	287,957	64%	252,788	317,558
General Insurance:						
6201 - General Insurance	87,393	97,850	95,000	92%	87,082	83,314
Total General Insurance	87,393	97,850	95,000	92%	87,082	83,314
Technology:						

		Current Fiscal Year 2023-24 [unaudited]						June 30			
		Actuals		Full Year	Full Year	YTD as a %	[audited]		[audited]		
	As	s of 12/31/23		<u>Budget</u>	<u>Projection</u>	of Projection (YTD=50%)	2023		2022		
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$ 13,138,667	49%	\$ 12,660,289	\$	11,878,429		
Total Expenses		6,117,611		12,745,171	13,100,489	47%	12,652,567		12,203,481		
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$ 38,178		7,723		(325,053)		
GAAP Adjustments, net		(68,504)		382,446	254,172		(324,485)	/	232,102		
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$ 292,350		\$ (316,762)	\$	(92,950)		
Enrollme	nt	466.13		445.00	458.00	102%	442.19	₩	445.12		
8205 - Internet Connectivity Expense		20,942		61,800	60,000	35%	46,569	ŀ	89,522		
8210 - Network Maintenance/Tech Support Services		35,735		69,724	67,693	53%	75,583		97,105		
8215 - Database Services		30,571		49,440	48,000	64%	58,807		69,967		
8220 - Website Consultants/Expenses		-		2,060	2,000	0%	705		510		
8225 - Technology Equipment & Supplies		5,302		21,115	20,500	26%	2,255		2,895		
8230 - Software Subscription		5,333		10,300	10,000	53%	5,734		17,877		
8250 · Other Maintenance/Repairs				5,150	5,000	0%					
8260 - Accounting Software Subscription		1,231		7,210	7,000	18%	3,634		4,079		
8200 · Technology/Communication Expens - Other				5,150	5,000	0%					
Total Technology		99,113		231,949	225,193	44%	193,288		281,955		
Occupancy:											
8101 - DOE Lease Payments		1,109,127		2,065,808	2,065,808	50%	2,218,254		2,042,655		
8102 - Deferred Rent		-		152,446	152,446		-		175,599		
8103 - Rent In-Kind		-		-	-		-		-		
8120 - Janitorial		-		-	-		-		-		
8140 - Repairs & Maintenance		-		-	-		-		-		
Total Occupancy		1,109,127		2,218,254	2,218,254	50%	2,218,254		2,218,254		
Other:											
8801 - Bank Fees and Charges		168		100	350	48%	131		169		
8810 - Taxes and Fees		-		-	-		-		-		
9100 - Bad Debt		-		-	-		-		12,433		
8830 - Loss on Disposal of Assets		-		-	-		-		-		
Total Other		168		100	350	48%	131		12,601		
Depreciation		59,769		230,000	230,000	26%	208,829	₩	205,731		
TOTAL EXPENSES		6,117,611		12,745,171	13,100,489	47%	12,652,567		12,203,481		
ess/(Deficit) of Revenue and Support over Expenses - BUDGET <u>Basis</u>	\$	312,917	\$	(84,430)	\$ 38,178		\$ 7,723	\$	(325,053)		
AP Adjustments											
Add:								I			
Depreciation		59,769		230,000	230,000	26%	208,829		205,73		
Deferred Rent		-		152,446	152,446	0%	-	1	175,599		
				.02, . 10	.52,110	0,0		I	5,000		
.ess:							400,000	1			
Security Deposit - Middle School Capital Expenditures		128,274			128,274	100%	400,000 133,314	I	149,227		
Capital Experiultures		120,274			120,274	100%	155,514	1	149,227		

	Current Fiscal Year 2023-24 [unaudited]							Jun	ne 30		
		Actuals		Full Year <u>Budget</u>		ull Year	YTD as a %	[aı	udited]		[audited]
	As	of 12/31/23				rojection	of Projection (YTD=50%)	<u>2023</u>		<u>2022</u>	
Total Revenue and Support	\$	6,430,529	\$	12,660,741	\$	13,138,667	49%	\$ 1	2,660,289	\$	11,878,429
Total Expenses		6,117,611		12,745,171		13,100,489	47%	1:	2,652,567		12,203,481
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	\$	312,917	\$	(84,430)	\$	38,178			7,723		(325,053)
GAAP Adjustments, net		(68,504)		382,446		254,172			(324,485)		232,102
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$	244,413	\$	298,016	\$	292,350		\$	(316,762)	\$	(92,950)
<u>Enrollment</u>		466.13		445.00		458.00	102%		442.19		445.12
Capital Expenditures - in-kind											
tal GAAP Adjustments		(68,504)		382,446		254,172	-27%		(324,485)		232,102
ss/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$	244,413	\$	298,016	\$	292,350		\$	(316,762)	\$	(92,950)

Statement of Cashflow from Jan 1, 2024 - Mar 31, 2024

	<u>Jan-24</u>	<u>Feb-24</u>	<u>Mar-24</u>	<u>Total</u>
Cash Balance (Unrestricted) @ 12/31/2023	5,892,725	4,757,315	5,933,526	5,892,725
NYC public school district		1,933,956		1,933,956
Federal Title Grants		377,666		377,666
TOTAL CASH AVAILABLE	5,892,725	7,068,937	5,933,526	8,204,348
COMPENSATION EXPENSE				
Personel Cost (Gross Salaries)	621,885	621,885	621,885	1,865,655
Payroll Taxes and Fringe	186,701	186,701	186,701	560,104
TOTAL COMPENSATION EXPENSE	808,586	808,586	808,586	2,425,759
Other Than Personnel Costs - Ongoing				
Professional Services	42,552	42,552	42,552	127,655
Curriculum and Classroom	45,818	45,818	45,818	137,454
Recruitment and Development	14,054	14,054	14,054	42,163
General Administrative Expenses	17,264	17,264	17,264	51,793
General Insurance	1,268	1,268	1,268	3,803
Technology	21,013	21,013	21,013	63,040
Occupancy	184,855	184,855	184,855	554,564
Current Accounts Payable	129,894			129,894
Total Other Than Personnel Costs - Ongoing	326,824	326,824	326,824	980,473
TOTAL CASH OUTFLOWS	1,135,411	1,135,411	1,135,411	3,406,232
TOTAL OPERATING CASH BALANCE - PROJECTED	4,757,315	5,933,526	4,798,115	4,798,115
Days of cash on hand	140.46	175.18	141.66	